



BUILDING  
COMMUNITIES,  
GROWING VALUE.

FY23

Year ended 31 March 2023

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01 INTRODUCTION  
Laurence Rapp

# PROFILE

## WHO WE ARE

- High-quality, low-risk, retail REIT operating in South Africa and Spain
- Significant geographic diversification with 59% of assets located in Spain
- Strong operational focus with a core competence in active asset management
- Focus on customer centricity and data-driven decision making
- Simple and transparent corporate structure
- Operate with a clarity of vision, strategy and structure
- Prudent financial management and strong capital markets expertise
- Entrepreneurial approach to deal making
- Strong focus on governance and leadership
- Vukile listed on the JSE and NSX
- 99.5% held subsidiary Castellana Property Socimi listed on the BME growth\*

\* Madrid Junior Board



# EXCELLENT OPERATING RESULTS AND STRONG FINANCIAL POSITION



## SOUTH AFRICAN PORTFOLIO CONTINUES TO DELIVER STELLAR RESULTS

Like-for-like annualised NOI growth of 5.4%	Vacancies reduced to 2.0% from 2.6%	Rental reversions +2.3%, up from -2.4%	Annualised trading densities increased by 6.2%	Like-for-like retail valuations increase of 5.8%
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## CASTELLANA CONSISTENTLY OUTPERFORMS AND DELIVERS MARKET-LEADING RESULTS

Normalised NOI growth of 9.0%	Negligible vacancies at 1.3%	Positive reversions of +3.3% (Excluding impact of indexation)	Rent collection rate at 99.2%	Portfolio WALE of 12.6 years	94% of retail space let to international / national tenants
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## STRONG BALANCE SHEET METRICS LEADS TO CREDIT RATING UPGRADE

89% of group interest-bearing debt hedged	No debt maturities in Castellana until FY26	Interest cover ratio (ICR) of 3.1 times and LTV reduced to 42.6%	GCR upgraded Vukile's corporate long-term credit rating to AA <sub>(ZA)</sub>	Strong liquidity with cash and undrawn debt facilities of R3.9 billion	R700 million equity raise post year-end
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## OPTIMISING CAPITAL ALLOCATION BY EXECUTING ON CORE STRATEGY





Sale of direct property assets of c.R309 million in South Africa (2.7% premium to book value)	Further sale of Fairvest shares, realising R50.8 million	Acquired a 33% investment in ALT Capital Partners and a c.15% investment in REImagine Social Impact Retail Fund	Acquired 50% undivided share in BT Ngebs City (R400 million), expected to transfer in Q1 2024	R350 million investment in SA sustainable backup power (at an accretive yield)	Castellana acquired a further 4% in Lar España for c.€15.9 million, increasing total shareholding to 25.7%
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## 6.2% INCREASE IN CASH DIVIDEND

Final dividend of 65.1 cents per share	Total dividend for the year of 112.4 cents per share (R1.14 billion), up 6.2% on the prior year	Total FFO of 144.5 cents per share, up 6.0% on the prior year
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# GROUP OVERVIEW – PROPERTY ASSETS OF R37 BILLION

FOCUSSED RETAIL REIT WITH A BLUE-CHIP TENANT MIX PROVIDING WELL DIVERSIFIED EXPOSURE ACROSS MACRO-ECONOMIC DRIVERS

	SPAIN 		SOUTH AFRICA 		
Total property assets	€1 118 million	R21.5 billion	58%	R15.3 billion	42%
Direct property assets	€1 012 million	R19.5 billion	100% Retail	R15.1 billion	96% Retail
Strategic listed investments	€106 million	R2.0 billion	LAR España 25.7% 	R285 million	Fairvest 6% 
Property NOI	€59 million	R1.0 billion	45%	R1.3 billion	55%
Portfolio yield	6.4%		EUR yield	8.8%	ZAR yield
Debt	€498 million	R9.6 billion	56% of total debt No recourse to Vukile	R7.6 billion	44% of total debt



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# DIRECT SOUTH AFRICAN RETAIL PORTFOLIO

