



# VUKILE PROPERTY FUND

REAL ESTATE. REAL GROWTH.

**UNAUDITED CONDENSED  
CONSOLIDATED INTERIM RESULTS  
FOR THE SIX MONTHS ENDED  
30 SEPTEMBER 2021**



# INTERIM FINANCIAL RESULTS

SIX MONTHS ENDED 30 SEPTEMBER 2021

H1 FY22



(Some photographs used in this presentation may have been taken prior to the COVID-19 pandemic and resultant health and safety requirements)

## AGENDA

- 1 INTRODUCTION  
*Laurence Rapp*
  - 2 SOUTHERN AFRICAN RETAIL PORTFOLIO OVERVIEW AND TRADING UPDATE  
*Itumeleng Mothibeli*
  - 3 CASTELLANA PROPERTIES OVERVIEW AND TRADING UPDATE  
*Alfonso Brunet*
  - 4 FINANCIAL PERFORMANCE, DEBT AND TREASURY  
*Laurence Cohen*
  - 5 STRATEGY AND TRANSACTION UPDATE  
*Laurence Rapp*
  - 6 PROSPECTS AND GUIDANCE  
*Laurence Rapp*
- Q&A  
APPENDICES



## NOTES:

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## 2 INTRODUCTION

Laurence Rapp

**VUKILE**  
PROPERTY FUND  
REAL ESTATE. REAL GROWTH.



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1. INTRODUCTION / INTERIM RESULTS 30 SEPTEMBER 2021

## PROFILE

**VUKILE**  
PROPERTY FUND  
REAL ESTATE. REAL GROWTH.

### WHO WE ARE

- > High-quality, low-risk, **Retail REIT** operating in Southern Africa and Spain
- > Significant **geographic diversification** with **51% of assets** located in **Spain**
- > Strong **operational focus** with a core competence in **active asset management**
- > Focus on **customer centricity** and data-driven decision making
- > Aim for **simplicity** and **transparency**
- > Operate with a clarity of **vision, strategy** and **structure**
- > Prudent **financial management** and strong **capital markets expertise**
- > **Entrepreneurial approach** to deal making
- > Strong focus on **governance** and **leadership**
- > Vukile listed on the **JSE** and **NSX**
- > **82.5%** held subsidiary Castellana Property Socimi listed on the **BME GROWTH** (Madrid junior board)



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## NOTES:

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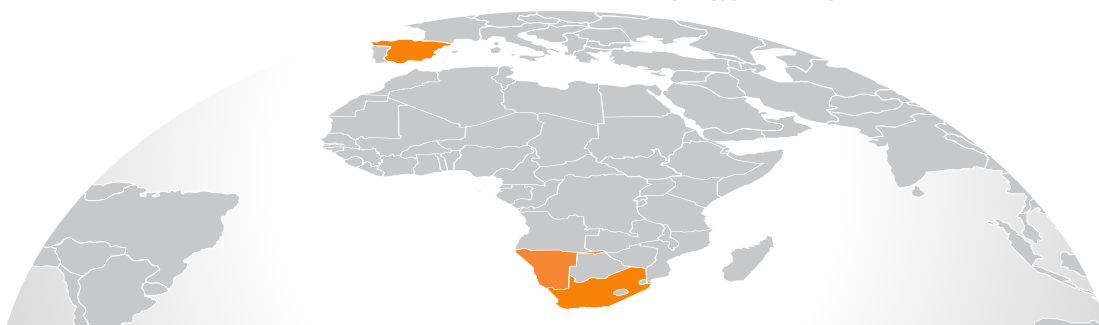


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## GROUP OVERVIEW – PROPERTY ASSETS OF R33.4bn



FOCUSED RETAIL REIT WITH WELL DIVERSIFIED EXPOSURE ACROSS MACRO ECONOMIC DRIVERS



## HIGHLIGHTS – CONTINUED STRONG OPERATING RESULTS AND FINANCIAL POSITION LAY THE PLATFORM FOR FUTURE GROWTH



**SOUTHERN AFRICA BUSINESS NOW TRADING AHEAD OF PRE-COVID LEVELS**

- > Normalised like-for-like NOI growth of 3.7%
- > Like-for-like trading density growth up by 4.3%
- > Rent collection rate improved to 99%
- > Strong letting activity with retail vacancies contained at 3.2%
- > Retention rate improved to 94%
- > 5 of 6 malls damaged in the July unrest fully operational

**RAPID RECOVERY OF SPANISH PORTFOLIO**

- > Positive reversions at 1.35%
- > Vacancies contained at 2.9%
- > Rent collection rate 95%
- > Portfolio WALE of 13.4 years
- > Retail sales ahead of 2019 levels in September 2021
- > Footfall increased to 96.4% of 2019 levels in September 2021
- > Completed redevelopment projects with 94% of GLA let

**STRONG BALANCE SHEET WITH WELL DIVERSIFIED FUNDING BASE**

- > Interest cover ratio (ICR) of 4.4 times
- > LTV maintained at 42.8%
- > 97% of debt expiring in FY22 has been repaid or extended
- > Undrawn debt facilities increased to R2.7bn
- > Repaid/converted €137.6 million (R2.4 billion) of Vukile EUR debt into ZAR facilities

**FURTHER SIMPLIFIED BUSINESS MODEL**

- > Sale of non-core assets of R522 million in SA and €26,5 million in Spain
- > Sale of 64% of Namibian portfolio anticipated in early 2022 expected to generate c. R700m cash inflow
- > Supportive of Fairvest/Arrowhead merger

**RETURN TO PAYMENT OF INTERIM DIVIDENDS**

- > Cash dividend of 40.56 cents per share to be paid in December 2021



### NOTES:

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**2 SOUTHERN AFRICAN RETAIL PORTFOLIO  
OVERVIEW AND TRADING UPDATE**

Itumeleng Mothibeli



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2. SOUTHERN AFRICAN RETAIL PORTFOLIO / INTERIM RESULTS 30 SEPTEMBER 2021

**DIRECT SOUTHERN AFRICAN RETAIL PORTFOLIO**



**KEY RETAIL PORTFOLIO METRICS**

	<b>KEY FACTS</b>	Portfolio Value <b>R14.5bn</b>	Total number of assets <b>43</b>	GLA <b>853 017m<sup>2</sup></b>	Operational Capex forecast <b>R89m</b>	PV installed <b>4 plants 1.9MW H1 FY22</b> <b>20 plants 14.2MW Total</b>
		<b>VALUATIONS</b>	Like-for-like value increase <b>1.7%</b>	Average asset value <b>R337m</b>	Value density <b>R16 978/m<sup>2</sup></b>	Average discount rate <b>13.7%</b>
		<b>PERFORMANCE OVERVIEW</b>	Like-for-like net income growth <b>29.6% incl COVID</b> <b>3.7% excl COVID</b>	Vacancies <b>3.2% GLA</b> <b>3.2% Rent</b>	Reversions <b>-3.4%</b> Excl ERM <b>+1.1%</b> <b>72% positive or flat</b>	Base rentals <b>R148.52/m<sup>2</sup></b> <b>1.4% growth</b>
		<b>EFFICIENCY</b>	Rent-to-sales ratio <b>6.2%</b>	Average annual trading density <b>R30 029/m<sup>2</sup></b>	Annualised growth in trading densities <b>4.3%</b>	Net cost to property revenue <b>17.7% incl COVID</b> <b>17.2% excl COVID</b>
		<b>TENANT PROFILE</b>	National exposure <b>84% GLA</b> <b>81% Rent</b>	Top 10 tenants <b>53% GLA</b> <b>45% Rent</b>	WALE <b>3.3 years GLA</b> <b>2.7 years Rent</b>	Tenant retention <b>94%</b>

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**NOTES:**

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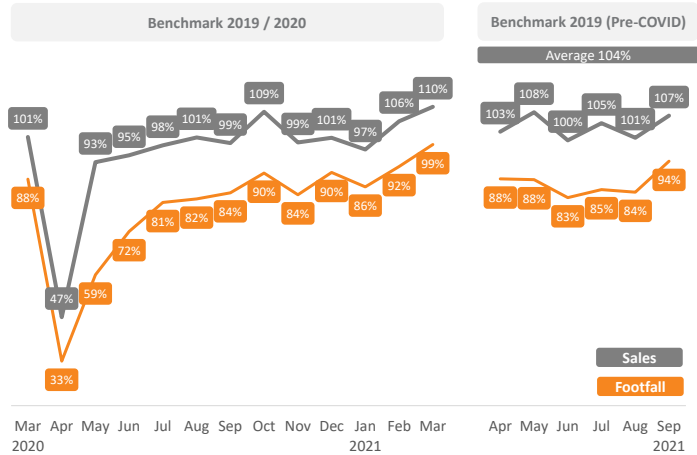
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## RETAIL PORTFOLIO PERFORMANCE AND TRADING ENVIRONMENT



### SALES NOW AHEAD OF PRE-COVID LEVELS WITH FOOTFALL FAST CATCHING UP

- > Current sales are trending ahead of pre-COVID levels (104%)
- > Footfall trending below pre-COVID levels but has shown significant improvement; now at 94%
- > Both sales and footfall ahead of COVID-year performance for H1 FY22
- > Spend per head has been consistently high over the COVID period indicating sustained spend notwithstanding lower visits to malls

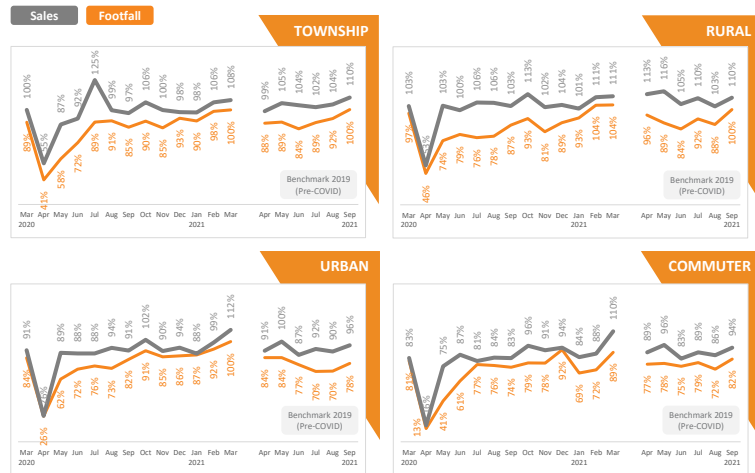


## RETAIL PORTFOLIO PERFORMANCE AND TRADING ENVIRONMENT



### SEGMENTAL FOOTFALL AND SALES

- > **Sales** recovered well with rural and township centres at 110%, urban centres at 96% and commuter centres at 94% relative to pre-COVID levels
- > **Footfall** in rural and township centres recovered to pre-COVID levels but still lagging for commuter centres at 82% and urban centres at 78% relative to pre-COVID levels
- > **Shopping patterns** are returning to pre-COVID levels with increased weekend trade
- > **Urban and commuter** centres are showing improved sales, albeit at softer growth rates
- > **Value centres**, with large exposure to grocers and essential services, weathered the storm well during the COVID-19 lockdown levels with strong sustainable sales growth



## NOTES:

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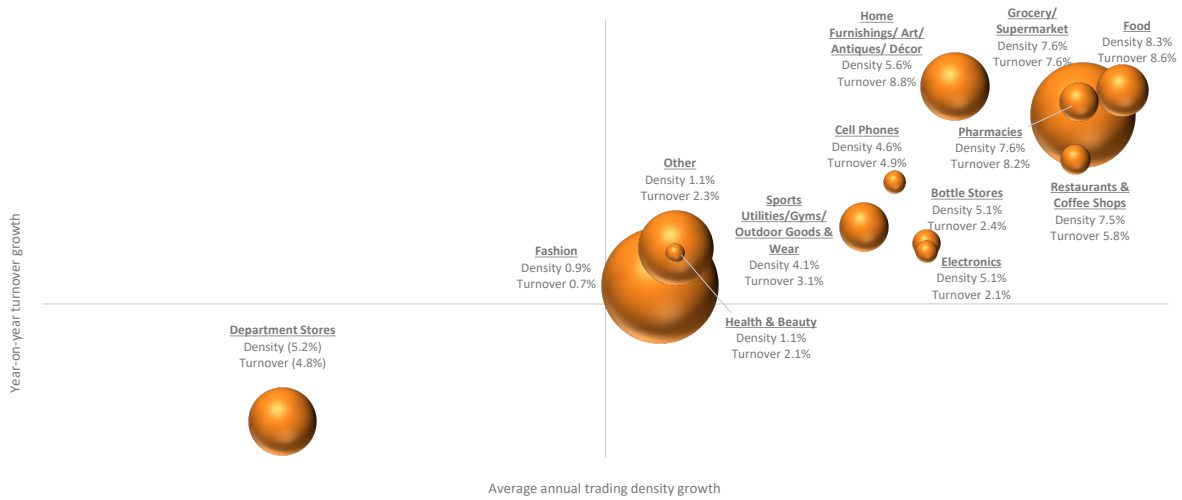


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### RETAIL CATEGORY PERFORMANCE



AVERAGE TRADING DENSITIES GROWING AT 4.3% WITH ANNUAL TURNOVER GROWTH OF 4.6%

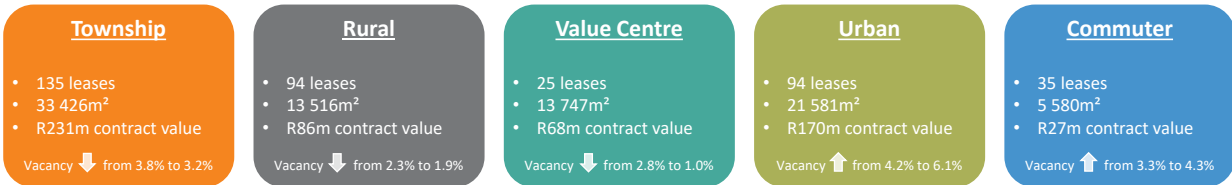


### LEASING ACTIVITY

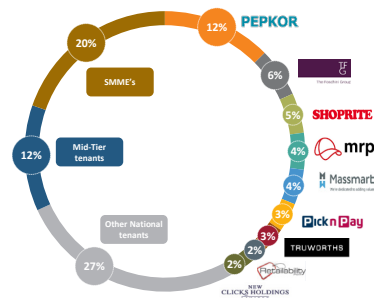


RETAILERS BACK IN BUSINESS AND LOOKING TO GROW STORE FOOTPRINTS

383 LEASES WERE CONCLUDED (284 RENEWALS AND 99 NEW LEASES) COVERING 87 850M<sup>2</sup> WITH A R583M CONTRACT VALUE



- > In total 19 101m<sup>2</sup> of vacant space (2.2% of total retail GLA) has been let
- > 80% of the leasing activity was concluded with nationals and second tier retailers
- > Leases concluded over the period equate to 10% of portfolio's lettable area and is ahead of what was achieved in pre-COVID FY20, when the leasing activity was 14% of the GLA over the full financial year
- > Leasing activity following COVID-19 environment very encouraging – top ten retailer soundings indicate growth potential within our portfolio



### NOTES:

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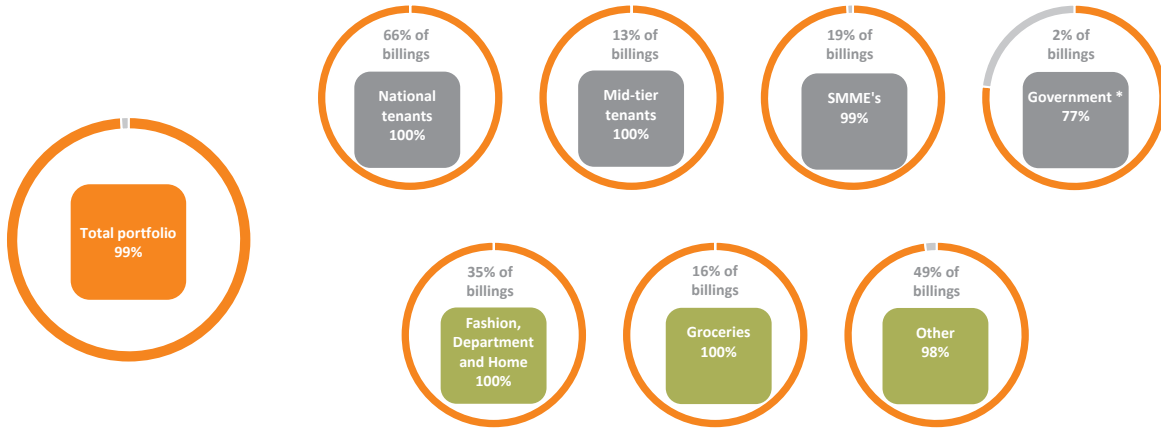


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## 99% COLLECTION RATE

### COLLECTIONS

R1.181bn OF R1.190bn COLLECTED



\* Government of Namibia and SA Post Office biggest contributors to irregular collections in Government tenancy, but limited to 1.6% of portfolio billings

## COVID-19 FINANCIAL IMPACT

RENTAL CONCESSIONS OF R6.8m VS. R133m IN H1 FY21



## NOTES:

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2. SOUTHERN AFRICAN RETAIL PORTFOLIO / INTERIM RESULTS 30 SEPTEMBER 2021

**ENERGY MANAGEMENT**



20 PV PLANTS WITH TOTAL CAPACITY OF 14.2MW GENERATING 8% OF ELECTRICITY CONSUMPTION WITH PLANS TO DOUBLE CAPACITY OVER THE NEXT THREE YEARS



2. SOUTHERN AFRICAN RETAIL PORTFOLIO / INTERIM RESULTS 30 SEPTEMBER 2021

**UPDATE ON CIVIL UNREST**



6 PROPERTIES AFFECTED BY UNREST



Expected reinstatement costs SASRIA claim  
**R138m**  
1.0% of retail portfolio value

Expected loss of rental SASRIA claim  
**R53m**  
45% of monthly retail portfolio rent

SASRIA claim submitted and approved (Jul to Oct)

Number of shops  
**473**  
18% of retail portfolio  
43% national 14% mid-tier 43% SMME

GLA  
**139 000m<sup>2</sup>**  
16% of retail portfolio  
73 000m<sup>2</sup> (55%) exposure to Top 10 tenants  
20 000m<sup>2</sup> (15%) exposure to SMME's

Loss of rent **R48m**  
(90% of total expected claim)  
Reinstatement costs **R36m**  
(26% of total expected claim)

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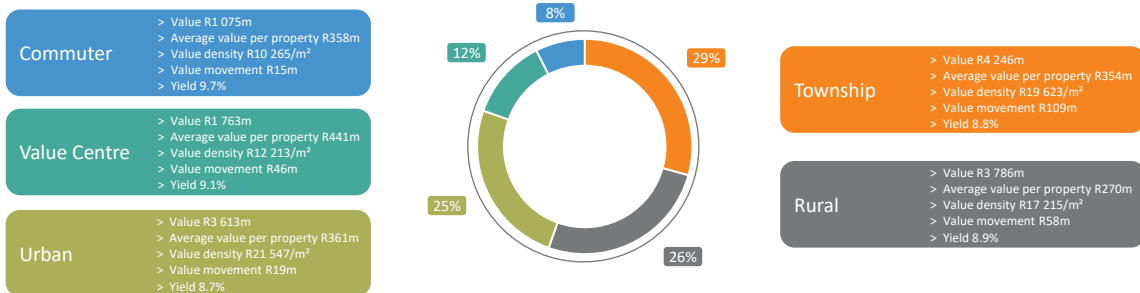
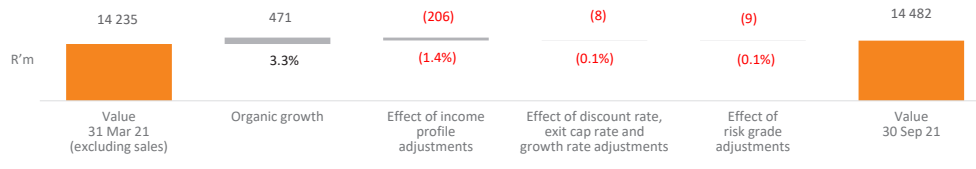
## UPDATE ON CIVIL UNREST

### SPEEDY REINSTATEMENT AND RETURN TO NORMAL TRADE

		Expected cost to repair	Expected completion date
	Roof and sections of buildings fire damaged, shopfronts, ablutions, management offices, electrical, fire equipment, fire damage to 3 shops	R96.1m	Spar (33% of centre) is trading; remainder of centre to open in March 2022
	Primarily damage to shopfronts, roller shutter doors, parking revenue control systems, vertical transportation systems, fixtures and fittings and fire equipment	R16.3m	Fully operational
	Entrance doors, shopfronts, ablutions, management offices, CCTV, WiFi, electrical, fire equipment, fire damage to 3 shops	R9.2m	
	Entrance doors, shopfronts, CCTV, WiFi, vertical transport, electrical, parking equipment, fire equipment, fire damage to 3 shops	R12.2m	
	Entrance doors, shopfronts, CCTV, gates and perimeter fence	R1.7m	
	Perimeter fence, main entrance doors and shopfronts	R2.4m	

## CONSERVATIVELY VALUED RETAIL PORTFOLIO

43 PROPERTIES VALUED AT R14.5bn INCREASING BY 1.7% WITH AN UNDEMANDING VALUE DENSITY OF R16 978/m<sup>2</sup>



## NOTES:

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## PORTFOLIO DISPOSALS



### DISPOSALS OF R798m AT AVERAGE YIELD OF 9.8% SOLD AT BOOK VALUE

4 Properties transferred during H1 FY22

**R521.6m**

Yield 9.7%

	Sales price (Rm)	Transfer date
Ulundi King Senzangakona Shopping Centre	308.7	19 Aug 21
Lethabile Mall	164.2	28 Sep 21
Pretoria Rosslyn Warehouse	25.0	14 Apr 21
Kempton Park Spartan Warehouse	23.8	9 Apr 21

1 Property transferred post H1 FY22

**R160.0m**

Yield 9.8%

	Sales price (Rm)	Transfer date
Soshanguve Batho Plaza	160.0	6 Oct 21

2 Properties to be transferred

**R116.2m**

Yield 10.0%

	Sales price (Rm)	Transfer date
Makhado Nzhelele Valley	70.0	Q3 FY22
Centurion Samrand N1	46.2	Q3 FY22

## REDEVELOPMENT UPDATE



### DAVEYTON MALL R90m REDEVELOPMENT

- > 70% of construction work completed on schedule and within budget
- > Internal work to be completed by 15 December 2021. Full project to be completed by the end of February 2022
- > 33% of the contract value awarded to local Daveyton SMME's
- > Created employment for approximately 245 people from the local community (sub-contractors and labourers)
- > Signed new retailers include:

• Truworths	427m <sup>2</sup>
• Fashion Fusion	241m <sup>2</sup>
• Ambassador	180m <sup>2</sup>
• Pedro's Chicken	165m <sup>2</sup>
• Identity	160m <sup>2</sup>
• Roman's Pizza	114m <sup>2</sup>
• Ackermans Express	93m <sup>2</sup>
• Chicken Xpress	90m <sup>2</sup>