## KEY RETAIL PORTFOLIO METRICS

### KEY FACTS



Portfolio Value

**R14.4 billion**

Total number  
of assets  
**34**

GLA

**760 632m<sup>2</sup>**

Operational  
Capex  
**R100.3 million**

PV installed  
**20 plants 14.9MWp**  
9.6% of energy  
consumption

### VALUATIONS



Like-for-like annual  
increase in value  
**5.8%**

Average asset value  
**R423 million**

Value density  
**R18 895/m<sup>2</sup>**

Average  
discount rate  
**13.4%**

Average exit  
capitalisation rate  
**8.8%**

### PERFORMANCE OVERVIEW



Like-for-like net  
income growth  
**5.4%**

Vacancies  
**2.0% GLA**  
**2.3% Rent**

Reversions **+2.3%**  
**81%** Positive or flat

Base rentals  
**R159.96/m<sup>2</sup>**  
**4.8%** growth

Contractual  
escalations  
**6.3%**

### EFFICIENCY



Rent-to-sales ratio  
**6.1%**

Annualised growth  
in trading densities  
**6.2%**

Average annual  
trading density  
**R32 579/m<sup>2</sup>**

Net cost to property revenue  
**16.8%**

### TENANT PROFILE



National exposure  
**85% GLA**  
**82% Rent**

Top 10 tenants  
**54% GLA**  
**47% Rent**

WALE  
**3.2 years GLA**  
**2.6 years Rent**

Tenant  
retention  
**93%**

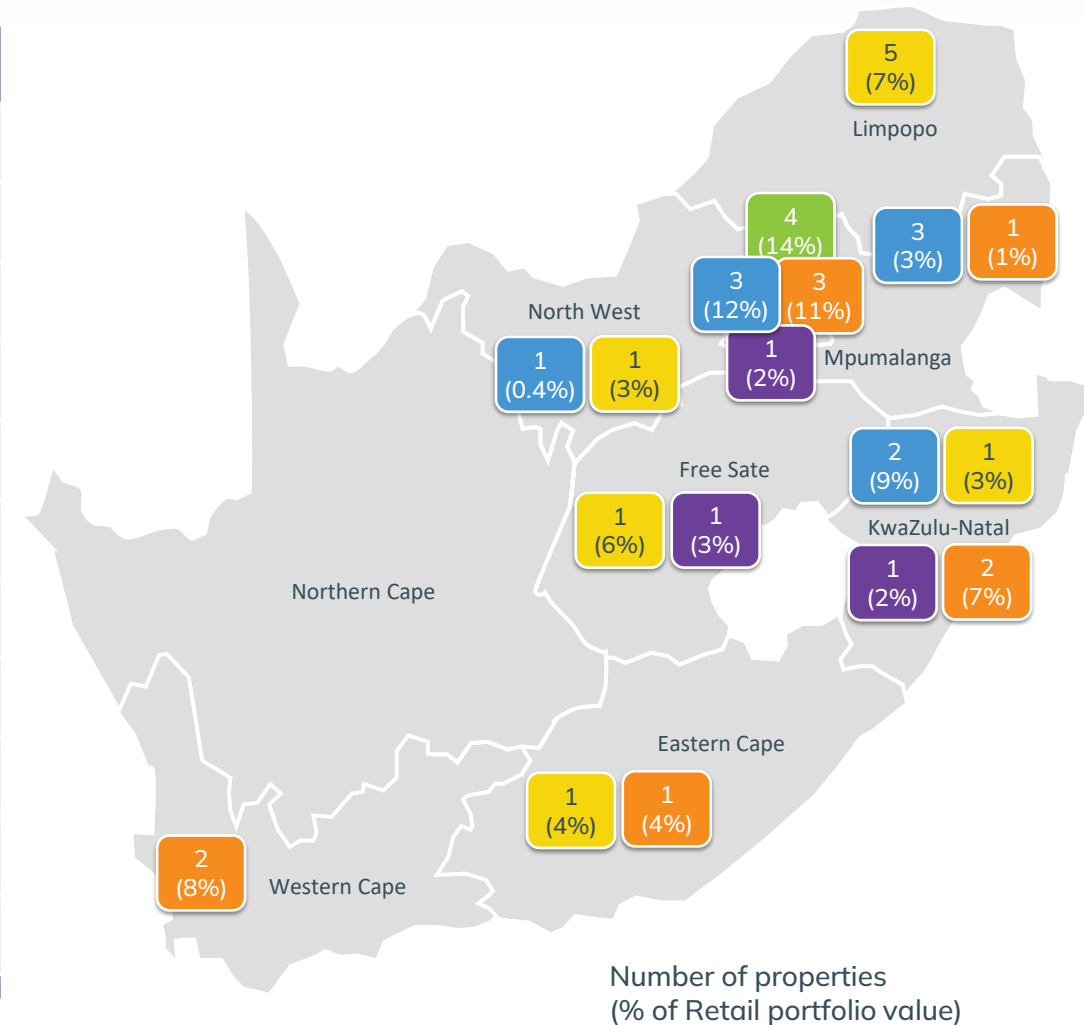
Rent  
collection rate  
**100%**



# RETAIL PORTFOLIO COMPOSITION

## WELL POSITIONED DEFENSIVE PORTFOLIO FOCUSED ON TOWNSHIP AND RURAL MARKETS

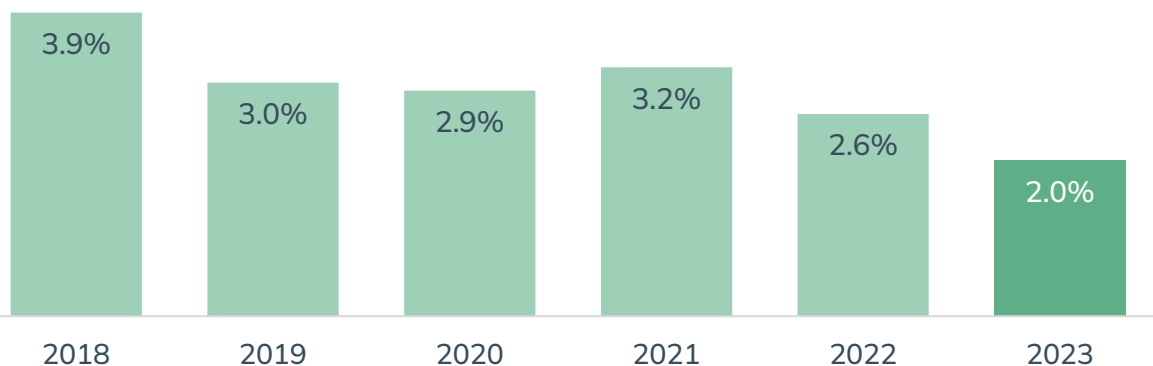
	Township	Rural	Value Centre	Urban	Commuter
Value	R4.4 billion	R3.4 billion	R2.0 billion	R3.6 billion	R1.0 billion
Number of properties	9	9	4	9	3
GLA	193 204m <sup>2</sup>	162 812m <sup>2</sup>	144 318m <sup>2</sup>	155 364m <sup>2</sup>	104 934m <sup>2</sup>
Vacancy	2.8%	0.8%	1.1%	2.0%	3.8%
Average base rental	R 186/m <sup>2</sup>	R 164/m <sup>2</sup>	R 107/m <sup>2</sup>	R 190/m <sup>2</sup>	R 134/m <sup>2</sup>
Average trading density	R43 019/m <sup>2</sup>	R37 821/m <sup>2</sup>	R21 488/m <sup>2</sup>	R30 071/m <sup>2</sup>	R24 229/m <sup>2</sup>
Rent-to-sales ratio	5.1%	5.2%	5.7%	8.0%	7.5%
WALE (GLA)	2.6 years	3.6 years	3.4 years	3.7 years	2.8 years
National tenant exposure	84%	88%	88%	89%	74%
Top 10 tenant exposure	29%	25%	11%	24%	10%
Tenant retention	92%	93%	93%	94%	92%