## NOTES:

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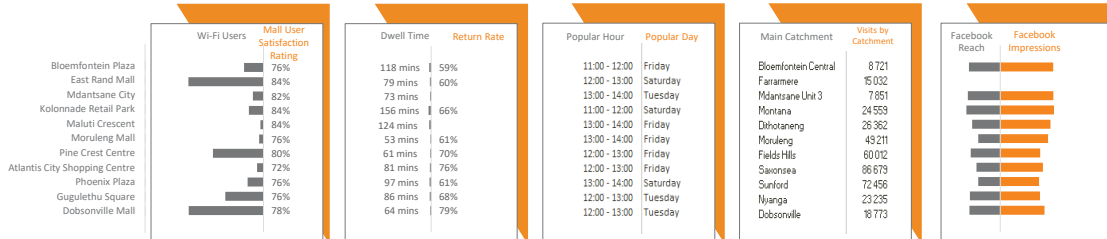
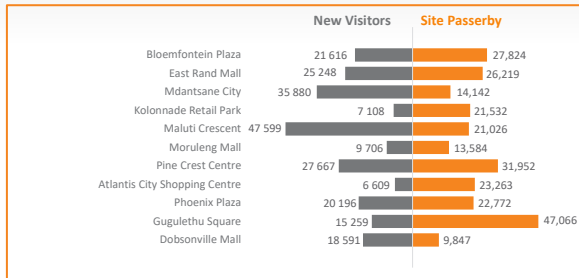


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## CUSTOMER CENTRICITY

### DATA DRIVEN ENGAGEMENT AND PROMOTIONS

- > Understanding more about **customer behaviour around the mall** in addition to traditional operating metrics
- > Targeting shoppers **who pass by the mall with promotions** particularly in Taxi hubs such as Gugulethu, PineCrest and Bloemfontein Plaza in order to **increase new visitors**
- > **Impressive mall satisfaction reviews from our shoppers.** Observing a **positive correlation between engagement and satisfaction**, through monitoring the relationship between social media reach and user satisfaction rating
- > Now have better understanding of customer specific **dwell time, popular visit time, point of origin and social media footprint**
- > Creating shopper personas to **more effectively focus promotional activity in terms of content, time and location**



## SHORT-TERM FOCUS AREAS

### CONTINUED TIGHT OPERATIONAL FOCUS

- TENANT RELATIONSHIPS**
  - > Continue to be a partner of choice through providing well managed and a safe shopping environment for our retailers to thrive in
  - > Be the home of innovation allowing low barriers to entry for innovative game changing retail offerings
  - > Execute on renewal programme without changing the key aspects of current lease covenants and agreements
  - > Continue to incubate new entrants and SMME's into the portfolio via our retailer academy programme
- CUSTOMER INSIGHTS**
  - > Utilise accumulated data on consumers to improve shopper journey in a tangible and meaningful way
  - > Integration will include current portfolio metrics, psychographic information, nodal dynamics and individualised customer data from Wi-Fi database
  - > This will enable the business to respond in real time to consumer behaviour changes
  - > It will open other avenues for alternative revenue sources
  - > Confident this has now become embedded as part of our core processes
- OPERATIONAL EXCELLENCE**
  - > Continue looking at sustainable solutions to manage costs through integration, efficiency of operations, and cashflow management
  - > This will be across soft-services, hard-services, marketing and promotions, property, utility and alternative income management
- PEOPLE AND COMMUNITIES**
  - > Empower community based service providers to become partners in mall operations
  - > Continue to invest in CSI initiatives that make a difference in communities in which we operate

## NOTES:

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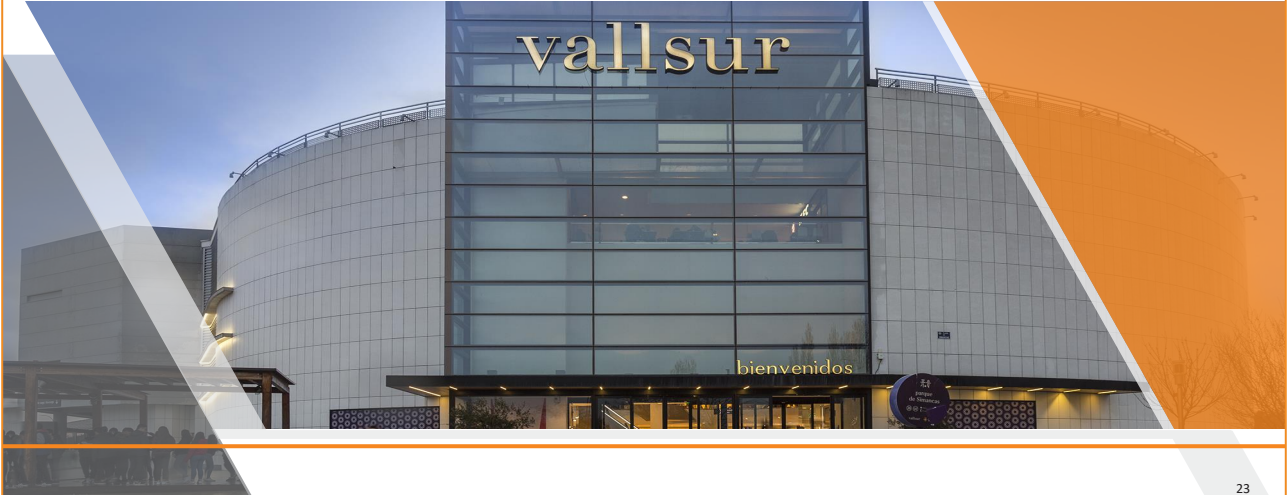
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**3 CASTELLANA PROPERTIES OVERVIEW AND TRADING UPDATE**

Alfonso Brunet

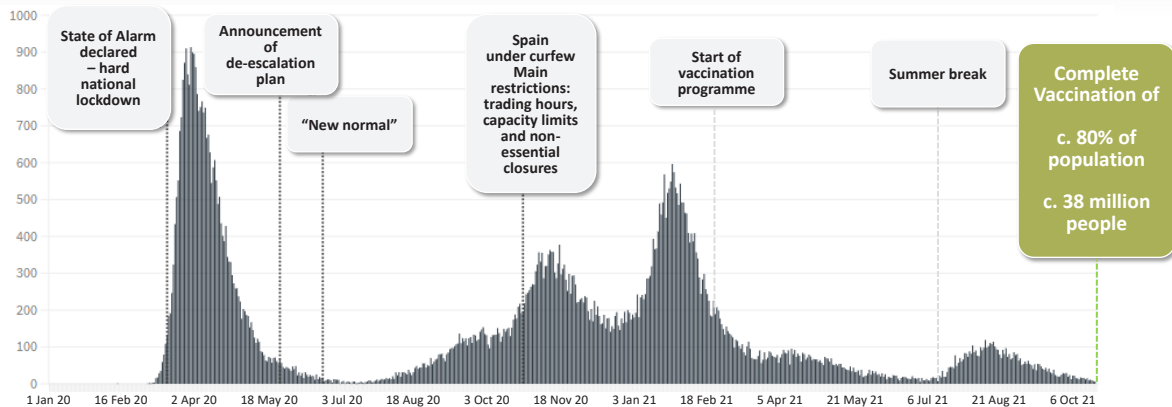


3. CASTELLANA PROPERTIES / INTERIM RESULTS 30 SEPTEMBER 2021

**EVOLUTION OF COVID-19 DEATHS IN SPAIN**



MISSION ACCOMPLISHED: C. 80% OF THE POPULATION HAS BEEN FULLY VACCINATED



- > Vaccination against COVID-19 in Spain has surpassed the initial goal of immunizing 70% of the adult population and is moving slowly towards the new goal of reaching group immunity of 90%.
- > To date, there are more than **37.2 million people - 78.3% of the population** - who are fully vaccinated. More than 465,000 people have already received the additional dose planned for vulnerable people.
- > Over and above the successful vaccination campaign, the increasing control of cases has reduced pressure in ICUs to 4.8%, considered as very low risk.

Source: Ministry of Health, RTVE. Number of COVID-19 deaths evolution in Spain.

**NOTES:**

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## IMPACT ON SPANISH ECONOMY

### STRONG REBOUND WITH TEMPORARY INFLATIONARY PRESSURES



#### ECONOMY

- > The progressive “normalization” of the economic activity has converged into a strong rebound of the Spanish economy. The IMF estimates that the Spanish economy will grow +5.7% and +6.4% in 2021 and 2022 respectively.
- > CPI in September increased to 4% (+0.7% vs. August), the highest since September 2008, mainly due to energy prices uplift. Market consensus expects these inflationary pressures to be temporary, as they are caused by transitory factors, and therefore inflation is expected to remain at moderate levels in the medium term.
- > Strong stimulus package from the European Union and the ECB has allowed the Spanish Government to continuously access the debt capital markets at historically low yields (Spain’s 10-year bond yield of c. 0.1%).



#### EMPLOYMENT

- > In September, +500,000 jobs were added across all sectors of the economy compared to September 2020. YoY the services segment added the most jobs (+350,900), followed by the construction (+40,000), industrial (+40,000) and agricultural (+29,000) sectors. Consequently, unemployment rate in September stands at 14%.



#### CONFIDENCE

- > Consumer confidence increased by 6.7 points in September 2021 vs. August 2021 (+7%), reaching 98.3 points, according to the latest data published by the Center for Sociological Research (CIS).
- > In 2020, average spending per household dropped by 10.7% to €27,000, the lowest level in the last 15 years, bringing the savings rate to an all-time high of 31.5%. As confidence grows and saving rate decreases (18% in Q2 2021), we can expect a rapid conversion of household savings (€68bn estimated by BBVA Research) into consumption as we get “back to normal”. This spending may be hampered by persistent inflation and uncertainties in the global supply chain.



#### RETAIL AND TOURISM

- > In September, the Retail Trade Index at constant prices (seasonally adjusted) increased by +0.3% vs. August (-0.1%).
- > In September, overnight stays in hotel establishments exceeded 25.6 million, 212.1% more than in the same month of 2020 (YoY). Revenue per Available Room increased to €56 on average (+150% vs. September 2020).

Source: INE



## DIRECT SPANISH PORTFOLIO

### KEY PORTFOLIO METRICS

	<b>KEY FACTS</b>	Portfolio Value €976m 1.6% <sup>(1)</sup> (2.6%) <sup>(2)</sup>	Total number of assets 16	GLA 350 271m <sup>2</sup>	Retail by value 100%
	<b>VALUATIONS</b>	Average asset value €61m	Average discount rate 8.2%	Average exit capitalisation rate 6.15%	Total number of retail assets 16
	<b>TENANT PROFILE</b>	Retail space let to national & international tenants 93%	Income from top 10 tenants 39.5%	WALE 13.4 years <sup>(3)</sup>	Average base rentals €14.54/m <sup>2</sup> /month
	<b>OPERATING METRICS</b>	Letting transactions signed in the period 94	Increase in reversions and new lettings 1.35% <sup>(4)</sup>	Occupancy 97.1%	Collection rate 95.63%
	<b>ECI PROJECTS</b>	GLA improved 37 897m <sup>2</sup>	New Units 51	Rent signed and committed 100.5% of target	Additional NOI created €3.8m

(1) Versus March 2021 valuation of investment properties €987m excluding Konecta Office Buildings valuation  
 (2) Considering total COVID-19 effect versus September 2019 valuation of investment properties €1.028b excluding Konecta Office Buildings valuation  
 (3) WALE (by GLA) is to expiry of lease excluding break options  
 (4) Excluding vacant units let

## NOTES:

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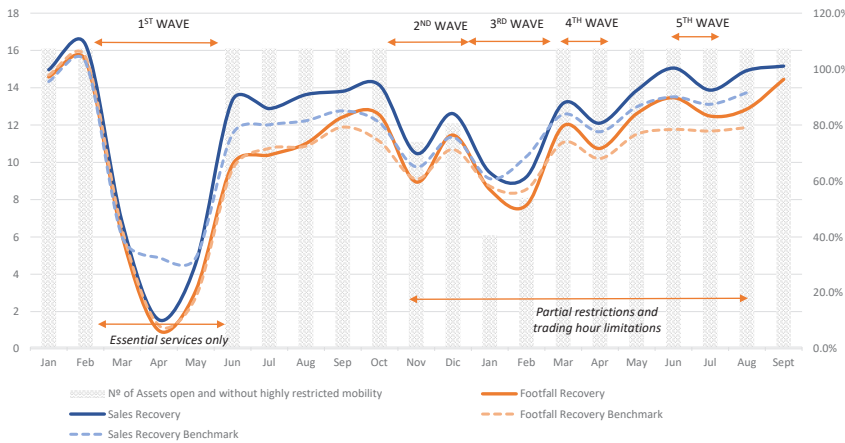
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## FOOTFALL AND SALES



### FOOTFALL AND SALES HAVE RETURNED TO PRE-COVID LEVELS CONSOLIDATING THE RECOVERY

#### FOOTFALL & SALES RECOVERY (1)



- > Sales continue to strengthen and have surpassed 100% of 2019 level in June and September 2021. Both retail parks and shopping centres are above 2019 sales levels.
- > Footfall recovered up to 96.4% of 2019 levels in September 2021, the highest level since March 2020. Over the past 18 months the pandemic waves have affected the performance of the portfolio, however strong growth was evident once restrictions were relaxed.
- > Excellent performance of Castellana's portfolio, consistently above the benchmark when the shopping centres were opened.
- > Rental discounts of €1.1m vs €15.5m in the prior period.

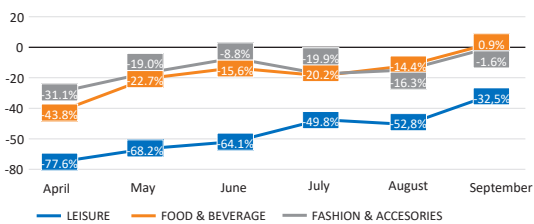
(1) Footfall Data includes the following shopping centres: El Faro, Bahía Sur, Los Arcos, Vallsur, Habaneras, Puerta Europa and Granaita Retail Park. There are no counters in the rest of the retail park assets. Granaita Retail Park counts only cars so we have estimated 2 people on average per car. Sales data includes all retail assets. Footfall & Sales numbers in 2021 and 2020 are compared with same period in 2019. Benchmark: AECC data

## SALES PERFORMANCE PER TENANT CATEGORY



### LIKE-FOR-LIKE SALES CONTINUE TO RECOVER ACROSS MOST RETAIL SECTORS

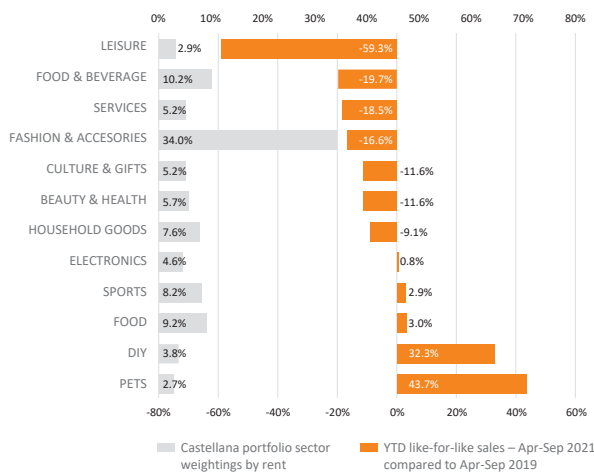
- > By the end of September 2021, the accumulated portfolio sales for FY22 reached 94.5% of the levels achieved in the last comparable financial year, FY20.
- > Once restrictions were lifted, Leisure and F&B, the most affected sectors in terms of restrictions, are recovering sales month by month and pre-covid levels will be reached in the coming weeks. Only in the last 6 months, they have recovered more than 40 pts.



- > International restaurant chains have restarted their expansion campaigns strongly after the recovery over the last months
- > Fashion & Accessories, reached 98.4% of 2019 level in September 2021 with a strong Black Friday and Christmas Campaign expected

Source: Castellana Properties

#### YTD LIKE-FOR-LIKE SALES – APR-SEP 2021 COMPARED TO APR-SEP 2019



## NOTES:

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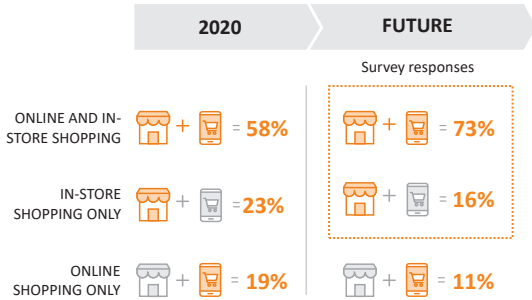


## CUSTOMER TRENDS

### OMNICHANNEL EXPERIENCE IS VITAL FOR CUSTOMERS

- > The number of people who shop both online and offline has increased over the past few months which reinforces the omnichannel approach of customers and confirms our vision of the future of retail. Shoppers may start exploring on one channel and move to another as their purchasing journey progresses
- > Number of online only shoppers declined by 8 points
- > The experience shoppers get from physical stores cannot be replicated online. Brick and mortar offers 3 important advantages such as testing the product before shopping, taking the product immediately and direct contact with the product.

### CUSTOMER SURVEY – HOW DO CUSTOMERS PREFER TO SHOP, NOW AND IN THE FUTURE?



Sources: Annual e-commerce study, Eloija & IAB Spain, June 2021

### WHAT DOES THE PHYSICAL STORE OFFER?

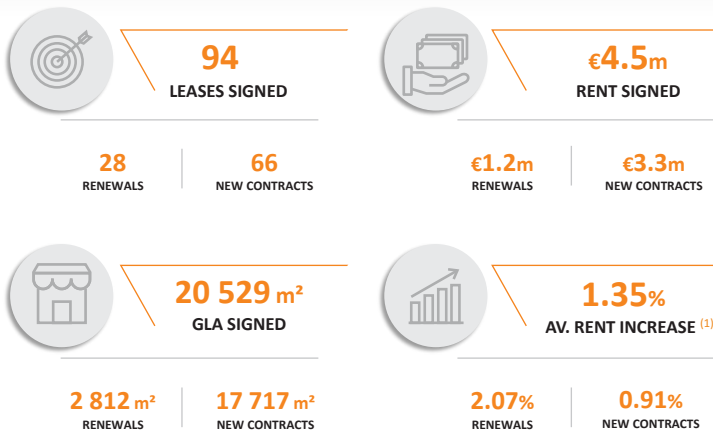


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## LEASING ACTIVITY H1 FY22

### ONGOING STRONG COMMERCIAL PERFORMANCE



(1) Considering operations with passing rent as renewals, relocations, resizing and replacements

### MAIN BUSINESS KPI'S

#### PORTFOLIO OCCUPANCY



#### RENT ARREARS



#### RENT COLLECTION STABILISED AT OVER 95%



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## NOTES:

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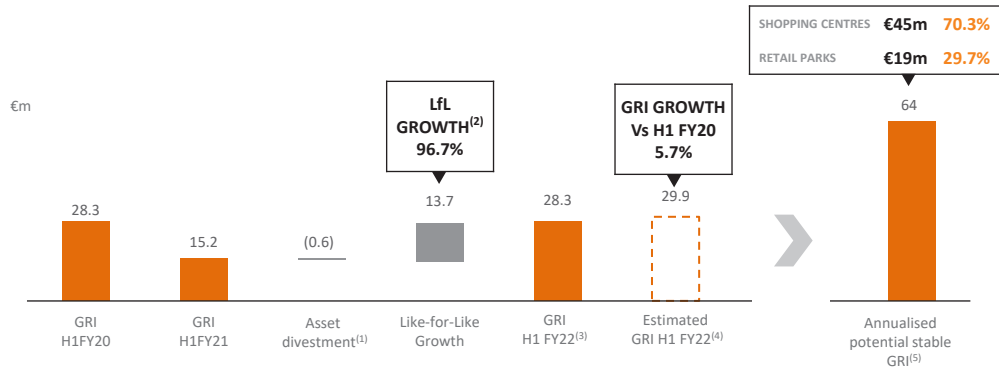


### GRI BRIDGE AND BREAKDOWN



LIKE-FOR-LIKE<sup>(2)</sup> GROWTH OF 97% IN H1 FY21 THEREBY RECOVERING GRI AFFECTED BY COVID-19 DISCOUNTS

HEADLINE GRI HAS GROWN 5.7%<sup>(4)</sup> VS PRE-COVID LEVELS

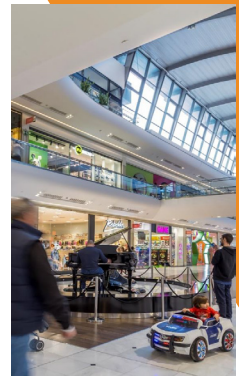
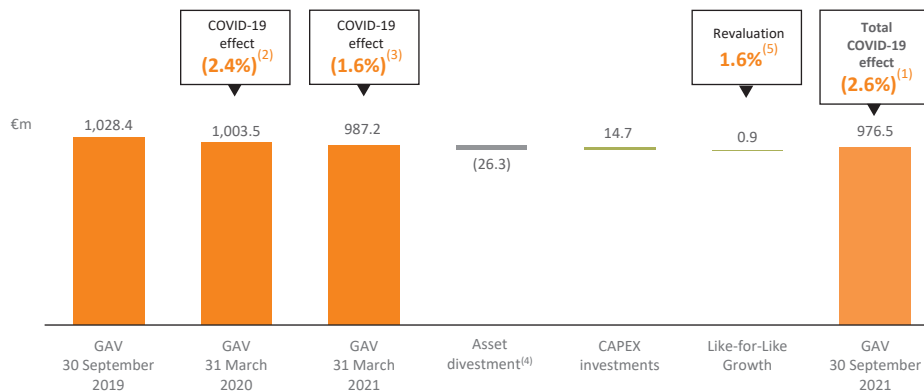


(1) Non-strategic asset divestment regarding Konecta Office Buildings sale in June 2021  
 (2) Calculated considering same portfolio and same period for H1 FY21 and H1 FY22 excluding annualized rents  
 (3) Includes impact to NOI of Covid-19 discounts and the sale of Konecta assets  
 (4) Estimated GRI H1 FY22 excludes sale of Konecta Office Buildings and COVID-19 discounts during H1 FY22  
 (5) Annualised GRI including the impact to the NOI of the disposal of the Konecta assets of c. €2 million and considering all repositioning projects complete and portfolio fully let

### GAV BRIDGE AND BREAKDOWN



CURRENT VALUATIONS REFLECT THE STRENGTH OF THE PORTFOLIO WITH MINIMAL IMPACT FROM THE PANDEMIC (-2.6%)<sup>(1)</sup>



(1) Considering total COVID-19 effect versus September 2019 valuation of investment properties €1.028bn excluding Konecta Office Buildings valuation  
 (2) Considering total COVID-19 effect versus September 2019 valuation of investment properties €1.028bn  
 (3) Versus March 2020 valuation of €1.003bn  
 (4) Non-strategic asset divestment regarding Konecta Office Buildings sale in June 2021  
 (5) Versus March 2021 valuation of €987m excluding Konecta Office Buildings valuation

## NOTES:

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## DISPOSAL OF KONECTA OFFICE PORTFOLIO

### CASTELLANA BECOMES A 100% RETAIL SOCIMI

#### KEY DIVESTMENT HIGHLIGHTS

##### TRANSACTION OVERVIEW

- > **Attractive pricing:** Selling price above valuation, and at significant premium to original purchase price of €22.5 million.
- > **Non-core asset:** Castellana becomes 100% retail SOCIMI.
- > The sale of the Konecta office portfolio **increases available cash** in Castellana, offering flexibility in management of the balance sheet or the pursuit of new opportunities



June 2021

Exit Date

€26.5m<sup>(1)</sup>

Selling Price

5 years

Investment Term

+18%

Premium to Acquisition Price

+1%

Premium to GAV

2.09x

Money Multiple



Alcobendas (Madrid)  
GLA 15,659 sqm (69% owned)



Bollullos (Seville)  
GLA 5,698 sqm (100% owned)



## REPOSITIONING PROJECTS

Value-added redevelopment projects in LOS ARCOS, BAHÍA SUR and EL FARO, have strengthened the existing offerings and dominance of the centres through the addition of new and exciting retailers, the creation of pedestrianized open space, and the introduction of attractive fashion, F&B and leisure operators in our centres.



51  
NEW BRANDS



€3.8m  
ADDITIONAL NOI  
CREATED



37,897 sqm  
GLA AFFECTED



100.5%  
OF THE ANNUAL RENT  
SIGNED AND  
COMMITTED



94.5%  
OF THE TOTAL GLA  
SIGNED AND  
COMMITTED



6.11%  
YIELD

9.05%  
AVERAGE  
CASH-ON-CASH

STILL ROOM TO GROW RENT

## NOTES:

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## PHASE II LOS ARCOS SHOPPING CENTRE

SOLIDIFYING THE LEADING POSITION OF LOS ARCOS, ENSURING THE BEST LEISURE AND FOOD AREA



TOTAL INVESTMENT

**€15.6M**

> Positive advances on the licensing process with the Town Hall

DEADLINE

**H1 2023**

> Presentation of the project to local authorities on 14<sup>th</sup> September in the presence of the Mayor of Seville, to present extension plans

ADDITIONAL NOI

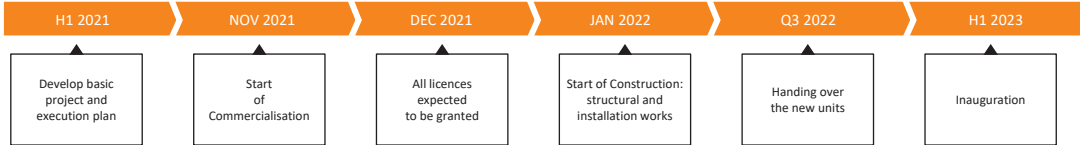
**€1M**

> The works to transform the adjacent office building will commence in January 2022

YIELD ON COST

**6.4%**

START



35



## CUSTOMER CENTRICITY

LAUNCH OF SHERPA FOOD: ORDER YOUR FOOD THROUGH THE SHOPPING CENTRE APP AND WE DELIVER TO YOUR HOME!

- > Castellana has launched the **first food marketplace in Bahia Sur shopping centre in Spain**. We aim to implement a comprehensive solution to offer our customers the possibility to order their food at any time, 7 days a week, combining different restaurants on the same ticket
- > **Fully integrated in each Shopping Centre's app**, and fully tracked in real time
- > **Almost 800 food orders in the first 3 months with more than €17k extra sale** in 4 restaurants

**NEXT STEPS:**

- > Launch of **new communication and marketing campaigns** to increase Sherpa Brand Awareness and getting new customers. Also focus on new collaborations with main hotels and key meeting points in the city.
- > Incorporating new developments in the app to **improve digital customer journey**
- > **Roll out** in the rest of the shopping centres in the coming months



End June'21 - Sept'21



795 food orders



4 restaurants in 1 SC



17,496 € extra sales



36

## NOTES:

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## KEY FOCUS AREAS GOING FORWARD



### OPERATIONAL EXCELLENCE

- > Business management – Strong emphasis on income growth into the medium term with a focus on footfall and customer experience over the Christmas period to solidify the recovery
- > Active Asset Management – finalising of existing redevelopment projects and unlocking new value added initiatives to grow income



### BALANCE SHEET MANAGEMENT

- > Close out retail park portfolio refinancing, ensuring long term predictability over next 7 years while continuing to explore alternative financing solutions
- > Securing attractive pipeline of opportunities to bolster growth once capital markets reopen



### CUSTOMER CENTRICITY

- > We continue placing the customer at the centre of the Castellana DNA and culture
- > We are consistently improving data analytics to stay on top of changing consumer needs for optimal decision making



### INNOVATION

- > We continue to progress the journey of innovation to improve and future proof the retail industry
- > iCast rolling out several innovative projects that will produce new commercial opportunities for the company



### ESG

- > Develop and complete Project Greenfield, a 20 MWH solar power plant across all assets to implement in the next 3 years
- > We continue to care for our communities in our areas of influence, initiating campaigns to improve the environment, and uplift local people through education and consciousness
- > Constantly improving flexibility at the office, nurturing the Castellana team to retain existing talent and attract new candidates
- > Continue to adhere to the highest standards of corporate governance in our business
- > Issue the best possible ESG report outcomes for full year results FY22

## FINANCIAL PERFORMANCE, DEBT AND TREASURY

4

Laurence Cohen



REAL ESTATE. REAL GROWTH.



## NOTES:

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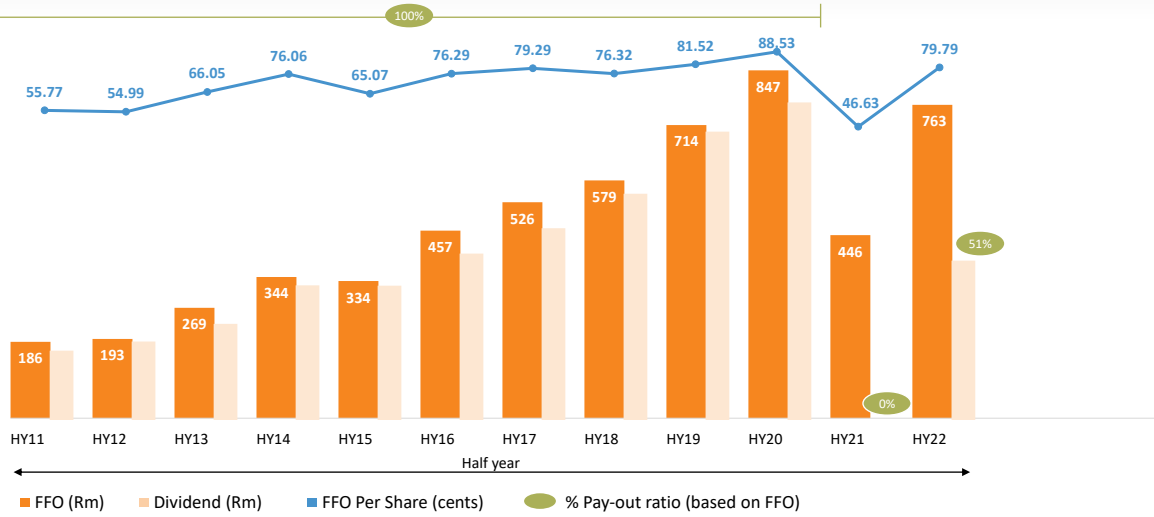
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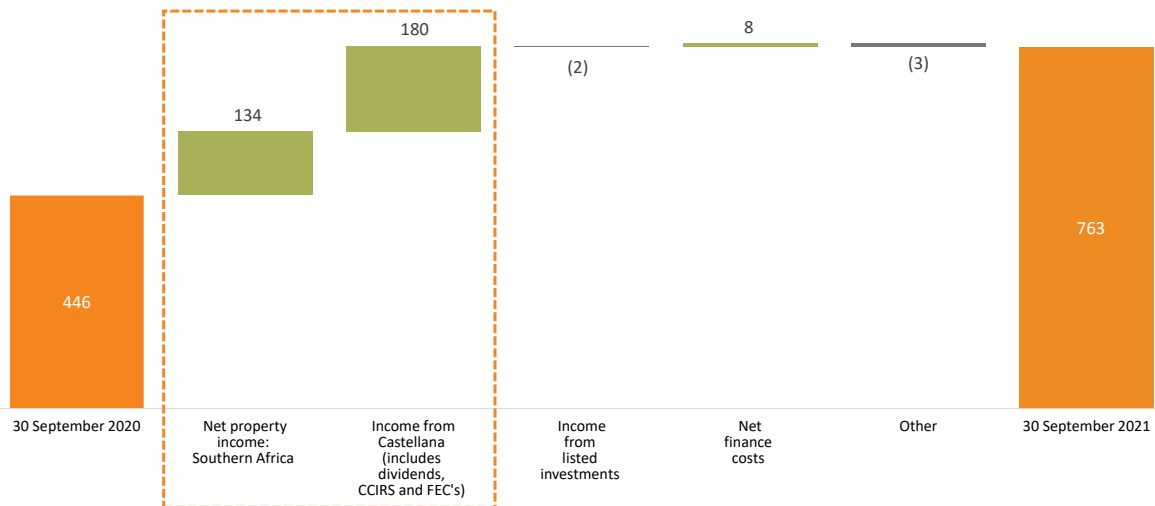
**FFO AND DIVIDENDS**

**STRONG RECOVERY IN FFO PER SHARE**



**FFO BRIDGE (Rm)**

**STRONG GROWTH IN OPERATIONAL PERFORMANCE IN SOUTHERN AFRICA AND SPAIN**



**NOTES:**

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## 4. FINANCIAL PERFORMANCE, DEBT AND TREASURY / INTERIM RESULTS 30 SEPTEMBER 2021



## SIMPLIFIED INCOME STATEMENT

	30 September 2021	30 September 2020	Variance
	Rm	Rm	%
<b>Revenue</b>	<b>1 304</b>	997	30.7
Southern Africa	815	690	18.1
Spain	489	307	59.3
Property Expenses (net of recoveries)	(169)	(223)	24.1
<b>Net property income</b>	<b>1 135</b>	774	46.6
Southern Africa	677	534	26.8
Spain	458	240	90.8
Corporate administration expenses	(152)	(154)	1.1
Income from listed investments (Fairvest and Arrowhead)	60	16	> 100.0
Termination of FECs	101	-	> 100.0
MEREV top-up payment	(44)	-	>(100.0)
<b>Operating profit before finance costs</b>	<b>1 100</b>	636	79.9
Net finance costs	(276)	(253)	(9.0)
<b>Profit before equity-accounted income</b>	<b>824</b>	383	> 100.0
Share of (loss)/profit from associate and joint venture	(4)	20	>(100.0)
<b>Profit before taxation</b>	<b>820</b>	403	> 100.0
Taxation	(10)	(5)	>(100.0)
<b>Profit for the period</b>	<b>810</b>	398	> 100.0
Non controlling interests	(50)	(10)	>(100.0)
<b>Attributable to Vukile</b>	<b>760</b>	388	95.9
Non-IFRS adjustments	3	58	-
Early termination of FECs	(76)	-	-
Accrued dividends	76	55	-
Non-cash impact of IFRS 16	3	3	-
<b>FFO</b>	<b>763</b>	446	71.1
<b>Dividend (Rm)</b>	<b>388</b>	-	-
Pay-out ratio	51%	0%	-
Shares in issue	956 226 628	956 226 628	-
<b>Distributable earnings per share</b>	<b>79.79</b>	46.63	71.1
<b>Dividend per share (cents)</b>	<b>40.56</b>	-	100.0

41

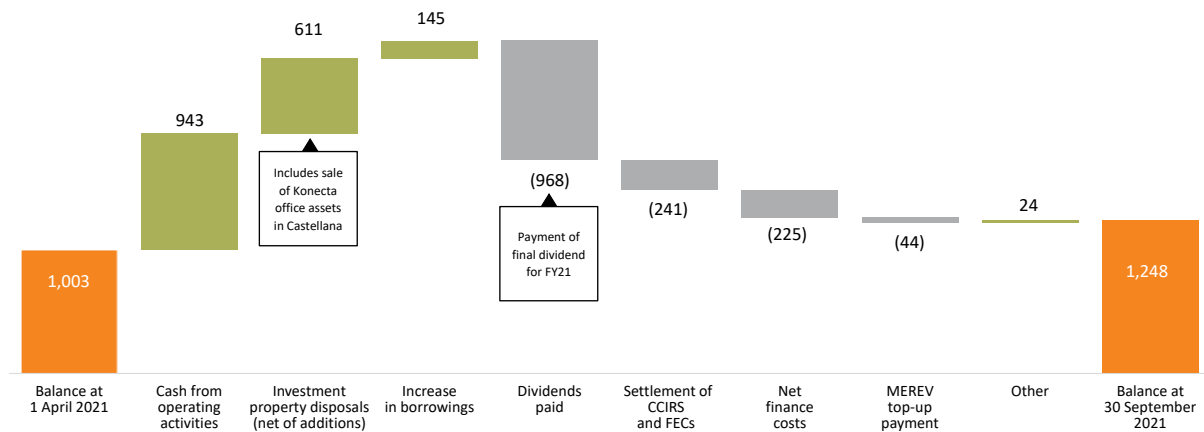
## 4. FINANCIAL PERFORMANCE, DEBT AND TREASURY / INTERIM RESULTS 30 SEPTEMBER 2021



## CASH FLOW BRIDGE (Rm)

## NET CASH FLOWS FROM NON-CORE ASSET DISPOSALS IN EXCESS OF R600m

## CASH BALANCES IN EXCESS OF R1.2bn



42

## NOTES:

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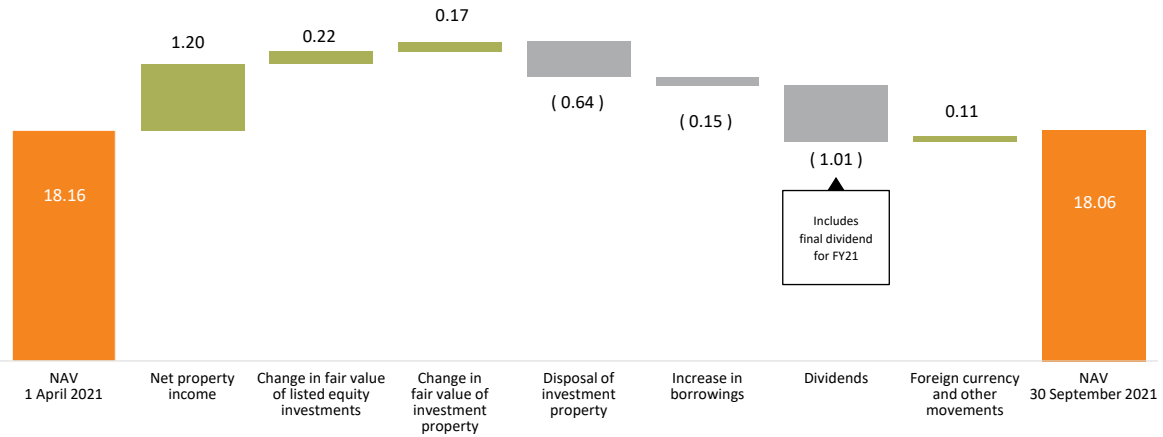
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**NAV BRIDGE (R)**

NAV PER SHARE REDUCED MARGINALLY TO R18.06



**DEBT AND BALANCE SHEET STRATEGY**

BALANCE SHEET AND RISK METRICS REMAIN STRONG AND IMPROVING

- > LTV at **42.8%**, unchanged from year end
- > **97%** of FY22 maturing debt has already been repaid or extended
- > **38%** of FY23 debt has already been repaid or extended post 30 September 2021
- > Undrawn debt facilities of **R2.7bn** at 30 September 2021. **R1.7bn** core undrawn facilities plus R1bn facility available should Vukile elect to use such to acquire a portion of Merev's Castellana shares
- > **Sufficient cash and undrawn committed facilities** exceed all debt expiring over next 12 months
- > Unencumbered assets at half year were **R5.4bn**
- > R500m of unsecured corporate bonds were refinanced through **strongly supported** auction (4.4x oversubscribed)
- > Vukile unsecured corporate national scale issuer rating of **AA<sub>(ZA)</sub>** reaffirmed with **stable outlook**



**NOTES:**

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**DEBT AND BALANCE SHEET STRATEGY (CONT.)****BALANCE SHEET AND RISK METRICS REMAIN STRONG AND IMPROVING**

- > **€138m (R2.4bn equivalent)** of Vukile debt was repaid or converted into ZAR facilities, further reducing the impact of currency movements on the Vukile balance sheet
- > Total Vukile EUR debt has reduced to **€26.5m**, an **84%** reduction from total Vukile EUR debt of €164m at 31 March 2021
- > **€117m** nominal of CCIRS were settled at maturity in June 2021, representing 64% of the total nominal CCIRS
- > The reduction in EUR debt and CCIRS will make the Vukile NAV more positively exposed to a weaker ZAR going forward, hence becoming more of a **Rand hedge**
- > Castellana negotiated a 1-year extension of maturities across all tenors of its **€146m (R2.5bn equivalent)** syndicate loan
- > Vukile has adopted a layered approach to hedging Spanish GAAP based EUR dividend forecasts with FECs, targeting an average hedge ratio of 60% across a 5-year period (tiered 100% hedging in year 1, 80% hedging in year 2, 60% hedging in year 3, etc.)
- > In aggregate, **58%** of Castellana net forecast dividends are hedged over the next five years and **102%** of Castellana's net forecast dividends are hedged in the current financial year



45

**LOAN-TO-VALUE AND INTEREST COVER RATIOS****COMFORTABLE HEADROOM ACROSS ALL METRICS**

- > **Group interest cover ratio of 4.4 times** highlighting strong cash flow compared with net interest cost
- > Stress testing indicates that the portfolio would need to undergo a **54% reduction** in Group EBITDA, before reaching 2 times bank interest cover covenant level
- > Group loan to value unchanged at **42.8%**
- > Castellana stress testing of valuations indicates the portfolio would need to undergo a **31% reduction (€305m)** in property value, before breaching Castellana's group LTV covenant of **65%**

	Group 30 September 2021	Group 31 March 2021	Group 30 September 2020
Interest cover ratio	<b>4.4 times</b>	3.3 times	3.7 times
Interest cover ratio covenant level	<b>2 times</b>	2 times	2 times
ICR stress level margin (% EBITDA reduction to respective covenant levels)	<b>54%</b>	40%	46%
ICR stress level amount (EBITDA reduction to respective covenant levels)	<b>R1.2bn</b>	R627m	R777m
Loan-to-value ratio (net of cash and cash equivalents)	<b>42.8%</b>	42.8%	44.3%
Loan-to-value covenant level	<b>50%</b>	50%	50%
LTV stress level margin (% asset value reduction to respective covenant levels)	<b>14%</b>	14%	12%
LTV stress level amount (asset value reduction to respective covenant levels)	<b>R4.7bn</b>	R4.8bn	R4.2bn

46

**NOTES:**


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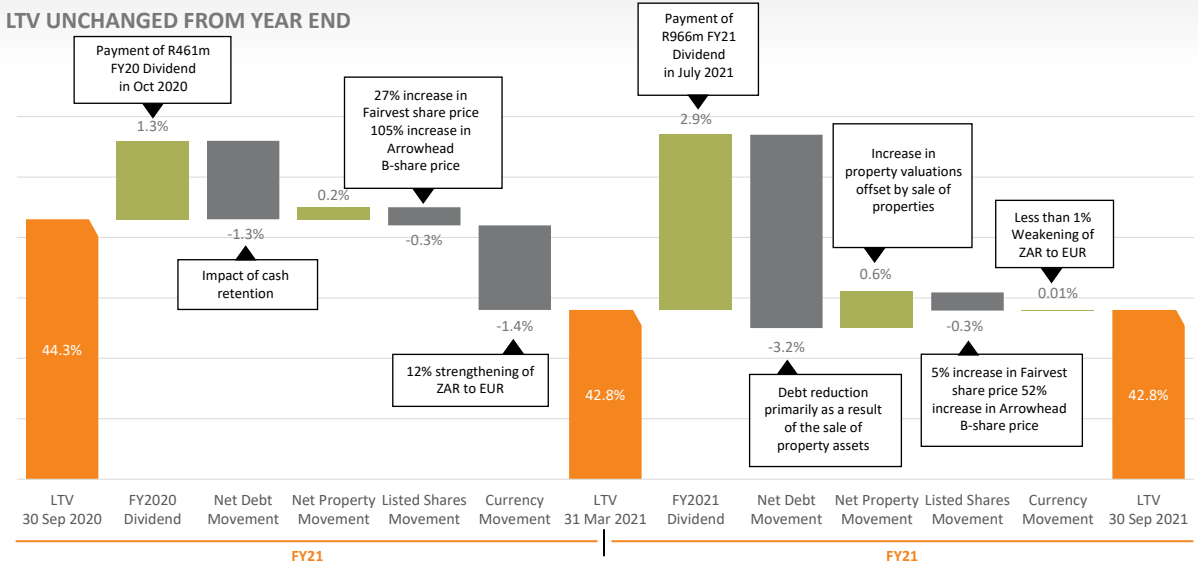
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### GROUP LOAN-TO-VALUE BRIDGE



#### LTV UNCHANGED FROM YEAR END

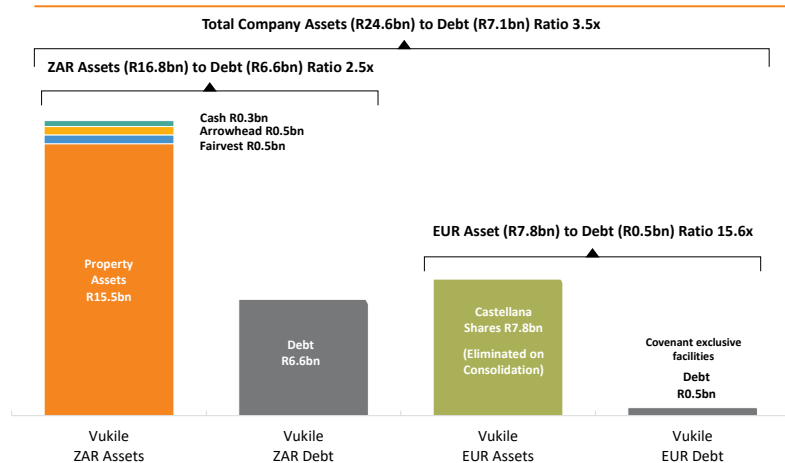


### COMPOSITION OF GROUP BALANCE SHEET

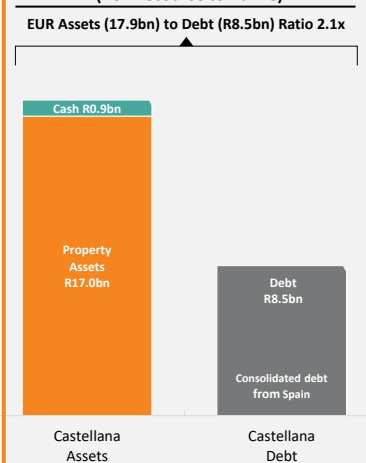


#### MATCHING DEBT WITH PROPERTY ASSETS - BY GEOGRAPHY AND CURRENCY

##### VUKILE COMPANY



##### CASTELLANA (non-recourse to Vukile)



## NOTES:

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## KEY DEBT AND HEDGING METRICS