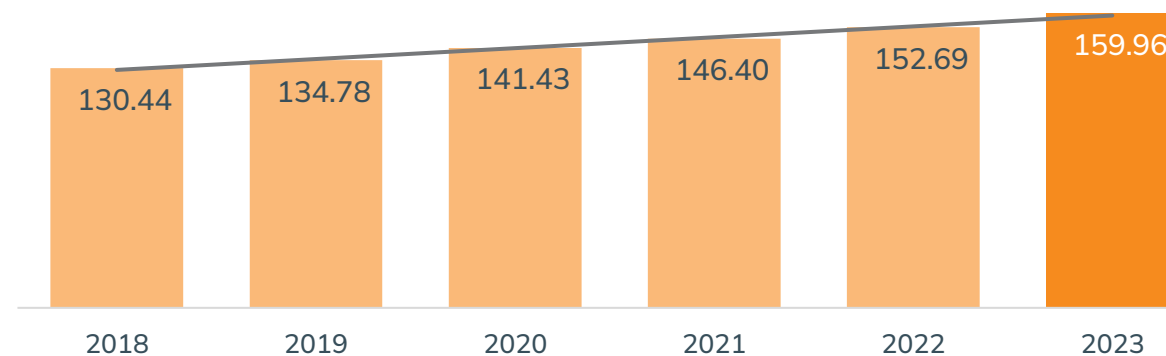
# TENANT AFFORDABILITY

## CONSISTENTLY SOUND PORTFOLIO METRICS

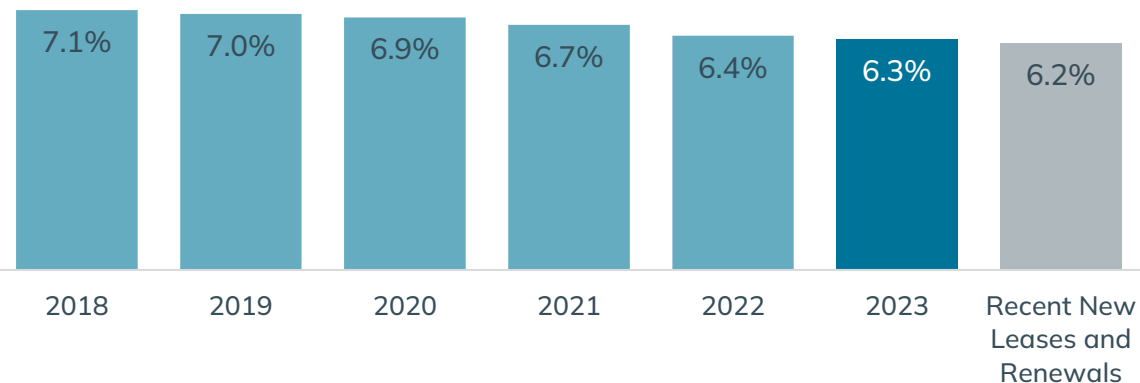
RETAIL VACANCY PROFILE BY GLA



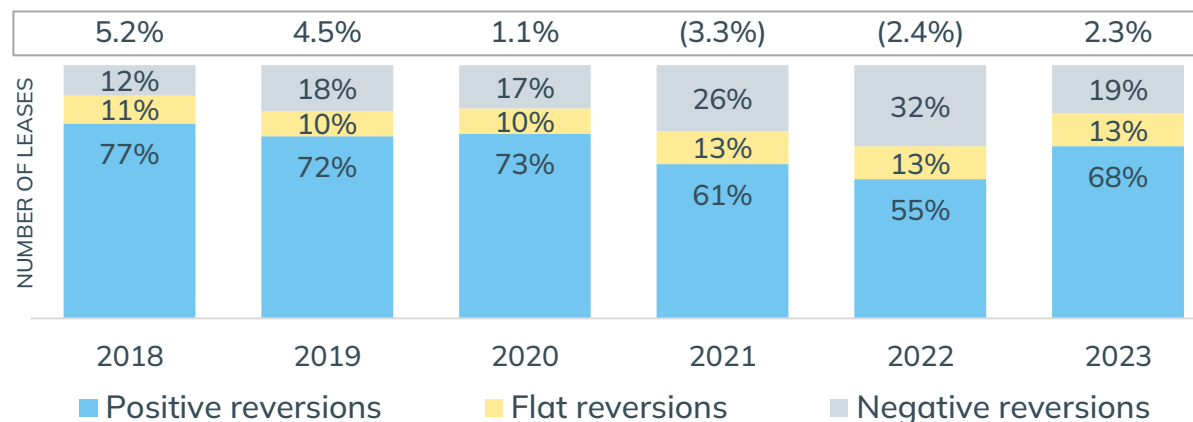
RETAIL AVERAGE BASE RENTALS R/m<sup>2</sup> (EXCL. RECOVERIES)