## UNCHANGED HIGH INVESTMENT GRADE CREDIT RATING

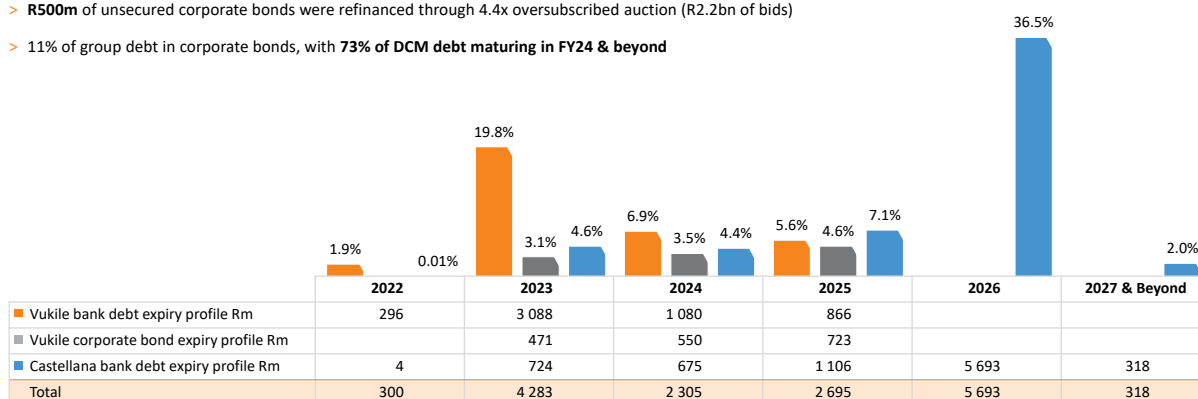
	30 September 2021	31 March 2021	30 September 2020
Interest-bearing debt hedged	72.9%	78.0%	79.3%
Group cost of funding	4.5%	3.9%	3.7%
Maturity profile – fixed rates and swaps	2.2 years	2.6 years	3.0 years
Undrawn facilities	R2.7bn	R1.9bn	R2.3bn
Corporate long-term credit rating	AA <sup>-</sup> <sub>(ZA)</sub>	AA <sup>-</sup> <sub>(ZA)</sub>	AA <sup>-</sup> <sub>(ZA)</sub>

49

## ANALYSIS OF GROUP LOAN EXPIRY PROFILE

## LOW RISK EXPIRY PROFILE

- > 97% of FY22 maturing debt has already been repaid or extended
- > R1.6bn of debt maturing in FY23 was refinanced or repaid in October and November 2021
- > Sufficient cash and undrawn committed facilities exceed all debt expiring over next 12 months
- > R500m of unsecured corporate bonds were refinanced through 4.4x oversubscribed auction (R2.2bn of bids)
- > 11% of group debt in corporate bonds, with 73% of DCM debt maturing in FY24 & beyond



50

## NOTES:

## SHORT TO MEDIUM TERM FOCUS AREAS



### LIQUIDITY AND EXPIRY PROFILE

- > During the COVID crisis, strategically chose to refinance with shorter dated debt (2-year terms), as margins had increased significantly
- > Strong relationships across all major SA banks has allowed us to manage our debt expiry profile in a proactive manner
- > We are refinancing these facilities with longer term facilities, i.e 3 to 5 years
- > Continued focus on liquidity by maintaining material undrawn committed facilities



### INTEREST RATE RISK MANAGEMENT

- > Notwithstanding low base rates, the cost of hedging with interest rate swaps is at all-time highs in South Africa
- > Hedging with interest rate swaps does not mitigate the risk of interest rate hikes, but rather locks-in the higher rates
- > Will therefore look to utilise interest rate CAPS, to ensure interest rate risk is mitigated, whilst still benefiting from lower interest rates in the short to medium term



### FX RISK MANAGEMENT

- > Utilising a staggered / tiered approach to manage foreign exchange movements
- > This allows us to be a Rand hedge, whilst still providing predictable earnings over the short-term
- > Intention at this stage is to repay the remaining CCIRs and EUR debt as they mature



### DEBT CAPITAL MARKETS & ESG FUNDING

- > Vukile remains committed to the Debt Capital Markets with regular issuances
- > Committed to ESG and will consider both 'Use of Proceeds' and 'Sustainability Linked' corporate bonds and bank loans
- > ESG authenticity most important factor - committed to engage with investors to achieve meaningful, long-term ESG outcomes



### CASTELLANA SYNDICATED LOAN FUNDING

- > The re-finance of €185 million will take place in the first quarter of calendar year 2022
- > The loan will be for 5 years with a further an option to extend for a further 2 years and will significantly improve the Castellana debt expiry profile
- > The re-finance will entail once-off costs, including arrangement fees and the write-off of existing syndicated loan costs

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## STRATEGY AND TRANSACTION UPDATE

Laurence Rapp



## NOTES:

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## UPDATE ON KEY STRATEGIC INITIATIVES

### CUSTOMER CENTRICITY

- > Confident it has now been firmly embedded in our culture and all asset management and investment processes
- > An ongoing journey, it has become part of our everyday language

### ESG

- > Making good progress in getting our 5-year strategy and goals collated and to be communicated at financial year end and implemented thereafter
- > By Dec 2021 will have 14.2MW capacity with plans in place to at least double that over the next three years
- > Evaluating a number of PV opportunities in Spain
- > Tremendous success in the Vukile Academy with 75% of interns placed in permanent employment in the industry
- > Q1 2022 launch of the Vukile Retail Academy
- > BREEAM certification in all our Spanish shopping centres at a very high level
- > Working with Afrika Tikkun on new CSI initiatives in South Africa
- > Significantly transformed high calibre independent board with 60% Black representation

### FURTHER SIMPLIFICATION OF GROUP STRUCTURE

- > Fairvest / Arrowhead transaction
- > Sale of Namibia
- > MEREV



## PROPOSED FAIRVEST / ARROWHEAD MERGER

- > Supportive of proposed transaction and believe Fairvest management will be able to unlock value and simplify the strategy
- > Strong alignment with Vukile’s strategy of focusing on low-income retail with the same tenant and customer mix that we know and understand
- > Expect to own c. 15% of the merged entity
- > Provides significant strategic optionality going forward
- > Still too early to decide on a course of action and will only be evaluated once the merger is concluded and we have engaged with new management on their strategy, plans and timing
- > Deal expected to be closed in Feb 2022



## NOTES:

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**SALE OF NAMIBIAN PORTFOLIO****EXPECTED TO GENERATE c. R700m OF CASH BY END OF FINANCIAL YEAR**

- > Binding terms have been agreed with the Tunga Fund
- > The Tunga Fund will acquire the equity in MICC Properties Namibia ("MICC") in a phased approach (the "Transaction"):
  - > **Phase 1:** The Tunga Fund will invest equity to acquire a majority stake of 63.8% interest in MICC (funding approved)
  - > **Phase 2:** If 269 Independence avenue is sold within a period of two years, the net proceeds on sale after settlement of bank funding, will be distributed to Vukile by MICC purchasing a further portion of Vukile's remaining equity
  - > **Phase 3:** The Tunga Fund will have a call option for a period of three years to acquire the balance of Vukile's equity in MICC
- > Due diligence is complete and the Namibian Competition Commission has already unconditionally approved the Transaction.
- > The Transaction is subject to the refinancing of MICC which is well progressed and legals currently being drafted.
- > Vukile has procured credit approved senior debt funding from Nedbank in the amount of N\$565 million, which will be used to refinance MICC prior to the implementation of the Transaction.
- > Vukile will retain the asset management function for a period of five years and will earn a fee equal to 50bps of the Gross Asset Value of the portfolio.
- > MICC's board will comprise of five directors – The Tunga fund will appoint three directors and Vukile will appoint two directors.
- > Finalisation of phase 1 of the Transaction is expected to be completed in the first quarter of calendar year 2022.

55

**MEREV**

- > In April 2021 agreed the 3-year extension of the MEREV option which must be exercised by July 2024
- > With current pricing of European retail REITs still being below NAV, it is currently unlikely to find new institutional investors and we would rather try find strategic investors to introduce fresh funding for further growth
- > Remain very positive on the recovery and prospects of Castellana and want to own more of it
- > Vukile will look to start purchasing MEREV shares on a phased basis
- > Lowest risk opportunity to grow further exposure to Spain and Castellana
  - > No DD, execution or operational risk
  - > No transaction costs
- > Will fund purchases from repayment of shareholder loan of €17.5m, retained cash and sale of non-core assets
- > Expecting to close initial purchase of c. 3.5 million shares by end Dec 2021



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**NOTES:**


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## RESUMING OUR GROWTH STRATEGY

- > Pre-COVID our strategy was to grow Vukile, in SA and abroad into a focused specialist retail fund.
- > Made significant progress in building the SA business into a highly focused retail business operating in the sweet spot of lower LSM township and rural retail.
- > Made significant progress in building Castellana into the 7<sup>th</sup> largest and highly respected SOCIMI in Spain and one of only two focused retail funds.
- > COVID brought on a need to be very internally focused on operational excellence, cash preservation and building further core competencies in areas such as customer centricity and ESG.
- > Based off the ongoing recovery as evidenced by these very strong operating results we believe the business is in excellent shape and now ready to resume its growth strategy.



## OPPORTUNITY SET AND CAPITAL ALLOCATION

EXPECT TO GENERATE C. R3bn OF CASH OVER THE NEXT FIVE YEARS THROUGH RETAINED EARNINGS

### OPPORTUNITIES

- > Asset purchases in SA
- > Asset purchases in Spain
- > Expansion of existing assets
  - > SA
  - > Spain
    - > Los Arcos Phase II
    - > Vallsur
    - > Elfaro
- > MEREV
- > Buy back Vukile shares
- > Corporate activity

### SOURCES OF CAPITAL

- > Retained earnings in Spain
- > Retained earnings in SA
- > Proceeds from sale of Namibia
- > Proceeds from sale of non-core assets
- > Issue of shares but most likely only for corporate activity and where its accretive to NAV



## NOTES:

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## STRATEGIC FOCUS AREAS



	<b>OUR PEOPLE</b>	<ul style="list-style-type: none"> <li>&gt; Continued drive to embed a <b>singular culture</b> within Vukile and Castellana</li> <li>&gt; Ensuring the group remains an employer of choice</li> <li>&gt; <b>People leadership</b> and management will be a key differentiating factor; focus on new ideas and <b>innovation</b></li> </ul>
	<b>OUR CUSTOMERS</b>	<ul style="list-style-type: none"> <li>&gt; Integrate data analytics from multiple tested <b>customer insight solutions</b> into a single powerful asset management tool</li> <li>&gt; Will include current portfolio metrics, psychographic information, geolocation trends and <b>customer data</b> from in-mall wi-fi</li> <li>&gt; Enable the business to respond in real time to <b>consumer behaviour changes</b></li> <li>&gt; Has become an embedded <b>core competence</b> and source of long term advantage; open up new revenue and value streams</li> </ul>
	<b>OUR TENANTS</b>	<ul style="list-style-type: none"> <li>&gt; Already providing our tenants with <b>nodally dominant shopping centres</b> with very strong trading conditions</li> <li>&gt; Believe strongly in a co-operative and non-conflictual relationship with tenants; foster a <b>partnership relationship</b></li> <li>&gt; Look to further develop the <b>excellent relations with our tenants</b></li> <li>&gt; Opportunities to <b>add value to our tenants</b> to make them and our centres more successful using our unique geolocation data</li> </ul>
	<b>BALANCE SHEET STRENGTH</b>	<ul style="list-style-type: none"> <li>&gt; Continued focus on maintaining a <b>strong and liquid balance sheet</b></li> <li>&gt; Maintain <b>strong relationships</b> with our multiple banking and funding partners with specific focus on Spain</li> <li>&gt; Deployment of <b>retained cash</b> to drive long term strategic <b>sustainability</b></li> </ul>
	<b>OPERATIONAL EXCELLENCE</b>	<ul style="list-style-type: none"> <li>&gt; Continued focus on <b>retaining tenants and filling vacant space</b> through our in-house letting teams</li> <li>&gt; Tight focus on cost control whilst ensuring we meet the <b>highest standards of safety and hygiene</b> in our assets</li> <li>&gt; Successful implementation of <b>iCast innovation projects</b></li> </ul>
	<b>ESG</b>	<ul style="list-style-type: none"> <li>&gt; Finalise planning for <b>5-year ESG roadmap</b> and goals to be implemented from April 2022</li> <li>&gt; <b>Ongoing investment into PV plants</b> in SA and beginning the journey in Spain</li> <li>&gt; Focus on transformation and <b>further CSI initiatives</b></li> </ul>
	<b>GROWTH</b>	<ul style="list-style-type: none"> <li>&gt; Actively looking for <b>growth opportunities</b> in SA and abroad</li> <li>&gt; Will look at asset purchases, expansions and corporate activity</li> <li>&gt; Remain focused on core <b>retail expertise</b></li> </ul>

## 6 PROSPECTS AND GUIDANCE

Laurence Rapp



### NOTES:

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## PROSPECTS FOR THE GROUP

- > We are encouraged by the **strong trading performances** from both the South African and Spanish portfolios, which have shown their resilience throughout the COVID environment and additionally in South Africa through the period of civil unrest. The recovery to pre-pandemic levels is well on track and the **fundamentals in both businesses remain positive**.
- > The **balance sheet remains strong** and our ability to readily refinance debt is testament thereto. With valuations now showing some positive momentum, the LTV has stabilised to the lower 40% levels.
- > We believe our inward focus on operational excellence and strategy to preserve cash through the crisis has been correct and now with the recovery seemingly well underway, believe that the time has come to **resume our growth path** as a retail focused fund both in SA and abroad.
- > Castellana has built up **significant cash balances** and we will be looking to deploy those funds into accretive acquisitions, transactions and upgrades to existing assets. Similarly, proceeds from sales in Southern Africa will be used to pursue value enhancing transactions.
- > Whilst we remain vigilant around further COVID-related disruptions, Vukile will pay an **interim dividend of 40.56 cps** in December 2021 and, subject to no impact on rental income from further lockdowns, expects to pay dividends totaling at least 80 cps for the full year ending 31 March 2022. This would represent a pay-out ratio of between 60% - 65%, based on the **anticipated total group FFO per share of at least 125 cps**. The payout ratio is based on JSE requirements and will still be at or above the required 75% JSE SA REIT required pay-out ratio.



## ACKNOWLEDGEMENTS

- > Board
- > Property managers
- > Service providers
- > Brokers and developers
- > Tenants
- > Investors
- > Funders
- > Colleagues



## NOTES:

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## QUESTIONS & ANSWERS



## APPENDIX A PORTFOLIO COMPOSITION Southern African Portfolio



### NOTES:

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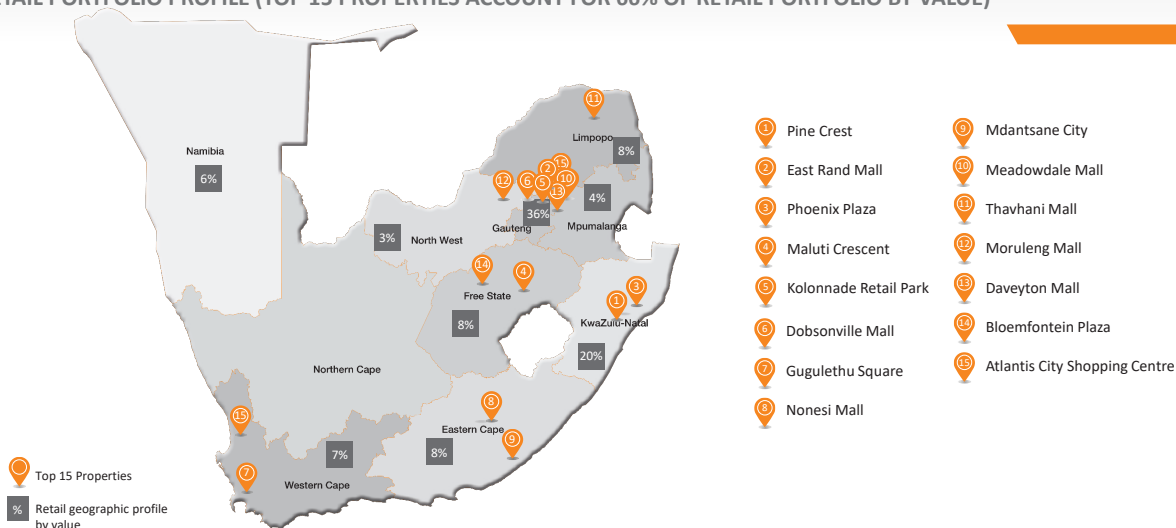
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### SOUTHERN AFRICA RETAIL FOOTPRINT



#### RETAIL PORTFOLIO PROFILE (TOP 15 PROPERTIES ACCOUNT FOR 66% OF RETAIL PORTFOLIO BY VALUE)



### HIGH QUALITY RETAIL ASSETS



#### TOP 15 ASSETS



GAV	R1 182m	R1 152m	R 877m	R 803m	R 622m
Region	KwaZulu-Natal	Gauteng	KwaZulu-Natal	Free State	Gauteng
Gross Lettable Area	43 334m <sup>2</sup>	68 568m <sup>2</sup>	24 072m <sup>2</sup>	35 733m <sup>2</sup>	39 665m <sup>2</sup>
Monthly rental	R197/m <sup>2</sup>	R263/m <sup>2</sup>	R286/m <sup>2</sup>	R165/m <sup>2</sup>	R126/m <sup>2</sup>
National tenant exposure	88%	93%	78%	94%	92%
Vukile ownership	100%	50%	100%	100%	100%
Approx. footfall <sup>(1)</sup>	10m	7.2m	9.5m	8.9m	
Vacancy	1%	4.6%	1.5%	0.8%	Fully let

(1) Includes impact of COVID-19 lockdowns

### NOTES:

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APPENDICES / INTERIM RESULTS 30 SEPTEMBER 2021

## HIGH QUALITY RETAIL ASSETS

**VUKILE**  
 PROPERTY FUND  
 REAL ESTATE. REAL GROWTH.

## TOP 15 ASSETS (CONT.)

	DOBSONVILLE MALL	GUGULETHU SQUARE	NONESI MALL	MDANTSANE CITY	MEADOWDALE MALL
<b>GAV</b>	<b>R 621m</b>	<b>R 590m</b>	<b>R 549m</b>	<b>R 542m</b>	<b>R 467m</b>
<b>Region</b>	Gauteng	Western Cape	Eastern Cape	Eastern Cape	Gauteng
<b>Gross Lettable Area</b>	26 438m <sup>2</sup>	25 699m <sup>2</sup>	27 922m <sup>2</sup>	36 308m <sup>2</sup>	49 487m <sup>2</sup>
<b>Monthly rental</b>	R165/m <sup>2</sup>	R179/m <sup>2</sup>	R145/m <sup>2</sup>	R137/m <sup>2</sup>	R95/m <sup>2</sup>
<b>National tenant exposure</b>	92%	91%	95%	82%	80%
<b>Vukile ownership</b>	100%	100%	100%	100%	67%
<b>Approx. footfall <sup>(1)</sup></b>	8.7m	10.6m	7.2m	9.2m	
<b>Vacancy</b>	0.9%	Fully let	2.5%	1.8%	Fully let

<sup>(1)</sup> Includes impact of COVID-19 lockdowns

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APPENDICES / INTERIM RESULTS 30 SEPTEMBER 2021

## HIGH QUALITY RETAIL ASSETS

**VUKILE**  
 PROPERTY FUND  
 REAL ESTATE. REAL GROWTH.

## TOP 15 ASSETS (CONT.)

	THAVHANI MALL	MORULENG MALL	DAVEYTON MALL	BLOEMFONTEIN PLAZA	ATLANTIS SHOPPING CENTRE
<b>GAV</b>	<b>R 453m</b>	<b>R 448m</b>	<b>R 443m</b>	<b>R 422m</b>	<b>R 420m</b>
<b>Region</b>	Limpopo	North West	Gauteng	Free State	Western Cape
<b>Gross Lettable Area</b>	53 342m <sup>2</sup>	31 558m <sup>2</sup>	17 612m <sup>2</sup>	43 771m <sup>2</sup>	21 984m <sup>2</sup>
<b>Monthly rental</b>	R192/m <sup>2</sup>	R129/m <sup>2</sup>	R193/m <sup>2</sup>	R95/m <sup>2</sup>	R175/m <sup>2</sup>
<b>National tenant exposure</b>	94%	80%	89%	55%	79%
<b>Vukile ownership</b>	33.33%	80%	100%	100%	100%
<b>Approx. footfall <sup>(1)</sup></b>	8.6m	3.8m	6.3m	7.5m	9.3m
<b>Vacancy</b>	Fully let	Fully let	Fully let	2.6%	1.6%

<sup>(1)</sup> Includes impact of COVID-19 lockdowns

68

## NOTES:

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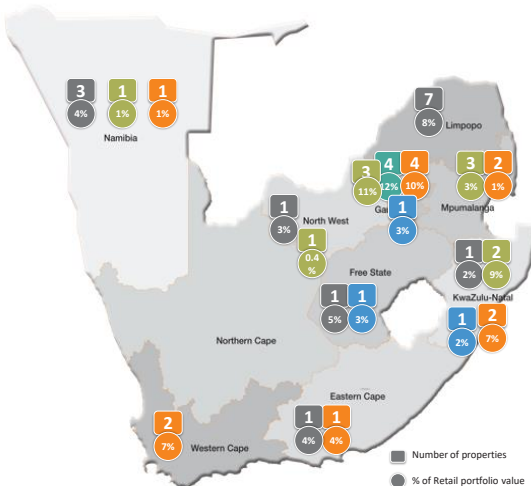


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### RETAIL PORTFOLIO COMPOSITION

75% OF PORTFOLIO WELL POSITIONED IN DEFENSIVE NON-URBAN ENVIRONMENT

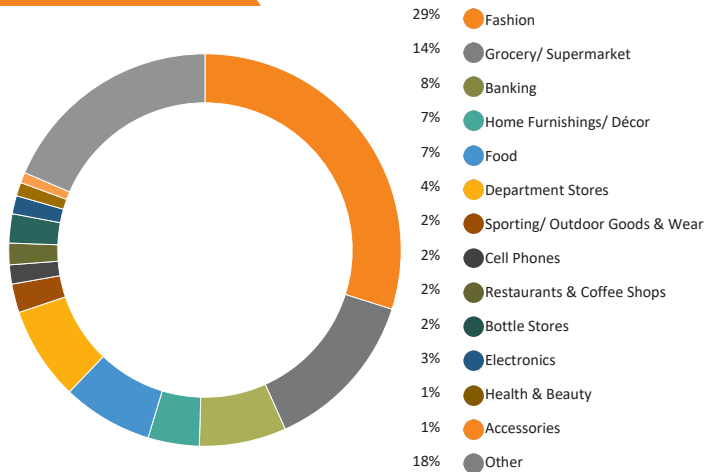
	Township	Rural	Urban	Value Centre	Commuter
Value	R4.2bn	R3.8bn	R3.6bn	R1.8bn	R1.1bn
Number of properties	12	14	10	4	3
GLA	216 351m <sup>2</sup>	219 904m <sup>2</sup>	167 683m <sup>2</sup>	144 338m <sup>2</sup>	104 741m <sup>2</sup>
Vacancy	3.2%	1.9%	6.1%	1.0%	4.3%
Average base rental	R 169/m <sup>2</sup>	R 147/m <sup>2</sup>	R 182/m <sup>2</sup>	R 99/m <sup>2</sup>	R 127/m <sup>2</sup>
Average trading density	R37 800/m <sup>2</sup>	R33 841/m <sup>2</sup>	R27 297/m <sup>2</sup>	R22 119/m <sup>2</sup>	R21 551/m <sup>2</sup>
Rent-to-sales ratio	5.3%	5.3%	8.6%	5.2%	8.1%
WALE (GLA)	2.7 years	3.5 years	4.1 years	2.9 years	3.1 years
National tenant exposure	84%	88%	87%	83%	69%
Top 10 tenant exposure	27%	31%	23%	11%	9%
Tenant retention	95%	94%	90%	99%	91%