RETAIL CONTRACTUAL ESCALATIONS



RETAIL RENT REVERSIONS

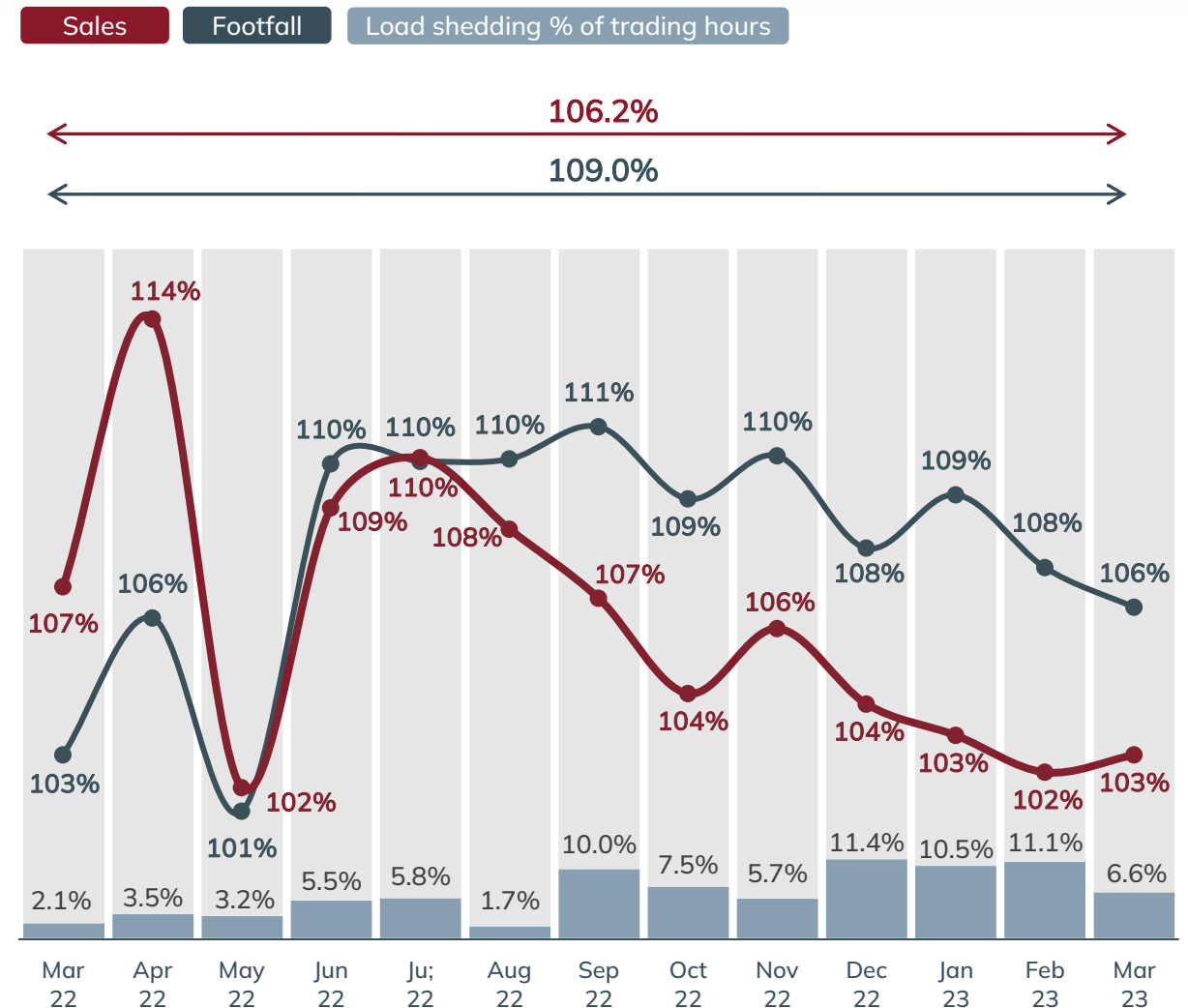


# RETAIL PORTFOLIO PERFORMANCE AND TRADING ENVIRONMENT



## IMPROVED FOOTFALL AND SALES

- Year-on-year portfolio **sales increased by 6.2%** and continue to grow across all major categories
- Portfolio **trading density growth of 6.2%** (FY22 6.1%)
- All four main segments have shown **continued growth in trading densities** (township 9.6%, urban 7.9%, commuter 7.8% and rural 4.5%)
- Footfall** is at **106%** compared to March 2022, showing **year-on-year growth of 9%**. All segments trending upwards (urban 108%, township 107%, commuter 107% and rural 104%)
- Rural and township centres** show consistent year-on-year growth in both sales (+6.7%) and footfall (+9.8%)
- H2 FY23 trade** has had a significantly **higher percentage of load shedding** during trading hours **impacting both turnover and footfall**
  - Load shedding as a percentage of trading hours on average was 8.8% in H2 FY23 compared to 4.9% in H1 FY23
  - On average 75% of the top assets trade during load shedding periods