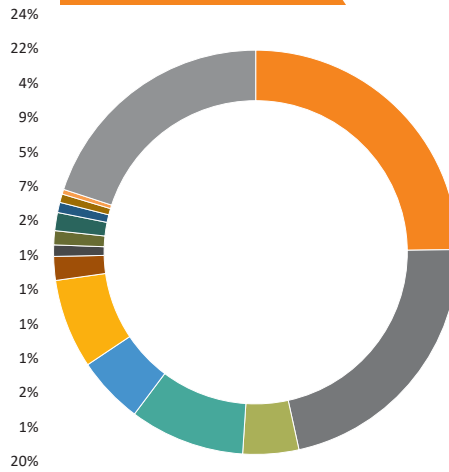
### RETAIL CATEGORY EXPOSURE

WELL DIVERSIFIED MIX OF TENANT CATEGORIES

CATEGORY PROFILE BY RENT



CATEGORY PROFILE BY GLA



### NOTES:

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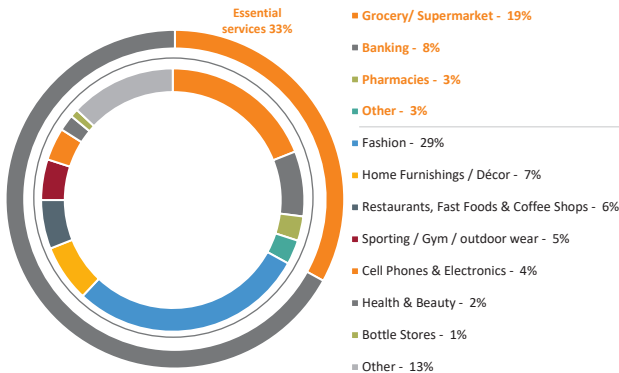
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### RETAIL TENANT EXPOSURE

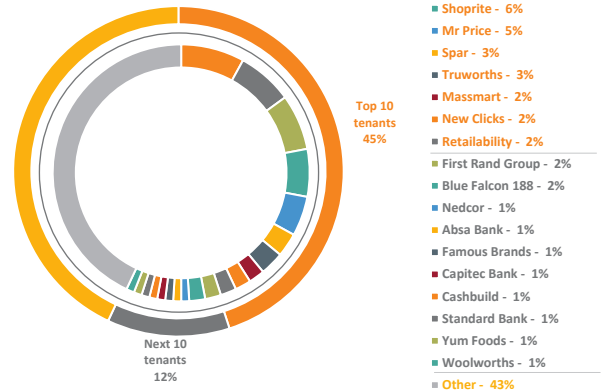


#### WELL DIVERSIFIED BLUE CHIP TENANT MIX PROVIDES STRONG SECURITY OF INCOME

##### 33% OF RENT FROM ESSENTIAL SERVICES



##### 57% OF RENT FROM TOP 20 TENANTS



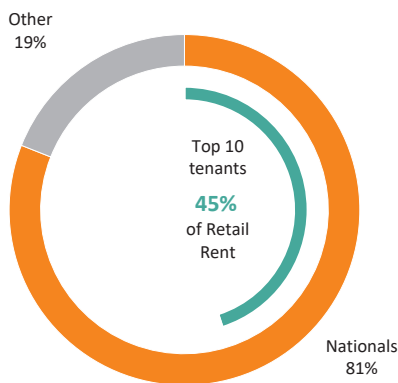
Base rent excluding recoveries

### RETAIL TENANT EXPOSURE



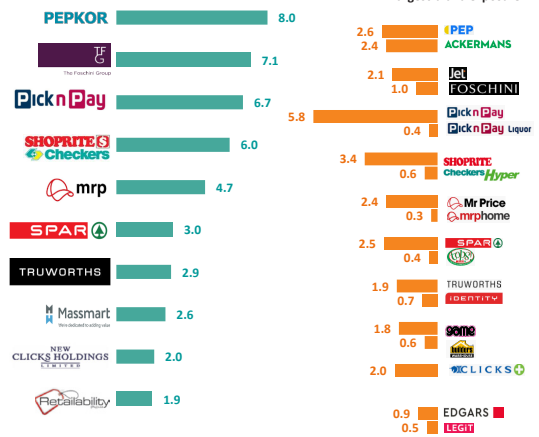
#### DIRECT SOUTHERN AFRICAN RETAIL PORTFOLIO

##### TENANT PROFILE - BY CONTRACTUAL RENT

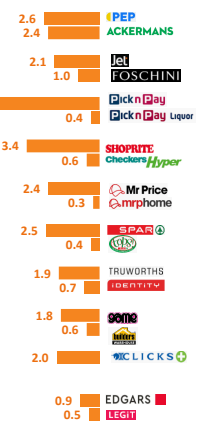


Base rent excluding recoveries

##### TOP 10 TENANTS - BY CONTRACTUAL RENT



##### Largest brand exposure



Base rent excluding recoveries

## NOTES:

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# APPENDIX A H1 FY22 RETAIL PORTFOLIO PERFORMANCE METRICS

Southern African Portfolio



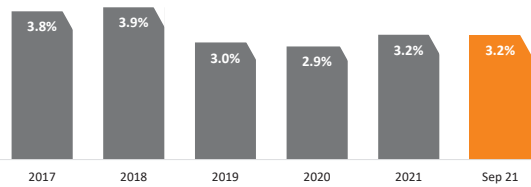
APPENDICES / INTERIM RESULTS 30 SEPTEMBER 2021

## TENANT AFFORDABILITY

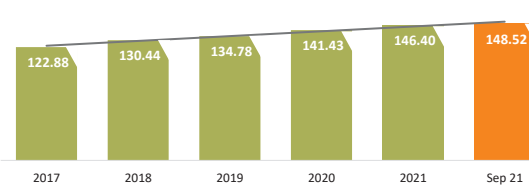


### CONSISTENTLY SOUND PORTFOLIO METRICS

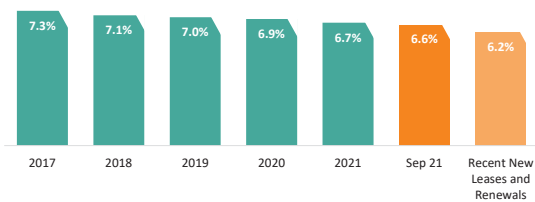
RETAIL VACANCY PROFILE BY GLA



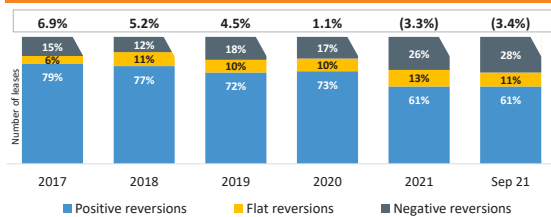
RETAIL AVERAGE BASE RENTALS R/M<sup>2</sup> (EXCL. RECOVERIES)



RETAIL CONTRACTUAL ESCALATIONS



RETAIL RENT REVERSIONS



## NOTES:

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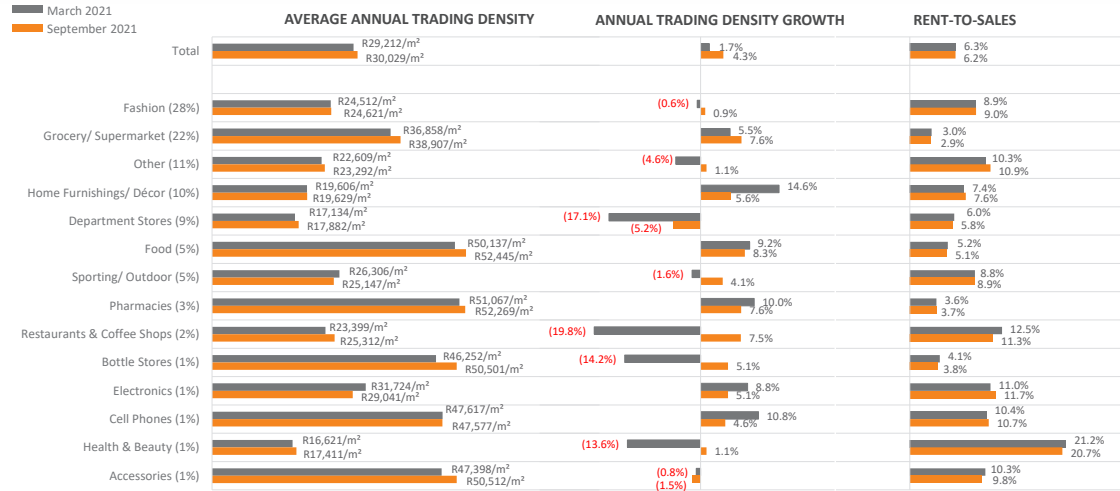


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### TRADING DENSITIES



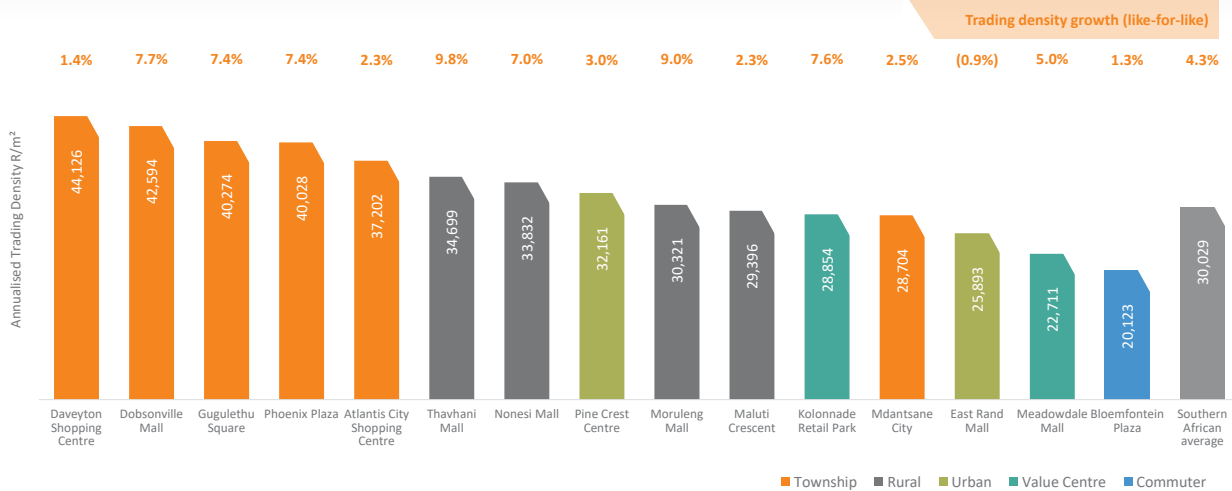
#### ESSENTIAL SERVICES SHOWED POSITIVE GROWTH WHILE DISCRETIONARY CATEGORIES LAGGED



### RETAIL PORTFOLIO TRADING STATISTICS FOR TOP 15 PROPERTIES



#### CONTINUING TO PROVIDE VERY PROFITABLE CENTRES FOR OUR TENANTS



Note: Annualised trading density calculated using monthly trading density over 12 months. Trading density (like-for-like) growth calculated on stable tenants.

## NOTES:

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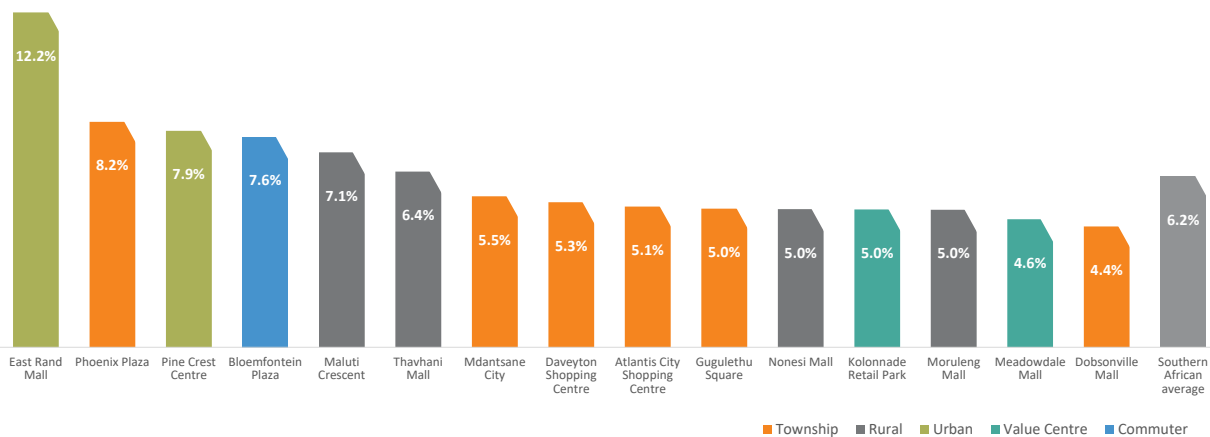


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### RENT-TO-SALES RATIO BY TOP 15 PROPERTIES



CONTINUING TO PROVIDE VERY PROFITABLE CENTRES FOR OUR TENANTS



### TENANT AFFORDABILITY



RENT TO SALES HOLDING STEADY ACROSS THE PORTFOLIO THROUGH TOUGH MARKET CONDITIONS



### NOTES:

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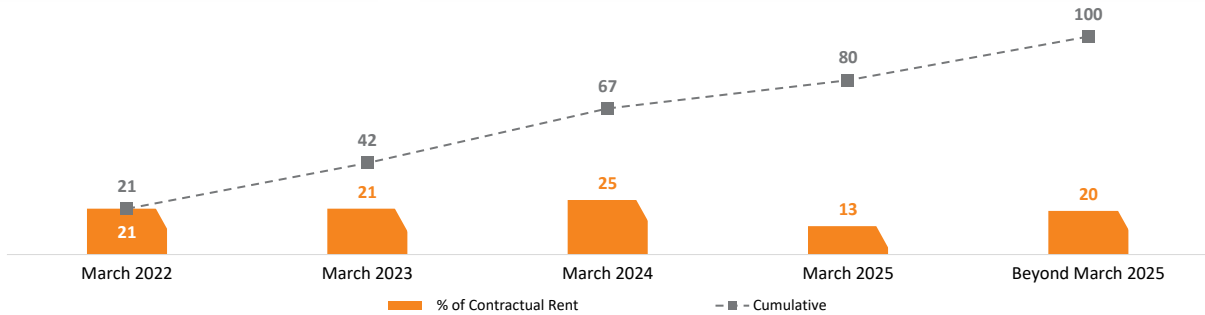
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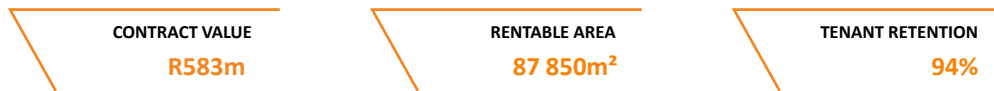
### RETAIL TENANT EXPIRY PROFILE



33% OF CONTRACTUAL RENT EXPIRING IN FY25 AND BEYOND (WALE 2.7 YEARS)



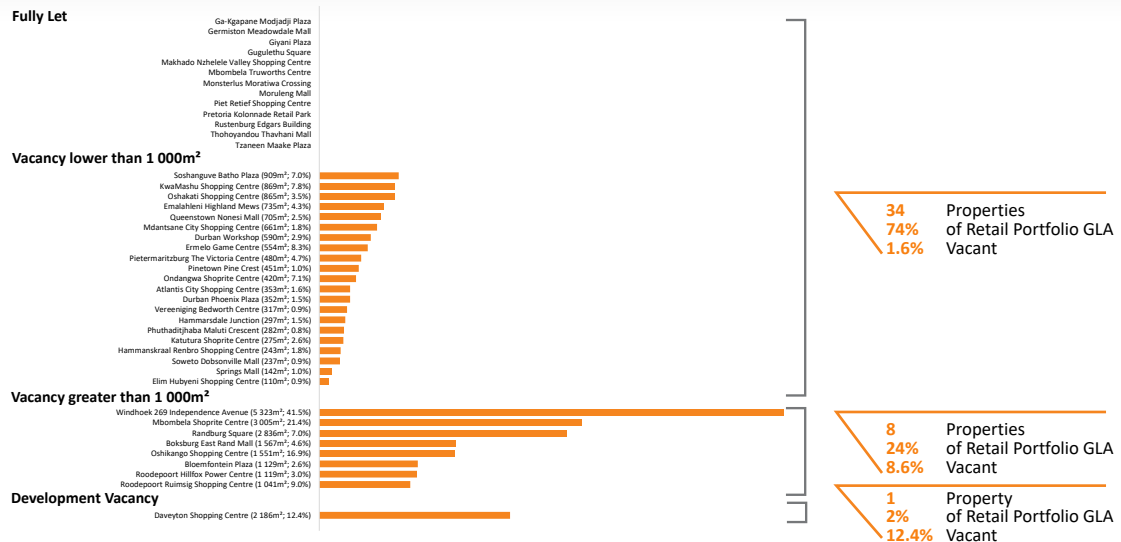
FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2021 RETAIL LEASES WERE CONCLUDED WITH:



### RETAIL VACANCIES



34 PROPERTIES FULLY LET OR WITH VACANCIES LOWER THAN 1 000m<sup>2</sup>



## NOTES:

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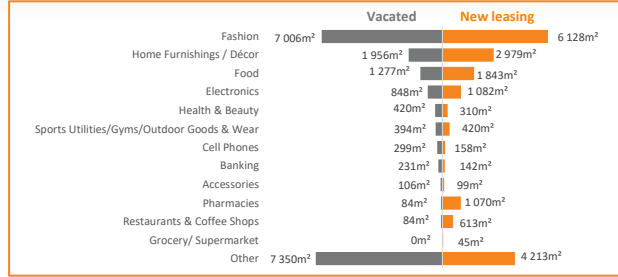


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### RETAIL VACANCY MOVEMENT



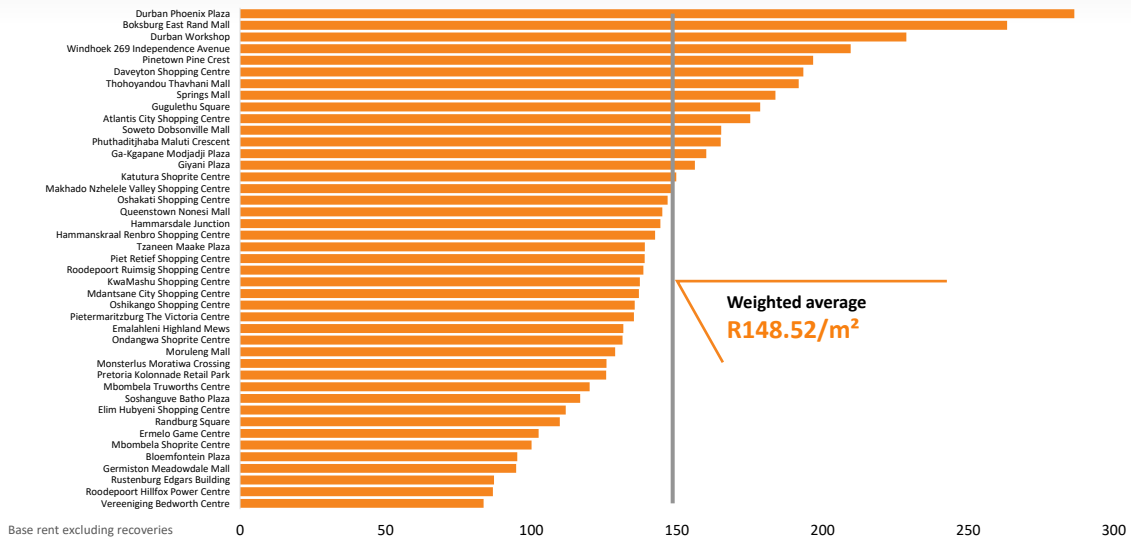
19 101m<sup>2</sup> OF VACANT SPACE HAS BEEN LET WHEN CONTRASTED WITH 20 054m<sup>2</sup> OF VACATED SPACE



### WEIGHTED AVERAGE BASE RENTALS R/m<sup>2</sup> (EXCLUDING RECOVERIES)



#### SOUTHERN AFRICAN RETAIL PORTFOLIO



### NOTES:

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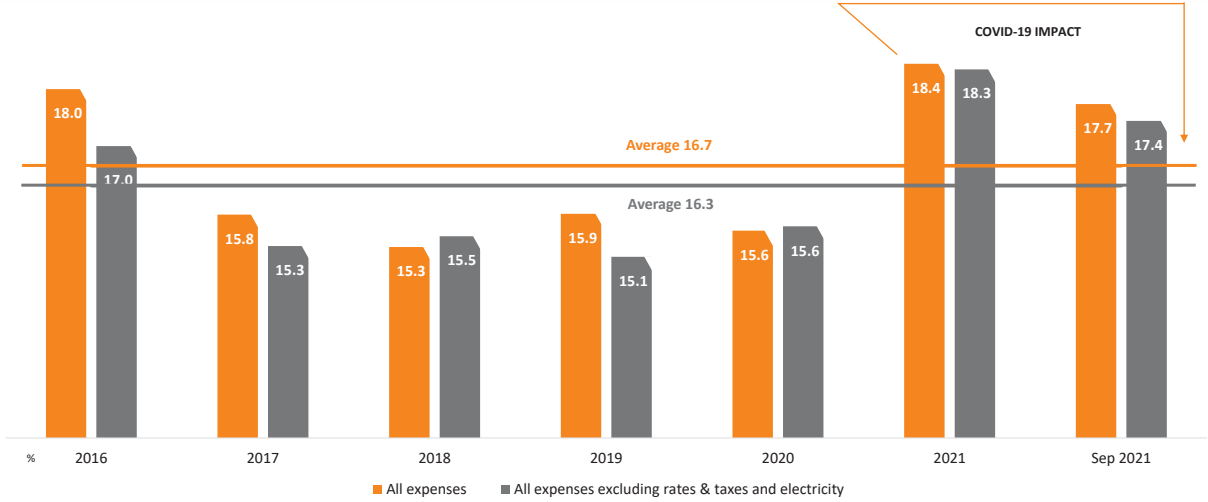
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APPENDICES / INTERIM RESULTS 30 SEPTEMBER 2021

**RATIO OF NET COST TO PROPERTY REVENUE – RETAIL PORTFOLIO**



INCREASED RATIO DURING COVID PANDEMIC, BUT STILL BELOW 2016 LEVELS



83

**APPENDIX A**  
**H1 FY22 TOTAL PORTFOLIO**  
**PERFORMANCE METRICS**  
Southern African Portfolio



84

**NOTES:**

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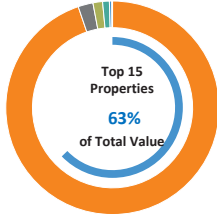
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## SOUTHERN AFRICAN TOTAL PORTFOLIO COMPOSITION