# CONSUMER TRENDS - FOOTFALL AND PROMOTIONAL ACTIVITY

## TARGETED PROMOTIONAL ACTIVITY DRIVING FOOTFALL AND INCREASED SALES

**230** MARKETING CAMPAIGNS  
DELIVERED ACROSS 34 MALLS

**38%** INCREASE IN  
SOCIAL MEDIA FOLLOWERS  
REACHING c.35 MILLION SHOPPERS

EXHIBITION INCOME TARGET  
EXCEEDED BY  
**11%**

- Most popular shopping days back to **Fridays and Saturdays**, a change back to normal from midweek over lock-down period
  - Weekend flow now accounts for 45% of footfall, as opposed to 39% in 2020
  - **Month end and first week** account for **65%** of monthly footfall
  - Promotional activity spread throughout the month to **increase loyalty** in the busy times and **create hype** and activity mid-month
- **Promotions** keep shoppers **engaged** particularly in **current environment** with **more frequent visits** necessitated by current **load shedding environment**
  - Although both **sales and footfall** have **increased**, the overall **spend per head** has decreased to **98%** of previous year signalling **more frequent visits** and **smaller basket sizes**
  - Spend per head has remained **stable** in **urban** (102%) and **township** (100%) segment while there has been a decrease in spend per head in the **rural** (98%) and **commuter** (95%) market



# ALTERNATIVE INCOME AND CUSTOMER ENGAGEMENT

## ENHANCED DIGITAL FOOTPRINT RESULTING IN INCREASED ALTERNATIVE INCOME

### SHOPPER WI-FI



- Shopper Wi-Fi registrations of **13.3 million** across 18 shopping centres (**2792 Terabytes; R245.7 million** free data)
- Wi-Fi registrations increased by **24%** over the last 12 months
- Shopper analytics has **27 unique data points** which is used for direct marketing campaigns
- Data analytics reporting** with shopper visits, journeys, trading densities and entrance utilisation
- Shopper surveys** via the captive portal provide **key insights** regarding tenant mix, entertainment preferences and internet connectivity preferences, demographics at specific malls and shopping preferences (spaza vs mall)

### MALL APP



- Multi-Mall Shopper App has over **33 800 downloads** and increasing on average by 200+ per week
- Tenant exposure** via advertising banners, store directory for 17 malls and rewards programme on the App
- Mall map with detailed **places of interest** and **marketing events and tenant promotions**
- Special offers and product promotions to **encourage spend** and **drive desired consumer behaviour**

### FIBRE AND ADVERTISING



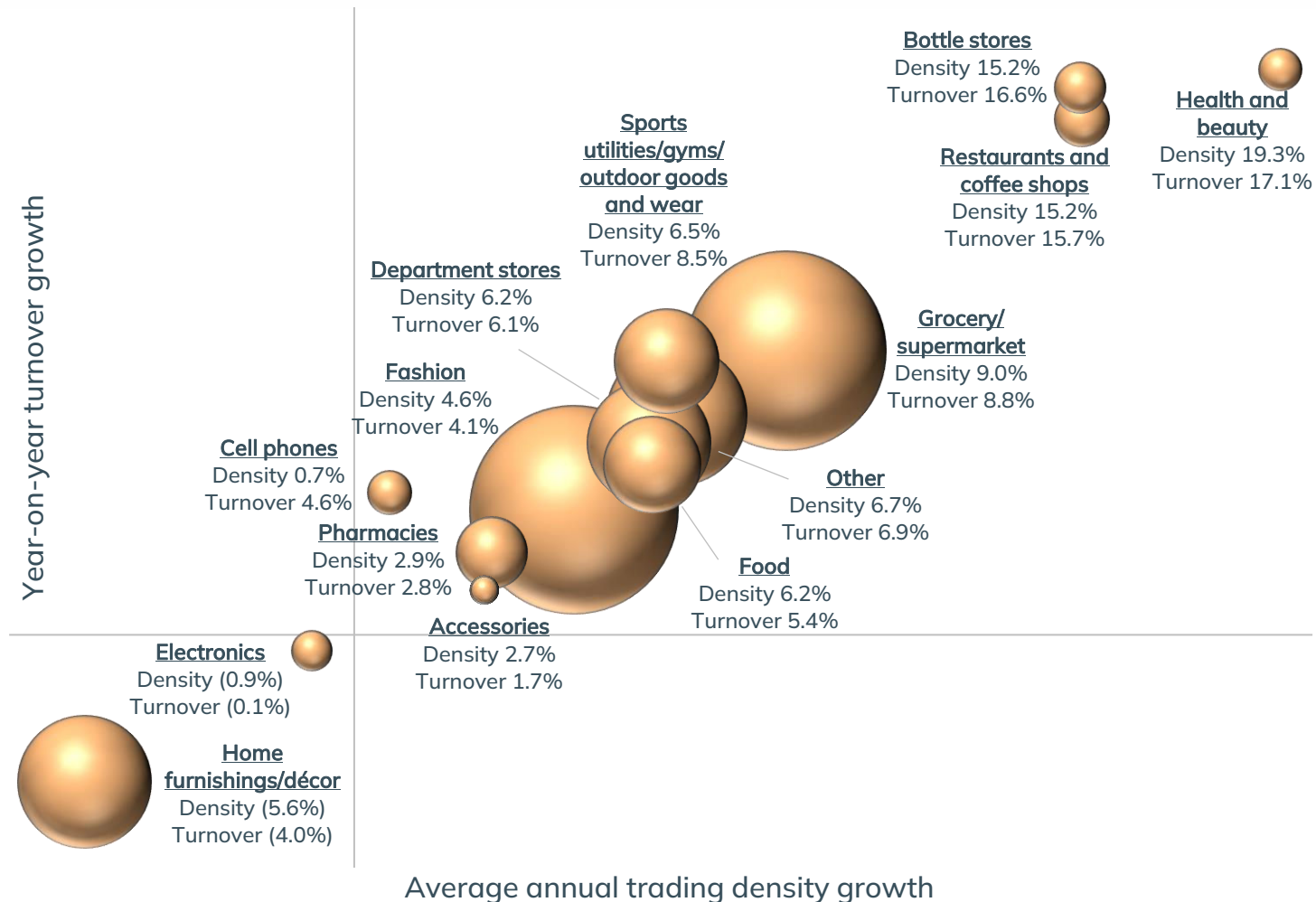
- Tenant fibre connections** enabling better trading and **backup energy solutions** being deployed to support infrastructure
- Additional large format **digital advertising screens, TV network screens** and **three digital hubs** are being added to malls
- New advertising agreements (static and digital) ensuring **32% increase in outdoor revenue**
- Telecomms** performing very well with **multiple renewals and new agreements**



# RETAIL CATEGORY PERFORMANCE

## TRADING DENSITIES AND ANNUAL TURNOVER GROWTH OF 6.2%

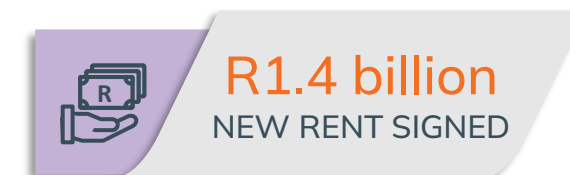
- **Fashion and grocery** categories (45% of GLA), delivered improved trading density growth of **4.6%** (FY22 4.3%) and **9.0%** (FY22 7.7%) respectively
- Turnover of top 10 retailers with **backup power** significantly outperformed (**+8.4%**) those without (**+0.6%**) over the period
- **Listed fashion retailers** in our top 10 tenants with a **supporting credit offering** showed a turnover growth (**+7.1%**)
- **12 out of 14 categories showing growth** on both turnover and trading densities
- **Health and beauty** has shown the greatest increase in trading metrics year to date, improving from 3.7% to **19.3%**
- **Sports utilities and athleisure, travel and luggage, bottle stores, restaurants and coffee shops** have shown strong performance, with **growth exceeding 10%**



# LEASING ACTIVITY

## CONTINUED VIBRANT LEASING ACTIVITY AND SUPPORT ACROSS ALL SEGMENTS

- 86% of the 123 594m<sup>2</sup> renewed leases were concluded with national and mid-tier tenants
- The biggest supporters of new deal generation in our top 10 tenants are TFG, Mr Price, Pepkor and Woolworths
- Our top 10 tenants renewed leases on c.64 000m<sup>2</sup> (52% of FY23 renewals) and expanded their footprint with c.7 000m<sup>2</sup> (26% of FY23 new leases)
- Most vibrant leasing activity (both new and renewals) was in the township (31%), rural (26%) and urban (20%) portfolios
- Fashion (34%), home furnishings/décor (11%), groceries (8%) and banking (7%) contributed the most to leasing activity during the period
- Retention ratio maintained at 93% with the majority of terminated leases being SMME's (5%)



565  
RENEWALS

179  
NEW CONTRACTS

R1.1 billion  
RENEWALS

R0.3 billion  
NEW CONTRACTS



123 594m<sup>2</sup>  
RENEWALS

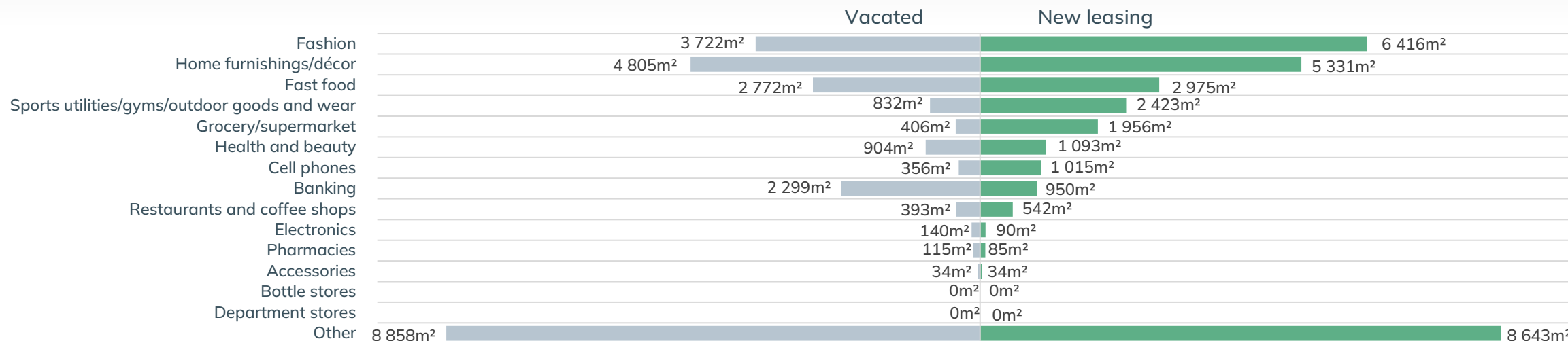
26 649m<sup>2</sup>  
NEW CONTRACTS

3.8 years  
RENEWALS

4.0 years  
NEW CONTRACTS

# RETAIL VACANCY MOVEMENT

## 31 553m<sup>2</sup> VACANT SPACE LET VS. 25 636m<sup>2</sup> VACATED



- Retail **vacancies decreased** from 2.6% to 2.0%
  - 12 malls fully let; 17 malls with vacancies less than 1 000m<sup>2</sup>
  - **Rural, urban** and **commuter vacancies** decreased to **0.8%, 2.0%** and **3.8%** respectively, from 1.5%, 2.9% and 4.7% in FY22
- Fashion and athleisure (**26% of retail portfolio GLA**) contributed the most (**28% of deals concluded**) to new lets over the period
  - **Fashion growth** has increased across **all segments** with majority of deals concluded with top 10 national retailers
  - The biggest **absorption of vacant space** has been in the **township portfolio (42%)** followed by **urban (18%)** and **rural (17%)**
- Continue to see growth in groceries, supermarkets and fast foods, categories with strong trading density growth over the period
- **Banking exposure decreased** further to 7% of rent, resulting in the subdivision of the space to bring about more variety in fashion
- The **“other” categories** represent **27%** of overall new lets, driven predominantly by movement in gambling, professional services, medical, cleaning and security