### TOP 15 ASSETS MAKE UP 63% OF THE TOTAL PORTFOLIO

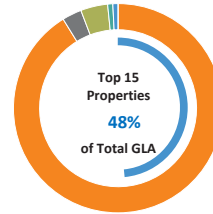
#### SECTORAL PROFILE - BY VALUE



By Value

95%	Retail
2%	Offices
1%	Industrial
1%	Motor Related
0.4%	Residential
0.1%	Vacant Land

#### SECTORAL PROFILE - BY GLA



By GLA

91%	Retail
3%	Offices
4%	Industrial
1%	Motor Related
1%	Residential
0%	Vacant Land

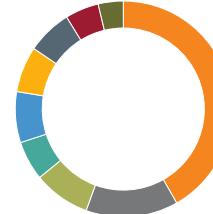
#### GEOGRAPHIC PROFILE - BY VALUE



By Value

39%	Gauteng
19%	KwaZulu-Natal
8%	Free State
8%	Western Cape
7%	Limpopo
7%	Eastern Cape
5%	Namibia
4%	Mpumalanga
3%	North West

#### GEOGRAPHIC PROFILE - BY GLA



By GLA

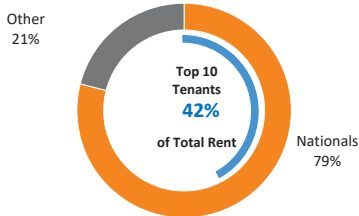
42%	Gauteng
14%	KwaZulu-Natal
8%	Free State
6%	Western Cape
7%	Limpopo
7%	Eastern Cape
7%	Namibia
5%	Mpumalanga
4%	North West

## SOUTHERN AFRICAN TOTAL PORTFOLIO TENANT EXPOSURE

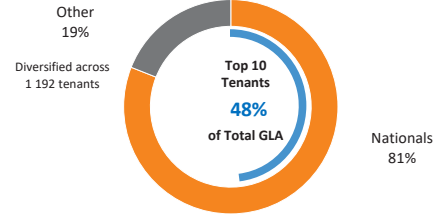


### LOW RISK WITH 79% NATIONAL TENANTS

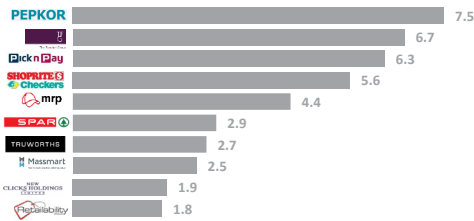
#### TENANT PROFILE - BY CONTRACTUAL RENT



#### TENANT PROFILE - BY OCCUPIED GLA

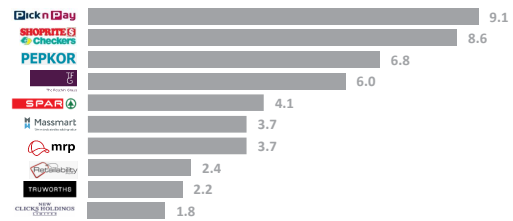


#### TOP 10 TENANTS - BY CONTRACTUAL RENT (%)



Base rent excluding recoveries

#### TOP 10 TENANTS - BY OCCUPIED GLA (%)



## NOTES:

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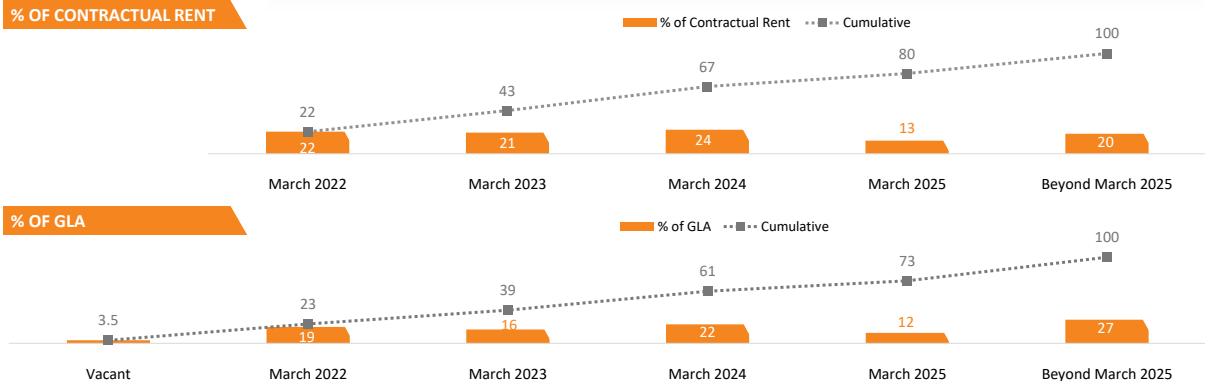


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### SOUTHERN AFRICAN TOTAL PORTFOLIO TENANT EXPIRY PROFILE



33% OF CONTRACTUAL RENT EXPIRING IN FY25 AND BEYOND (WALE 2.7 YEARS)



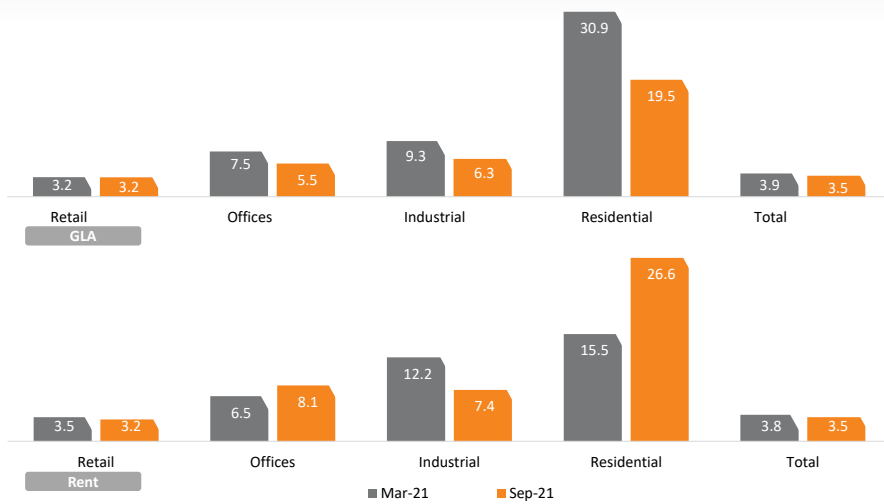
For the six months ended 30 September 2021 leases were concluded with:



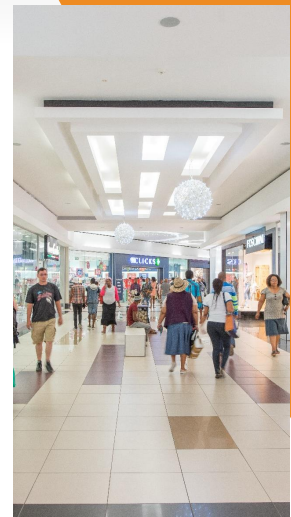
### SOUTHERN AFRICAN TOTAL PORTFOLIO VACANCY PROFILE



VACANCY REDUCED TO 3.5%



Excluding development vacancy



## NOTES:

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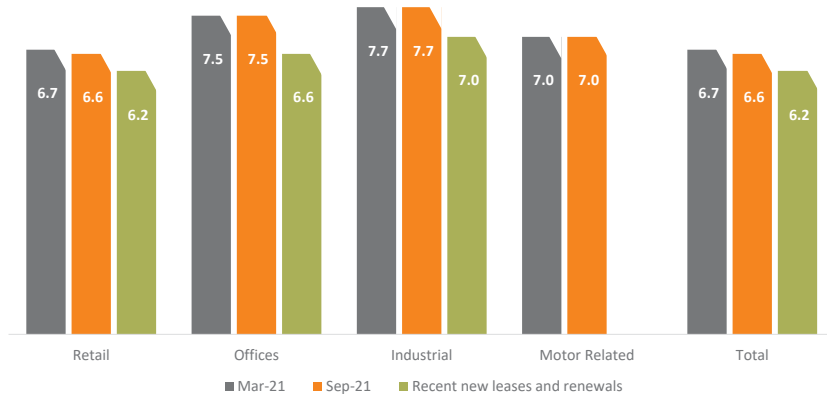
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APPENDICES / INTERIM RESULTS 30 SEPTEMBER 2021

### SOUTHERN AFRICAN TOTAL PORTFOLIO CONTRACTED RENTAL ESCALATION PROFILE



#### RENTAL ESCALATIONS STILL AHEAD OF INFLATION

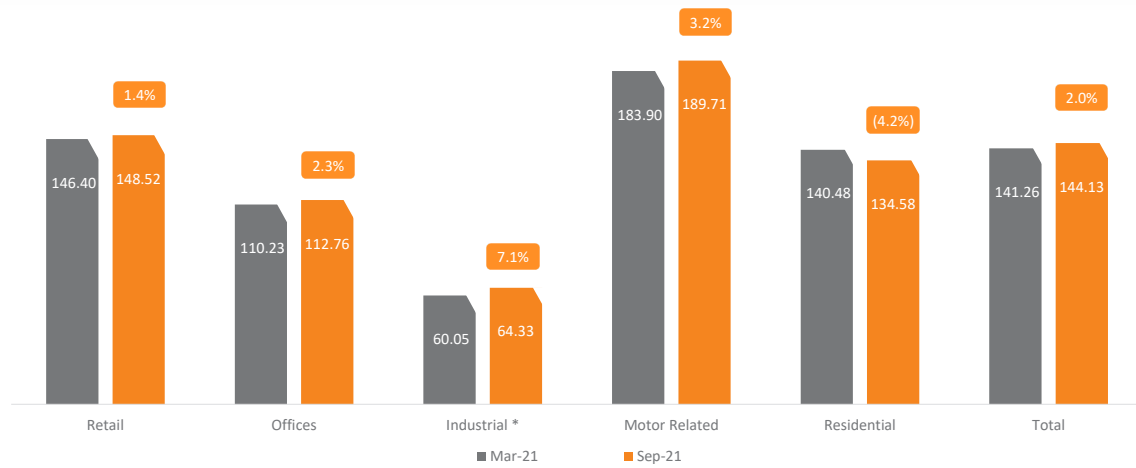


APPENDICES / INTERIM RESULTS 30 SEPTEMBER 2021

### SOUTHERN AFRICAN TOTAL PORTFOLIO WEIGHTED AVERAGE BASE RENTALS – R/m<sup>2</sup>



#### EXCLUDING RECOVERIES



\* Impacted by the sale of Pretoria Rosslyn Warehouse and Kempton Park Spartan Warehouse.

## NOTES:

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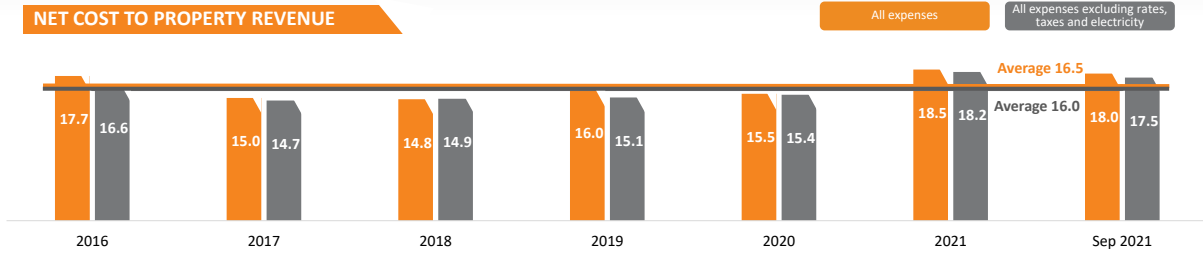
APPENDICES / INTERIM RESULTS 30 SEPTEMBER 2021

### SOUTHERN AFRICAN TOTAL PORTFOLIO – RATIO OF COST TO PROPERTY REVENUE

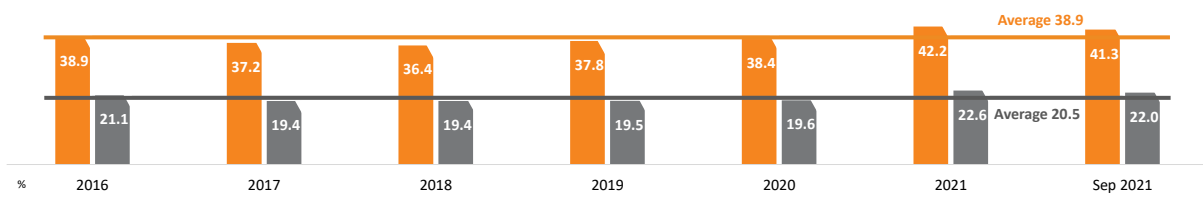


#### CONTAINING COST RATIOS

##### NET COST TO PROPERTY REVENUE



##### GROSS COST TO PROPERTY REVENUE



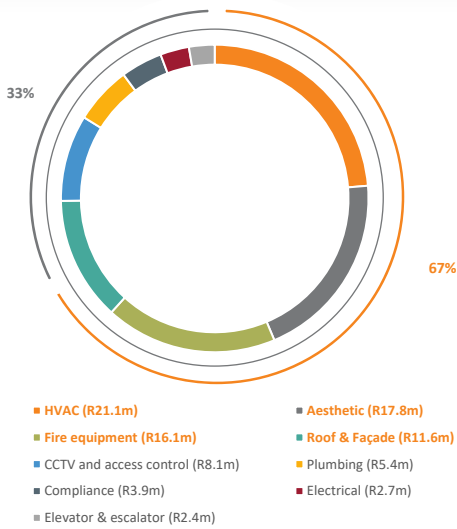
Current portfolio excluding sales

APPENDICES / INTERIM RESULTS 30 SEPTEMBER 2021

### CAPITAL PROJECTS



#### CONTINUOUS INVESTMENT IN PORTFOLIO – R89M OPERATIONAL CAPEX



### NOTES:

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**VALUATION METHODOLOGY**



**SOUTHERN AFRICAN PROPERTY PORTFOLIO**

<b>SCIENCE VS. ART</b>	Valuations are based on multiple assumptions which involve some subjectivity. The key is consistency in applying the same methodology over time. We've applied consistent views and methodology since listing, with minor improvements to the model in refining risk assessment and the build-up of discount and exit cap rates
<b>VALUATION POLICY</b>	The portfolio is internally valued using the Discounted Cash Flow method and benchmarked against external valuations. 50% of the portfolio is externally valued every six months, ensuring that the total portfolio value is reviewed by external valuers once a year
<b>COMPARISON – DIRECTORS' VS. EXTERNAL VALUATION</b>	The difference between the directors' and external valuations were consistently within a narrow range of on average approximately 1.7% over the past 9 years
<b>CALCULATION OF BASE DISCOUNT RATE</b>	The rolling 10 year government bond is used as base rate, to which a general property risk premium is applied. Further risk premiums are applied per individual property depending on risk. This property specific risk is evaluated annually using a bespoke comprehensive risk / expected return model
<b>CALCULATION OF EXIT CAPITALISATION RATE</b>	100bps risk loading for uncertainty of future cash flows is applied to the initial yield (discount rate less expected income growth) to calculate the exit capitalisation rate
<b>HOLD PERIOD</b>	The hold period for valuation of multi tenanted properties is 4 years and single tenanted properties 10 years
<b>PROPERTIES ON LEASEHOLD LAND</b>	Value minimum of <ul style="list-style-type: none"> <li>&gt; discounted cashflow over leasehold period with zero residual value or</li> <li>&gt; discounted cashflow over 4 years plus perpetuity value of the 5th year's net income</li> </ul>

**APPENDIX B**  
**SOCIAL & ECONOMIC UPDATE**  
 Spanish Portfolio



**NOTES:**

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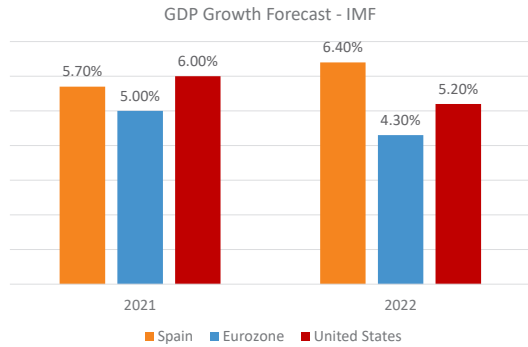


### IMPACT ON SPANISH ECONOMY

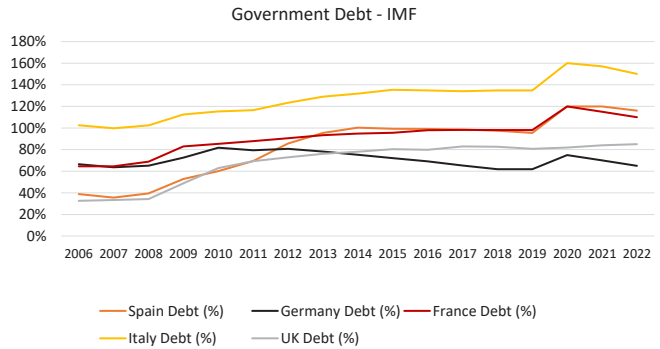


ACCORDING TO IMF, SPAIN IS EXPECTED TO GROW MORE THAN THE EUROZONE AND THE UNITED STATES BY 2022

#### SPAIN GDP FORECAST



#### GOVERNMENT DEBT AS % OF GDP



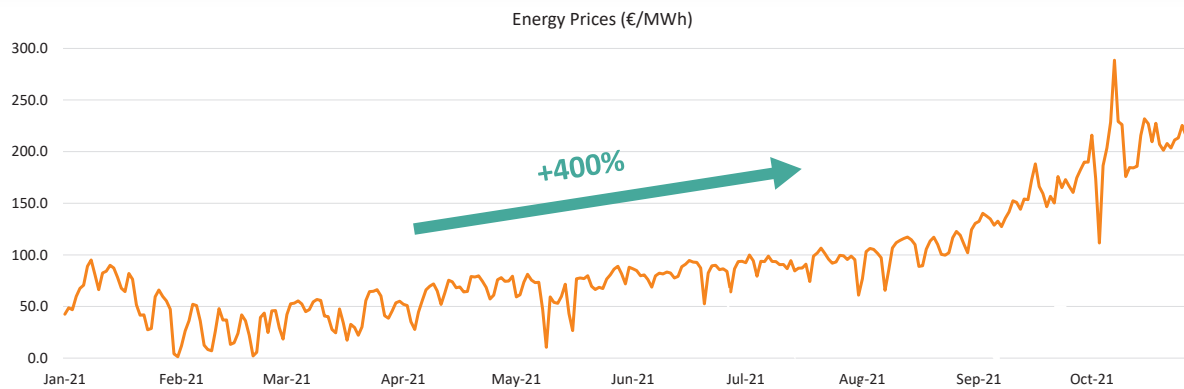
- > Unprecedented costs associated with the pandemic have increased the world's indebtedness overall. Thus, IMF estimates that global public debt would have jumped from 83.5% to 97.6% in 2020 and could be close to 100% of the world's GDP in 2021 (99.5%).
- > In Spain, public debt in 2020 reached 120% of Spain's GDP, in line with that of France (115%) and significantly below Italy (157%).

Source: Thompson Reuters.

### IMPACT ON SPANISH ECONOMY



TEMPORARY INFLATION MAINLY CAUSED BY INCREASED ENERGY PRICES



- > Natural Gas increased by 150% in a year, increasing the cost of electricity by 5x to €202 per MWh from €42 MWh in January 2021.
- > As a result, the average household will see its electricity bill rise to c. €100 euros, 75% more than that of last year.

Source: INE.

## NOTES:

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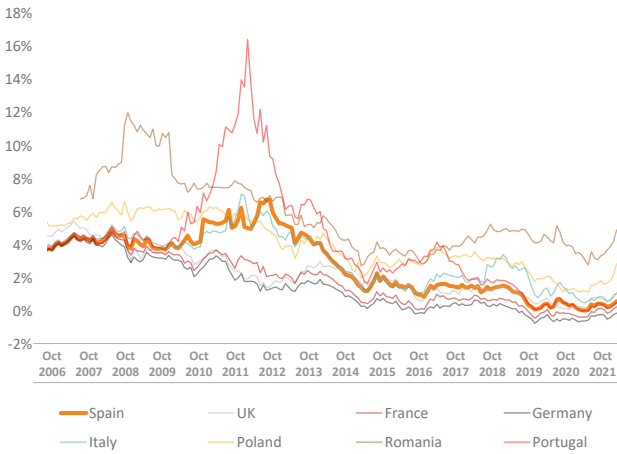
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### IMPACT ON SPANISH ECONOMY

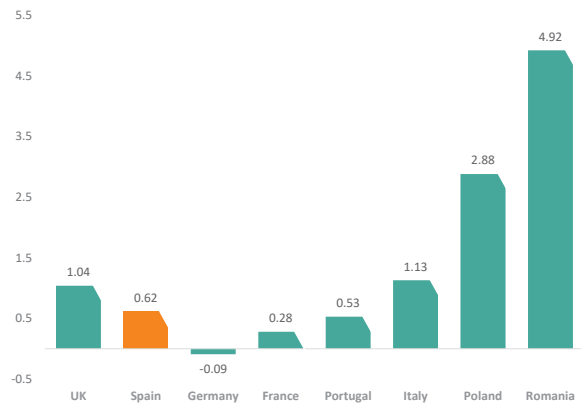
#### BOND YIELDS AT ALL TIME LOWS

##### 10-YEAR GOVERNMENT BONDS (YIELD %)



Source: Thompson Reuters.

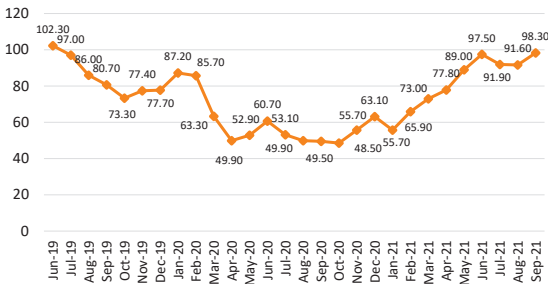
##### BID YIELD (%) 31 MARCH 2021



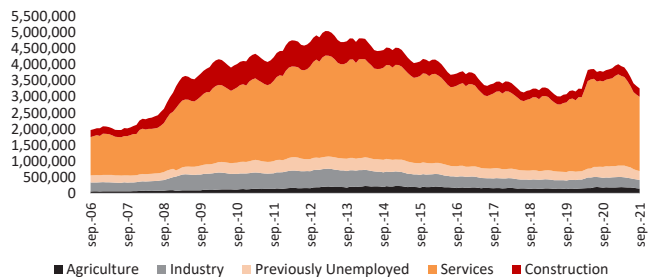
### IMPACT ON SPANISH ECONOMY

#### UNEMPLOYMENT STILL BELOW 2012 PEAK

##### CONSUMER CONFIDENCE (CIS)



##### UNEMPLOYMENT<sup>(1)</sup> IN SPAIN BY ECONOMIC SECTOR



- > In September, +500,000 jobs were added across all sectors of the economy compared to September 2020. Year on year the services segment added the most jobs (+350,900), followed by the construction (+40,000), industrial (+40,000) and agricultural (+29,000) sectors. Consequently, the unemployment rate in September stands at 14%. As the economy has recovered, people in ERTE (Temporary Employment Regulation Filings) has reduced to 330,000 people as at 30th September 2021, 700,000 lower vs. the peak of the pandemic in 2020.
- > Consumer confidence increased by +7% in September 2021 vs. August 2021, reaching 98.3 points, according to the latest data published by the Center for Sociological Research (CIS). In 2020, average spending per household dropped by 10.7% to €27,000, the lowest level in the last 15 years, bringing the savings rate to an all-time high of 31.5%. As confidence grows and saving rate decreases (18% in Q2 2021), we can expect a rapid conversion of household savings (€68bn estimated by BBVA Research) into consumption as we get "back to normal".