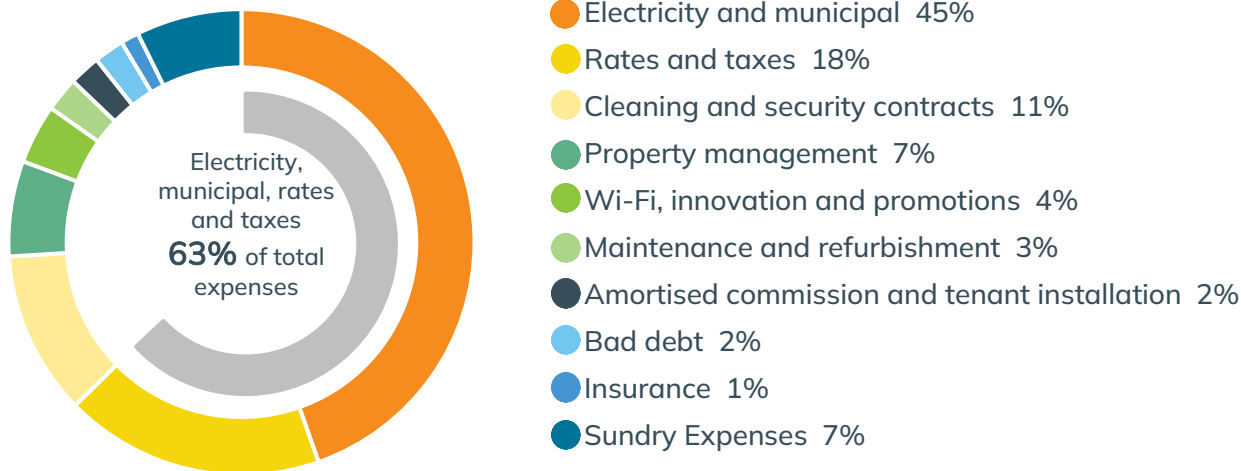
# NET COST TO PROPERTY REVENUE

## DRIVING OPERATIONAL EFFICIENCIES TO MANAGE COST PRESSURE

### COST REDUCTION INITIATIVES

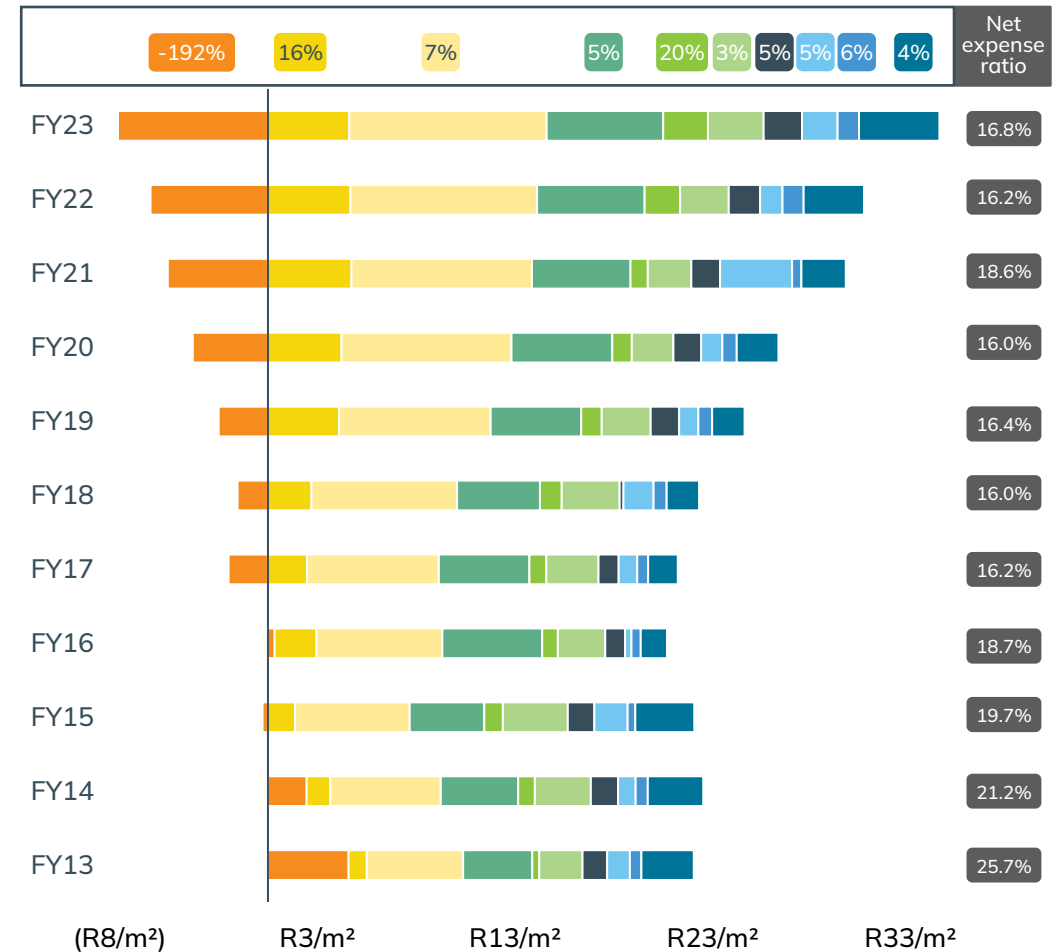
- Continued energy management through **solar PV, meter optimisation, tariff review, water and energy usage** management, supplementary **borehole** water supply
- Integrated **soft and hard services** delivery model to manage and improve overall **cleaning, security and maintenance** cost
- Internalised** and optimised **leasing function** to improve overall cost of attaining and retaining tenants
- Effective execution of **capital budget programme**, which limits unscheduled maintenance ensuring **sound building condition** of assets
- High success rate in **objecting** to **municipal valuations** where necessary