Source: INE.

(1) Registered unemployment excludes Temporary Employment Adjustments or ERTES.

## NOTES:

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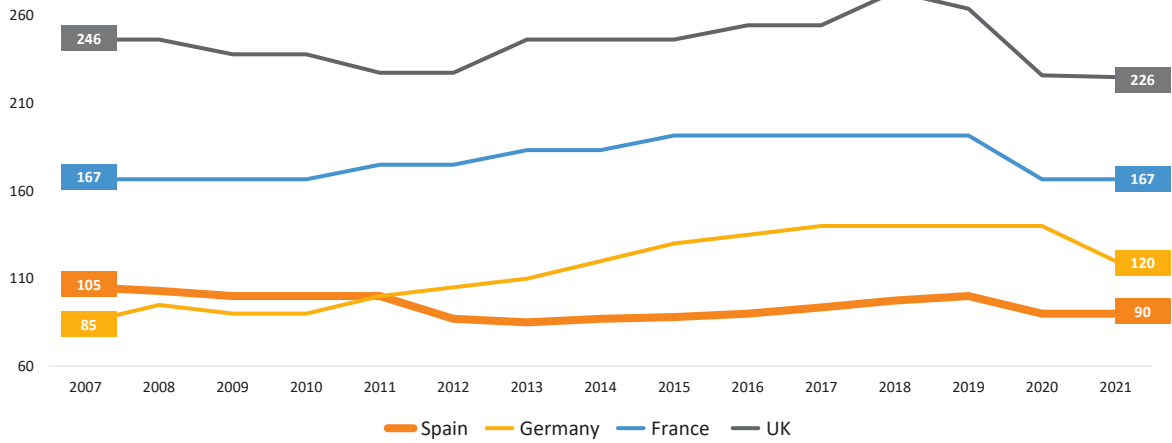
APPENDICES / INTERIM RESULTS 30 SEPTEMBER 2021

### REAL ESTATE MARKET SPAIN



#### PRIME RENTS IN SPAIN AND GERMANY HAVE PROVEN MORE RESILIENT

PRIME SPANISH SHOPPING CENTRE RENTS VS REST OF EUROPE (€/m<sup>2</sup>/MONTH)



Source: JLL

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## APPENDIX B PORTFOLIO OVERVIEW

Spanish Portfolio



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### NOTES:

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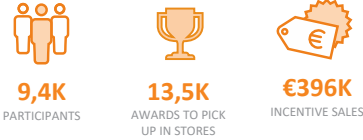


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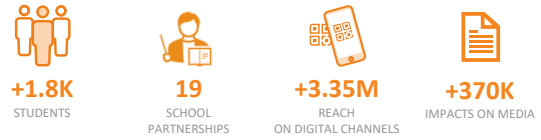
## CUSTOMER CENTRICITY



CONTINUOUSLY LAUNCHING EXCITING AND IMPACTFUL EVENTS ACROSS THE PORTFOLIO TO DRIVE TENANT'S SALES, AS WELL AS FOSTERING BROADER COMMUNITY BENEFITS



\* Roadshow not finished yet. Next SC are Bahía sur and Granaita.



## OUR PORTFOLIO



WELL DIVERSIFIED ACROSS SPAIN



- |                            |                          |
|----------------------------|--------------------------|
| 1 El Faro                  | 10 Marismas de Polvorín  |
| 2 Bahía Sur                | 11 La Heredad            |
| 3 Los Arcos                | 12 La Serena             |
| 4 Granaita                 | 13 Pinatar Park          |
| 5 Vallsur                  | 14 Motril Retail Park    |
| 6 Habaneras                | 15 Mejostilla            |
| 7 Puerta Europa            | 16 Ciudad del Transporte |
| 8 Parque Oeste de Alcorcón |                          |
| 9 Parque Principado        |                          |

## NOTES:

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APPENDICES / INTERIM RESULTS 30 SEPTEMBER 2021

## SPANISH PORTFOLIO OVERVIEW



### TOP 10 ASSETS

	EL FARO	BAHÍA SUR	LOS ARCOS	GRANAITA <sup>(1)</sup>	VALLSUR
<b>GAV</b>	€163.4m	€143.4m	€133.4m	€104.3m	€88.5m
<b>Province</b>	Badajoz	Cádiz	Seville	Granada	Valladolid
<b>Catchment Area (Inhabitants)</b>	517 491	674 250	1 499 884	628 002	477 746
<b>Gross Lettable Area</b>	40 318m <sup>2</sup>	35 333m <sup>2</sup>	26 680m <sup>2</sup>	54 807m <sup>2</sup>	35 212m <sup>2</sup>
<b>Monthly Rental</b>	€19/m <sup>2</sup>	€21/m <sup>2</sup>	€25/m <sup>2</sup>	€10/m <sup>2</sup>	€15/m <sup>2</sup>
<b>Sector</b>	Shopping Centre	Shopping Centre	Shopping Centre	Retail Park	Shopping Centre
<b>Major Tenants</b>	Primark, Media Markt, Yelmo Cines	Primark, Zara, Yelmo Cines	Mercadona, Lefties, Media Markt	Decathlon, Mercadona, Media Markt	Carrefour, Yelmo Cines, H&M
<b>WALE</b>	10 years	11.2 years	13.3 years	12.5 years	15.5 years
<b>Vacancy</b>	1.3%	1.7%	8.8%	9.8%	2.8%

(1) Granaita is the integration of the former Kinepolis Retail Park, Kinepolis Leisure Centre and Alameda City Store into one asset

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APPENDICES / INTERIM RESULTS 30 SEPTEMBER 2021

## SPANISH PORTFOLIO OVERVIEW



### TOP 10 ASSETS

	HABANERAS	PUERTA EUROPA	PARQUE OESTE <sup>(1)</sup>	PARQUE PRINCIPADO	MARISMAS DEL POLVORÍN
<b>GAV</b>	€84.6m	€65.9m	€50.3m	€35.0m	€27.6m
<b>Province</b>	Alicante	Cádiz	Madrid	Oviedo	Huelva
<b>Catchment Area (Inhabitants)</b>	531 670	311 110	5 856 325	866 511	318 213
<b>Gross Lettable Area</b>	25 021m <sup>2</sup>	29 783m <sup>2</sup>	13 604m <sup>2</sup>	16 090m <sup>2</sup>	18 220m <sup>2</sup>
<b>Monthly Rental</b>	€18/m <sup>2</sup>	€15/m <sup>2</sup>	€17/m <sup>2</sup>	€10/m <sup>2</sup>	€8/m <sup>2</sup>
<b>Sector</b>	Shopping Centre	Shopping Centre	Retail Park	Retail Park	Retail Park
<b>Major Tenants</b>	Leroy Merlin, Zara, Forum Sport	Primark, Yelmo Cines, Mercadona	Media Markt, Kiwoko, ALDI	Bricomart, Conforama, Jysk	Media Markt, Mercadona, Low Fit
<b>WALE</b>	7.3 years	10.6 years	20.8 years	11 years	20.2 years
<b>Vacancy</b>	1.1%	0.3%	Fully let	Fully let	Fully let

(1) Parque Oeste comprises two adjacent properties that were acquired in two separate companies, but has been treated as a single combined property for reporting purposes

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## NOTES:

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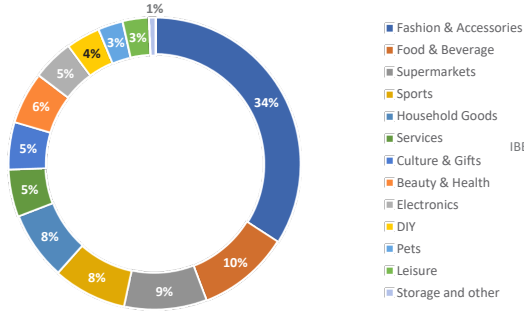


## TENANT MIX

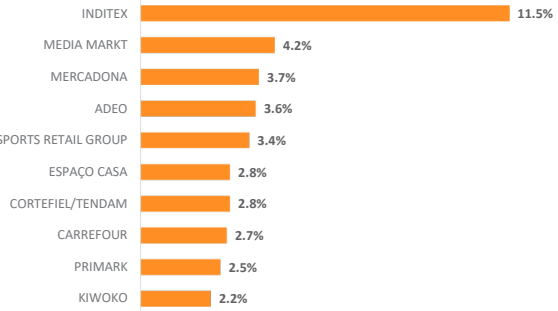
HIGHLY DIVERSIFIED RETAIL MIX LEADING TO SUSTAINABLE, HIGH QUALITY AND LOW RISK INCOME STREAMS

<b>ASSETS</b> <b>16</b>	<b>GLA</b> <b>350 271m<sup>2</sup></b>	<b>WALE <sup>(1)</sup></b> <b>13.4 years</b>	<b>OCCUPANCY</b> <b>97.1%</b>
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**CATEGORY PROFILE BY RENT**  
30 SEPTEMBER 2021



**TOP 10 TENANTS BY RENT**  
31 SEPTEMBER 2021

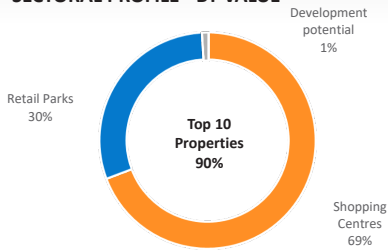


(1) WALE calculated according GLA is to expiry of lease excluding break options

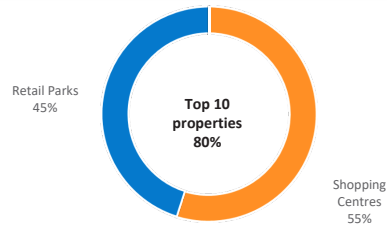


## SPANISH TOTAL PORTFOLIO COMPOSITION

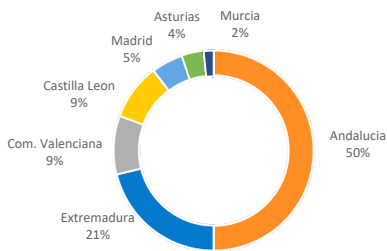
**SECTORAL PROFILE - BY VALUE**



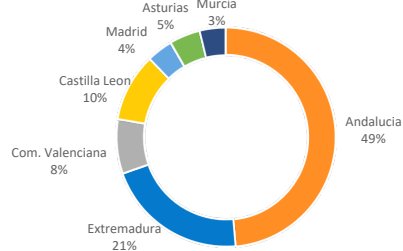
**SECTORAL PROFILE - BY GLA**



**GEOGRAPHIC PROFILE - BY VALUE**



**GEOGRAPHIC PROFILE - BY GLA**



### NOTES:

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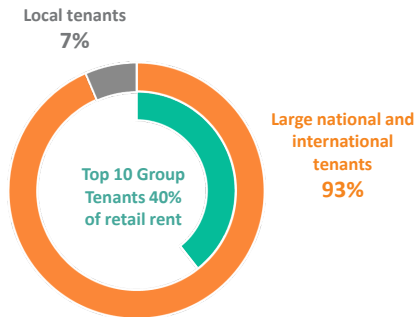
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## RETAIL TENANT EXPOSURE

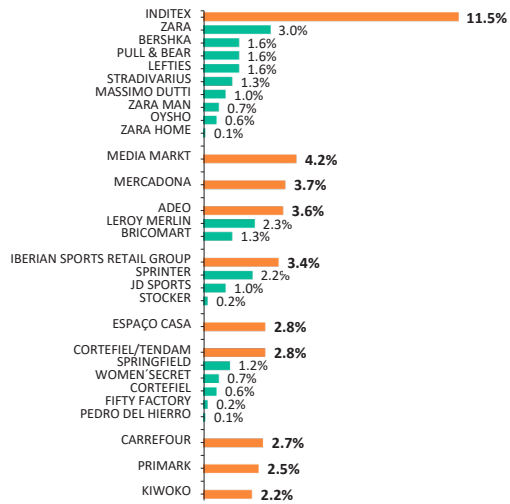


93% INTERNATIONAL AND NATIONAL TENANT PROFILE PROVIDING PROTECTION AGAINST THE EFFECTS OF THE PANDEMIC

### TOP 10 TENANT GROUPS BY RENT



### TENANT GROUP PROFILE - BY CONTRACTUAL RENT



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## APPENDIX B H1 FY22 OPERATIONAL REVIEW Spanish Portfolio



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### NOTES:

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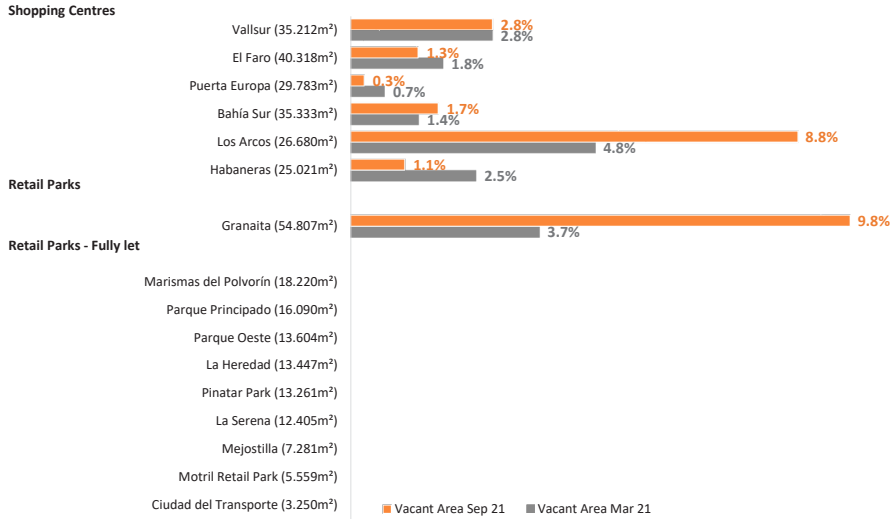


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### SPANISH VACANCY PROFILE



#### PORTFOLIO VACANCY OF 2.9% OF GLA

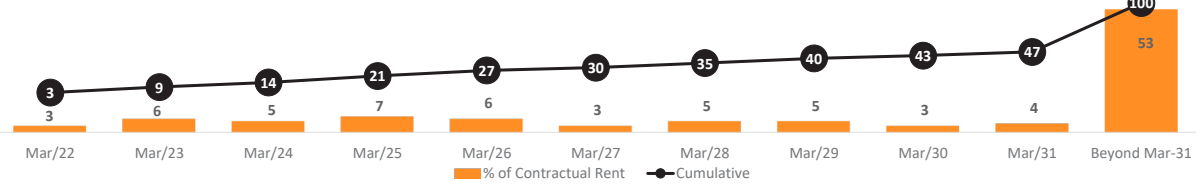


### LEASE EXPIRY PROFILE

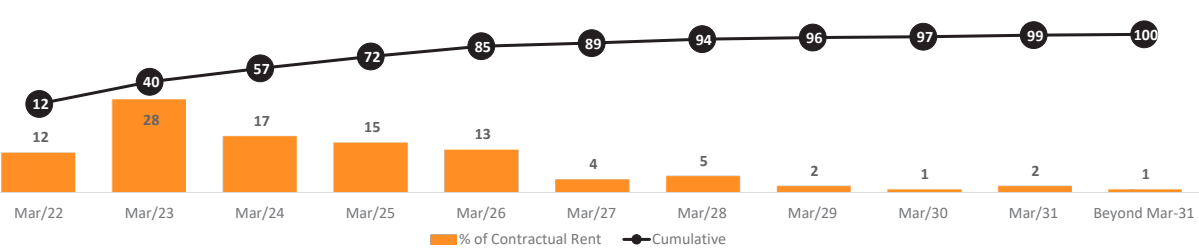


#### 57% OF CONTRACTUAL RENT EXPIRING IN FY31 AND BEYOND (WALE 10.6 YEARS TO EXPIRY AND 2.7 YEARS TO BREAK)

##### EXPIRY PROFILE (% RENT)



##### BREAK PROFILE (% RENT)



### NOTES:

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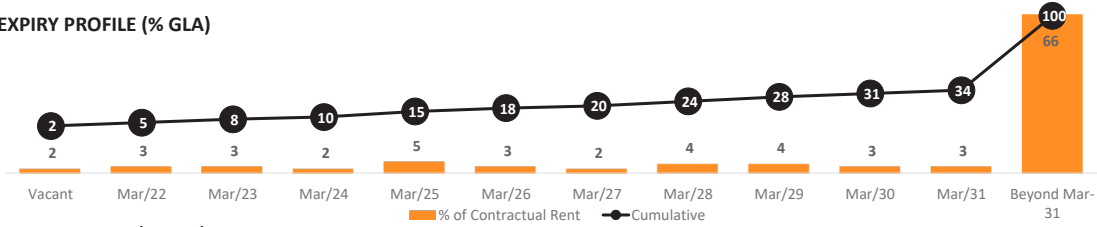


**LEASE EXPIRY PROFILE**

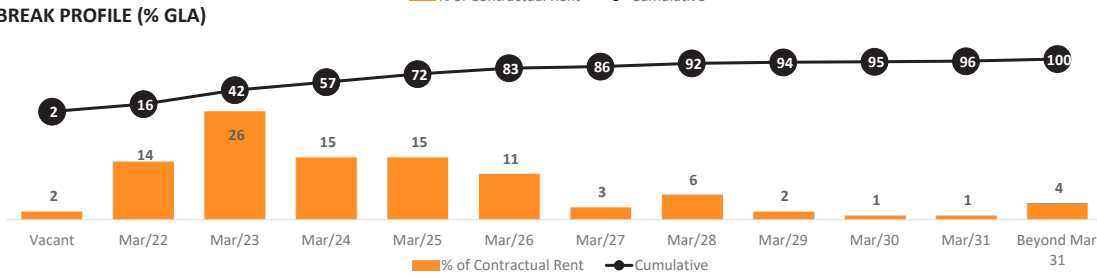


**69% OF CONTRACTUAL GLA EXPIRING IN FY31 AND BEYOND**  
 (WALE 13.4 YEARS TO EXPIRY AND 2.4 YEARS TO BREAK)

**EXPIRY PROFILE (% GLA)**



**BREAK PROFILE (% GLA)**



**APPENDIX C  
 FINANCIAL PERFORMANCE,  
 DEBT AND TREASURY**



**NOTES:**

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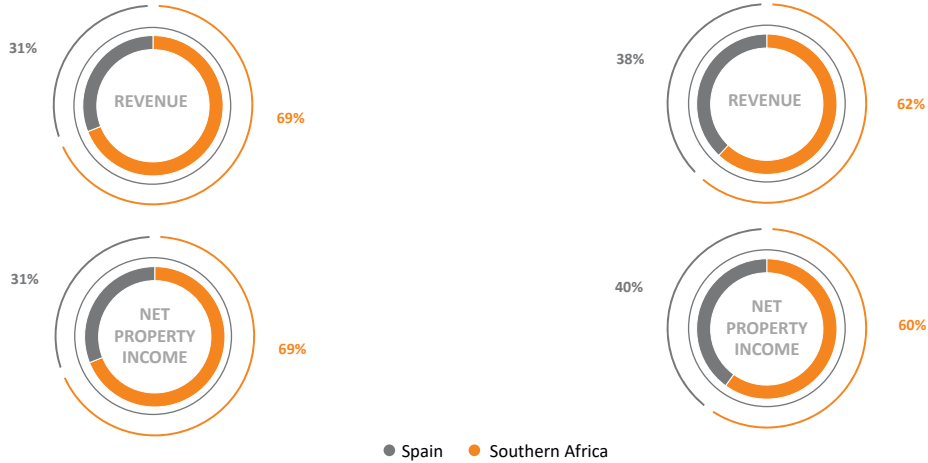
### GEOGRAPHICAL SEGMENT ANALYSIS



#### SPANISH PORTFOLIO RECOVERS POST PANDEMIC

6 MONTHS TO SEPTEMBER 2020

6 MONTHS TO SEPTEMBER 2021



### ANALYSIS OF GROUP LOAN REPAYMENT AND HEDGING EXPIRY PROFILE



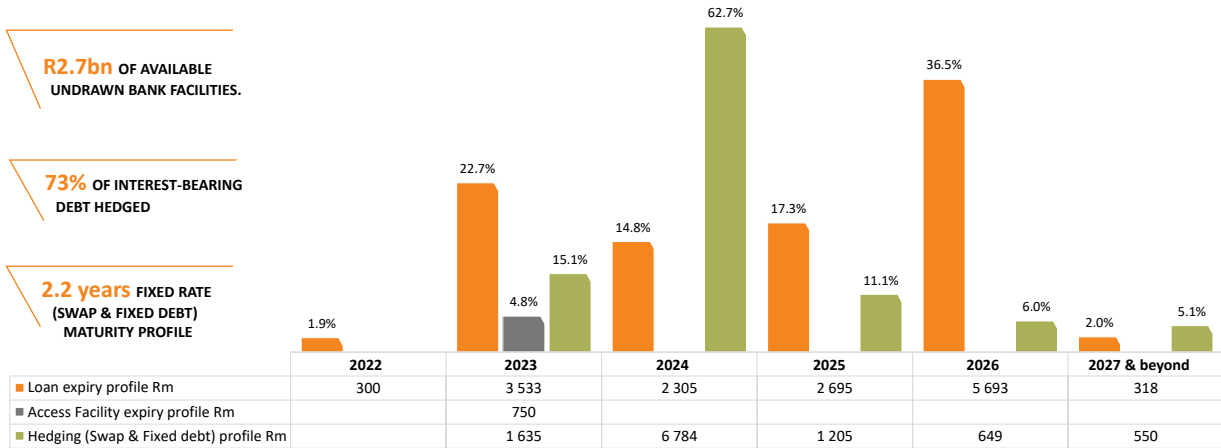
#### WELL HEDGED WITH LOW RISK EXPIRY PROFILE

GROUP LOAN AND HEDGING (SWAP & FIXED DEBT) EXPIRY PROFILE

**R2.7bn** OF AVAILABLE UNDRAWN BANK FACILITIES.

**73%** OF INTEREST-BEARING DEBT HEDGED

**2.2 years** FIXED RATE (SWAP & FIXED DEBT) MATURITY PROFILE



### NOTES:

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APPENDICES / INTERIM RESULTS 30 SEPTEMBER 2021

### ANALYSIS OF SOUTHERN AFRICAN LOAN REPAYMENT AND HEDGING EXPIRY PROFILE

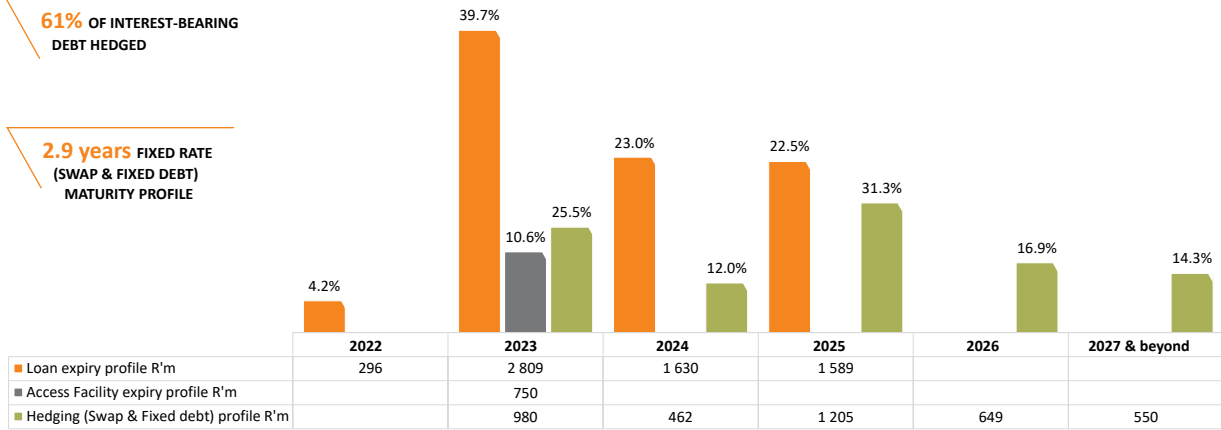


#### WELL HEDGED WITH LOW RISK EXPIRY PROFILE

##### SOUTHERN AFRICAN LOAN AND HEDGING (SWAP & FIXED DEBT) EXPIRY PROFILE

61% OF INTEREST-BEARING DEBT HEDGED

2.9 years FIXED RATE (SWAP & FIXED DEBT) MATURITY PROFILE



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APPENDICES / INTERIM RESULTS 30 SEPTEMBER 2021

### ANALYSIS OF CASTELLANA LOAN REPAYMENT AND HEDGING EXPIRY PROFILE

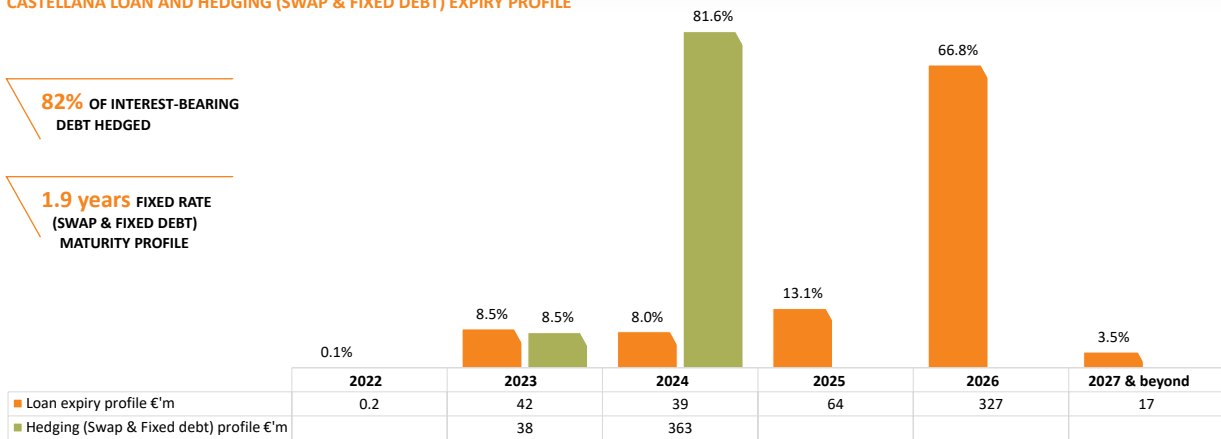


#### LOW REFINANCE RISK OVER THE NEXT FIVE YEARS

##### CASTELLANA LOAN AND HEDGING (SWAP & FIXED DEBT) EXPIRY PROFILE

82% OF INTEREST-BEARING DEBT HEDGED

1.9 years FIXED RATE (SWAP & FIXED DEBT) MATURITY PROFILE



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## NOTES:

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## DEBT EXPIRING IN FY22

### LOW RISK EXPIRY PROFILE

97% OF DEBT EXPIRING IN FY22 HAS ALREADY BEEN REPAYED OR EXTENDED

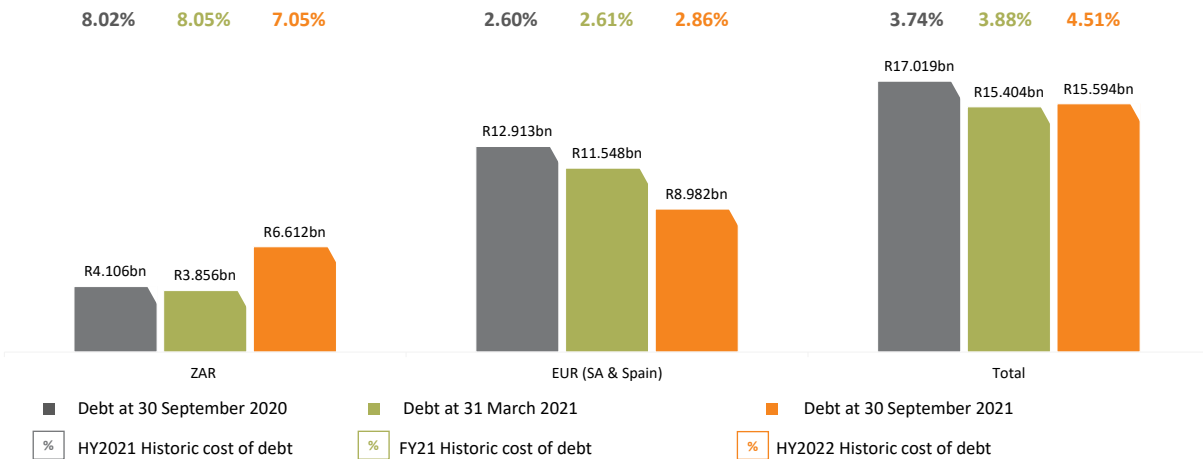
	Maturity Date	Amount Drawn '000s	Comments
ABSA - Facility A4 (2019)	01 Dec 2021	R216 222	Renewed into a new 3-year facility after 30 September 2021
Standard Bank - RCF – Facility B	28 Feb 2022	R0 (undrawn) R45 000	Undrawn. Do not foresee any concern with renewal
Standard Bank - Term Loan – Facility C Tranche 3	28 Feb 2022	R80 000	Do not foresee any concern with renewal
Nedbank - RCF – Facility A	31 Mar 2022	R0 (undrawn) R190 000	Undrawn. Do not foresee any concern with renewal
Spain – Amortisation on Puerta Europa debt ZAR Equivalent at spot rate of 17.4199 at 30 September 2021	31 Dec 2021 / 31 Mar 2022	€230 R4 007	Sufficient cash resources available and budgeted to repay facility as part of normal amortisation schedule
<b>Total</b>		<b>R300 229</b>	

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## COST OF FUNDING

### MARGINAL CHANGE IN GROUP COST OF FINANCE DUE TO HIGHER PROPORTION OF ZAR FUNDING

#### GROUP DEBT BY CURRENCY



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## NOTES:

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### CONSOLIDATED NET EXPOSURE BY CURRENCY AT 30 SEPTEMBER 2021



#### AT 30 SEPTEMBER 2021

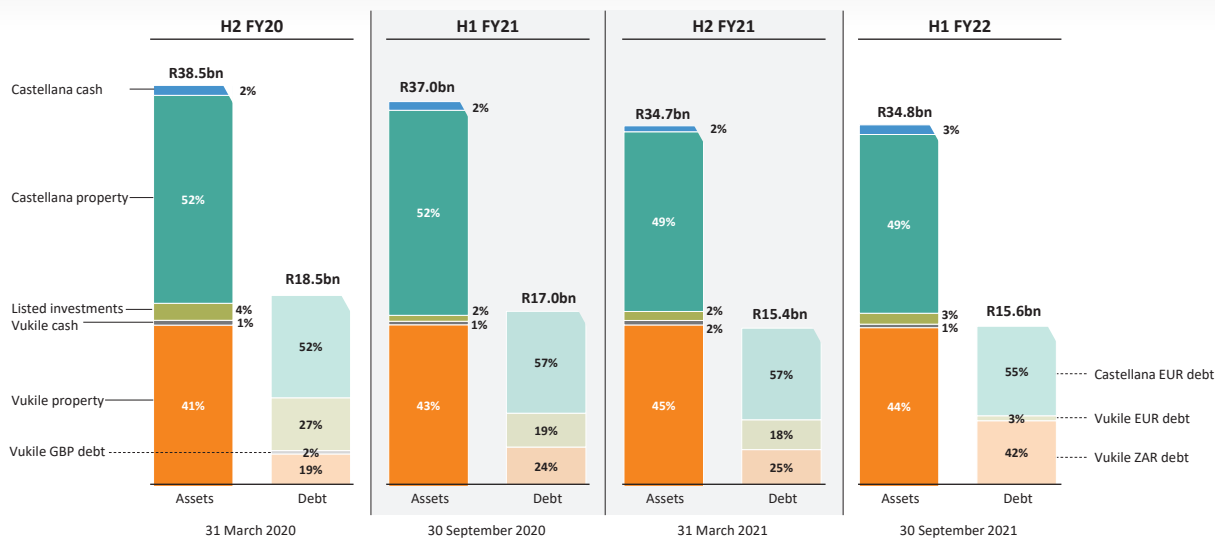
	ZAR Exposure Rm	EUR Exposure €m	Group Rm
Vukile property value	R15 451		<b>R15 451</b>
Arrowhead & Fairvest equity value	R1 038		<b>R1 038</b>
Castellana property value		€976	<b>R17 010</b>
<b>Total direct property and listed investments</b>	<b>R16 489</b>	<b>€976</b>	<b>R33 499</b>
<b>Percentage of exposure of assets by currency</b>	<b>49%</b>	<b>51%</b>	<b>100%</b>
Vukile debt	(R6 612)	(€27)	<b>(R7 074)</b>
Castellana debt		(€489)	<b>(R8 521)</b>
Cash	R335	€53	<b>R1 254</b>
<b>Total net debt</b>	<b>(R6 277)</b>	<b>(€463)</b>	<b>(R14 341)</b>
<b>Percentage of exposure of net debt by currency</b>	<b>44%</b>	<b>56%</b>	<b>100%</b>
<b>Net debt / assets by currency</b>	<b>38.1%</b>	<b>47.4%</b>	<b>42.8%</b>
CCIRS nominal value	R1 031	(€65)	<b>(R110)</b>
<b>Net exposure</b>	<b>R11 243</b>	<b>€448</b>	<b>R19 048</b>
<b>Percentage of net exposure by currency</b>	<b>59%</b>	<b>41%</b>	<b>100%</b>

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### COMPOSITION OF GROUP BALANCE SHEET



#### MATCHING DEBT WITH ASSETS OVER TIME



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## NOTES:

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APPENDICES / INTERIM RESULTS 30 SEPTEMBER 2021

## FORECAST LTV SENSITIVITY TO VALUATION AND FOREIGN EXCHANGE MOVEMENTS

**VUKILE**  
 PROPERTY FUND  
 REAL ESTATE. REAL GROWTH.

AT 30 SEPTEMBER 2021

EXAMPLE:

5% STRENGTHENING TO  
16.553% INCREASE IN  
PROPERTY VALUATION1.3% DECREASE IN  
THE GROUP LTV

		Property valuation movement													
		-12%	-10%	-7%	-5%	-3%	-1%	0%	1%	3%	5%	7%	10%	12%	
EUR/ZAR exchange rate	-25%	13.06	47.7%	46.6%	45.2%	44.3%	43.4%	42.6%	42.1%	41.7%	41.0%	40.2%	39.5%	38.4%	37.8%
	-20%	13.94	47.8%	46.8%	45.4%	44.4%	43.6%	42.7%	42.3%	41.9%	41.1%	40.3%	39.6%	38.6%	37.9%
	-15%	14.81	48.0%	47.0%	45.5%	44.6%	43.7%	42.8%	42.4%	42.0%	41.2%	40.5%	39.7%	38.7%	38.0%
	-10%	15.68	48.2%	47.1%	45.7%	44.7%	43.8%	43.0%	42.6%	42.2%	41.4%	40.6%	39.9%	38.8%	38.1%
	-5%	16.55	48.3%	47.3%	45.8%	44.9%	44.0%	43.1%	42.7%	42.3%	41.5%	40.7%	40.0%	38.9%	38.2%
	-1%	17.25	48.4%	47.4%	45.9%	45.0%	44.1%	43.2%	42.8%	42.4%	41.6%	40.8%	40.1%	39.0%	38.3%
	0%	17.4199	48.4%	47.4%	45.9%	45.0%	44.1%	43.2%	42.81%	42.4%	41.6%	40.8%	40.1%	39.0%	38.3%
	1%	17.59	48.5%	47.4%	45.9%	45.0%	44.1%	43.3%	42.8%	42.4%	41.6%	40.9%	40.1%	39.0%	38.4%
	5%	18.29	48.6%	47.5%	46.0%	45.1%	44.2%	43.3%	42.9%	42.5%	41.7%	40.9%	40.2%	39.1%	38.4%
	10%	19.16	48.7%	47.7%	46.2%	45.2%	44.3%	43.5%	43.0%	42.6%	41.8%	41.0%	40.3%	39.2%	38.5%
15%	20.03	48.8%	47.8%	46.3%	45.3%	44.4%	43.6%	43.1%	42.7%	41.9%	41.1%	40.4%	39.3%	38.6%	
20%	20.90	48.9%	47.9%	46.4%	45.4%	44.5%	43.7%	43.2%	42.8%	42.0%	41.2%	40.5%	39.4%	38.7%	
25%	21.77	49.1%	48.0%	46.5%	45.5%	44.6%	43.8%	43.3%	42.9%	42.1%	41.3%	40.6%	39.5%	38.8%	

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APPENDICES / INTERIM RESULTS 30 SEPTEMBER 2021

## CROSS CURRENCY INTEREST RATE SWAP EXPOSURE

**VUKILE**  
 PROPERTY FUND  
 REAL ESTATE. REAL GROWTH.

## LIMITED USE OF CROSS CURRENCY INTEREST RATE SWAPS

- > No new CCIRS were entered during the year
- > The CCIRS ratio to total value of international investments (on a consolidated basis) is 13.4%
- > The MtM loss of CCIRS was (R77m) as at 30 September 2021 (31 March 2021: R337m)

At 30 September 2021	EUR nominal €000	ZAR nominal R000	EUR/ZAR initial rate	EUR fixed rate over term	ZAR average rate over term	Maturity	MtM
ABSA CCIRS July 2018 (€40.0m)	€40 000	R629 860	15.7465	3.70%	11.88%	13 June 2022	(R48m)
Investec CCIRS July 2018 (€25.5m)	€25 500	R401 370	15.7400	3.72%	11.88%	13 June 2022	(R29m)
<b>Total</b>	<b>€65 500</b>	<b>R1 031 230</b>					<b>(R77m)</b>

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## NOTES:

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APPENDICES / INTERIM RESULTS 30 SEPTEMBER 2021

## CORPORATE BOND ISSUANCES


  
 REAL ESTATE. REAL GROWTH.

## COMPOSITION OF SECURED AND UNSECURED DEBT

Corporate Bonds	Security	Amount	Reference Rate	Margin	Maturity Date	Initial Term
VKE10	Secured	R194m	3M JIBAR	1.80%	08 July 2022	5.2 years
VKE11	Unsecured	R175m	3M JIBAR	1.75%	20 April 2023	5.0 years
VKE14	Unsecured	R375m	3M JIBAR	1.65%	27 August 2023	5.0 years
VKE15	Unsecured	R119m	3M JIBAR	1.41%	14 February 2023	3.0 years
VKE16	Unsecured	R381m	3M JIBAR	1.61%	14 February 2025	5.0 years
VKE17	Unsecured	R158m	3M JIBAR	1.35%	27 August 2022	1.0 years
VKE18	Unsecured	R342m	3M JIBAR	1.85%	27 August 2024	5.0 years

Unsecured Debt Summary	Security	Amount
Corporate bonds	Unsecured	R1 550m
Bank debt	Covenant exclusive <sup>(1)</sup>	R462m
<b>Total unsecured &amp; covenant exclusive debt</b>		<b>R2 012m</b>

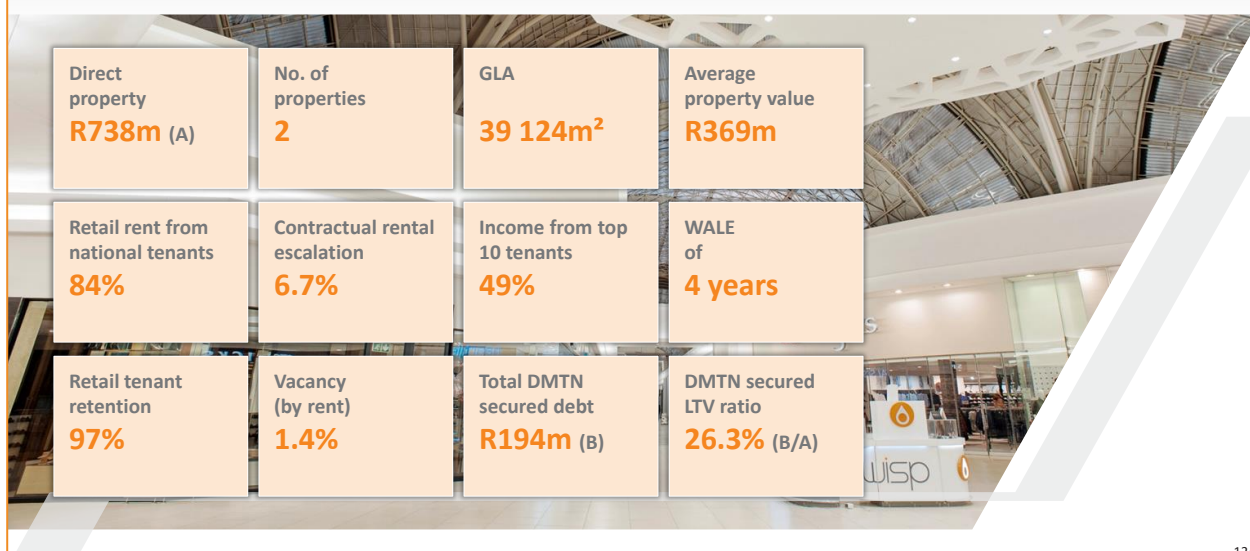
> Secured long-term credit rating **AAA<sub>(ZA)(EL)</sub>**, corporate long-term credit rating **AA<sub>(ZA)</sub>** and corporate short-term rating **A1<sub>(ZA)</sub>**, with a **stable outlook**

<sup>(1)</sup> Covenant exclusive facilities form part of the bank's secured debt with rights to the bank's secured security pool, however they do not form part of transactional financial covenants.

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APPENDICES / INTERIM RESULTS 30 SEPTEMBER 2021

## OVERVIEW OF DMTN SECURED PROPERTY PORTFOLIO


  
 REAL ESTATE. REAL GROWTH.


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## NOTES:

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## OVERVIEW OF UNENCUMBERED ASSETS

Total unencumbered assets <b>R5 429m (A)</b>	Unencumbered direct property <b>R2 354m</b>	Unencumbered listed shares <b>R3 075m</b>	Number of properties <b>18</b>	GLA <b>202 594m<sup>2</sup></b>
Average property value <b>R131m</b>	Retail rent from national tenants <b>85%</b>	Contractual rental escalation <b>6.6%</b>	Income from top 10 tenants <b>52%</b>	WALE of <b>2.5 years</b>
	Retail tenant retention <b>87%</b>	Vacancy (by rent) <b>7.1%</b>	Total unsecured debt <b>R1 550(B)</b>	Unsecured debt to unencumbered assets ratio <b>28.5% (B/A)</b>

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## "SEE-THROUGH" LOAN-TO-VALUE RATIO

	Interest bearing debt Rm	Property assets Rm	Cash Rm	LTV	Shareholding
Vukile Company, MICC and 100% of Clidet No. 1011	7 704	15 450	335	<b>43.6%</b>	100.0%
Castellana	8 521	17 010	919	<b>44.7%</b>	82.5%
Fairvest	1 084	3 319	15	<b>32.2%</b>	26.3%
Arrowhead	5 424	12 414	42	<b>43.4%</b>	11.3%
"See-through" Loan-to-Value Ratio	<b>15 004</b>	<b>31 766</b>	<b>1 102</b>	<b>43.8%</b>	

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## NOTES:

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APPENDICES / INTERIM RESULTS 30 SEPTEMBER 2021

**UNDRAWN FACILITIES**
**VUKILE**  
 PROPERTY FUND  
 REAL ESTATE. REAL GROWTH.
**UNDRAWN BANK FACILITIES R2.7bn**

	Facility amount Rm	Amount drawn Rm	Undrawn Rm
ABSA multicurrency revolving credit facility (ZAR portion)	850	750	100
Aareal (El Corte Ingles development loans)	€47	€27	€20
ZAR equivalent at EUR/ZAR spot rate of 17.42 at 30 Sep 2021	827	476	351
Investec revolving credit facilities	200	0	200
Nedbank revolving credit facilities	190	0	190
RMB term revolving loan facility	250	0	250
RMB multi-draw term loan	350	0	350
RMB term facilities (MEREV Option loans) <sup>(1)</sup>	1 000	0	1 000
Standard Bank revolving credit facilities	305	0	305
<b>Total</b>	<b>3 972</b>	<b>1 226</b>	<b>2 746</b>

(1) RMB have provided R1.0bn of new facilities as part of the MEREV extension, which allows Vukile to acquire a portion of Merev's Castellana shares (if desired).

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APPENDICES / INTERIM RESULTS 30 SEPTEMBER 2021

**SA REIT RATIOS**
**VUKILE**  
 PROPERTY FUND  
 REAL ESTATE. REAL GROWTH.

	30 September 2021	31 March 2021	30 September 2020
SA REIT funds from operations	<b>R0,77bn</b>	R1,24bn	R0,45bn
SA REIT funds from operations per share	<b>80.11 c/share</b>	129.89 c/share	46.75 c/share
SA REIT net asset value	<b>R17,3bn</b>	R16,4bn	R16.8bn
SA REIT net asset value per share	<b>R18.11/share</b>	R17.17/share	R17.63/share
SA REIT cost-to-income ratio	<b>SA: 47.2%</b> <b>Spain: 36.4%</b>	SA: 48.5% Spain: 50.7%	SA: 53.3% Spain: 62.4%
SA REIT administrative cost-to-income ratio	<b>SA: 7.5%</b> <b>Spain: 10.9%</b>	SA: 7.3% Spain: 13.0%	SA: 8.7% Spain: 15.5%
SA REIT vacancy rate	<b>SA: 3.6%</b> <b>Spain: 2.9%</b>	SA: 4.0% Spain: 1.9%	SA: 3.4% Spain: 1.6%
SA REIT cost of debt <sup>(1)</sup>	<b>ZAR: 7.2%</b> <b>EUR: 2.3%</b>	ZAR: 8.3% EUR: 2.3%	ZAR: 8.2% EUR: 2.1%
SA REIT loan-to-value	<b>42.3%</b>	43.0%	46.0%

(1) SA REIT cost of debt excludes impact of CCIRS



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**NOTES:**


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