### COST CATEGORY EXPOSURE



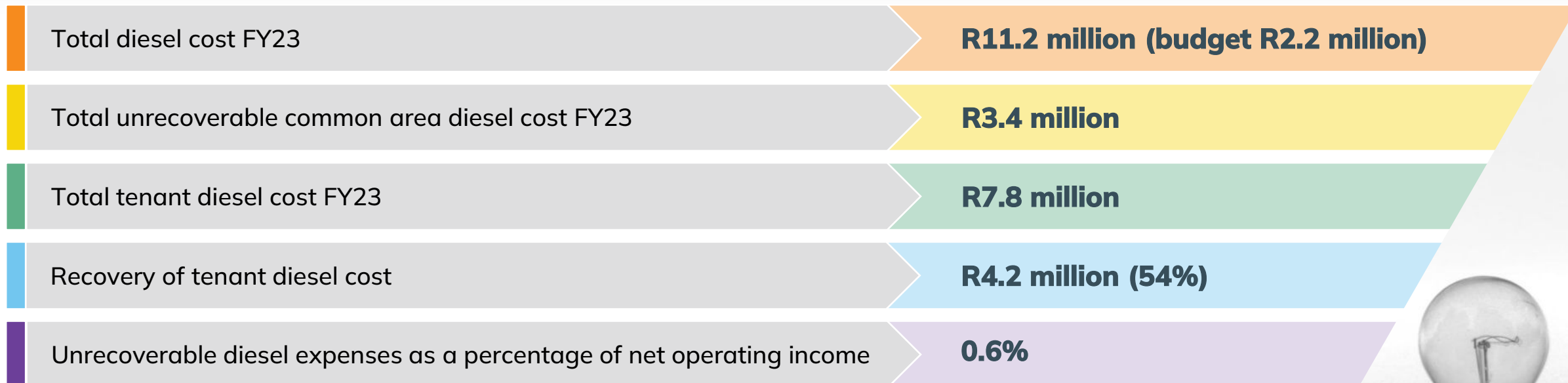
### NET EXPENSES

Average annual escalation since 2013



# ENERGY AND SUSTAINABILITY

## THE COST OF DIESEL BACKUP GENERATORS



- Vukile's historical **policy and strategy** on backup power has been mostly geared to **common area and emergency lighting provision**, hence a **lower percentage** of tenants **rely on Vukile** to provide backup power
- Approximately **75% of tenants trade** during load shedding, using some form of alternative power at their cost
- Total **diesel cost** as percentage of **total electricity expense** is **3.2%**
- **88%** of all **common areas** are backed up
- Vukile provides generator backup **directly to tenants** occupying **c.30%** of the portfolio



# ENERGY AND SUSTAINABILITY

## RENEWABLE POWER BACKUP STRATEGY

- **14.9 MWp** of **Solar PV installed** over the past five years – equating to **9.6%** of **portfolio energy consumption**
- Installation of **2.3MWp completed for FY23** and an additional **7.5 MWp under construction**
- **16 completed** solar projects at **R169 million** yielding between 16% and 21%
- **12 projects** costing **R138 million** in the pipeline at the same projected yields between 16% and 21%
- Aim to **increase Solar PV** exposure to **more than 25MWp** by end **FY24** (completed and planned) representing 16.1% of consumption

## UPDATE ON SOLAR AND BESS PROJECT

- **On schedule** to **complete yield accretive R350 million** spend on **17 projects** by end of FY24
- The solution will enhance **tenant relationships** as it is more **cost effective** and ensures **tenant sustainability** through the energy crisis and beyond
  - Offers optionality to **contract out** of future NERSA approved high **tariff increases**
  - Enables **conducive** shopping environment for customers as all tenants will be able to trade
  - Projects will be **yield-accretive** showing returns of between 13% to 16%
  - Positions Vukile as value-add **property partner** for multiple stakeholders (tenants, customers, communities)
- Under construction: Maluti (2MWh) and Nonesi (1MWh) including full battery and generator backup
- Anticipated commissioning date: mid-October 2023
- Very **high level of interest and uptake** from **tenants**
- Balance of projects simulated and will be **tendered by July 2023**

# PORTFOLIO ACQUISITIONS AND DISPOSALS

## PROPOSED ACQUISITION OF BT NGEBS CITY LOCATED IN MTHATHA, EASTERN CAPE

- Vukile, in partnership with Flanagan & Gerard, have entered into **formal agreements** with the Billion Group to acquire **BT Ngebs City**
- We have agreed to a purchase price of **R400 million** (for Vukile's 50% share) at an initial yield of **9.25%**, momentum to close the transaction continues to be strong amongst counterparties
- Our **due diligence is almost complete** and a merger filing has been submitted to the **Competition Commission**
- The purchase of the asset **excludes the hotel and the casino** which are on the same erf as the mall. A town planning exercise is underway to separate these two assets which are not part of the transaction
- **Upside potential** from various asset management initiatives. Plan is to **reconfigure vacant space** (c.12%) and introduce a new anchor tenant together with some strong national retailers which will **reposition** the centre to be **better suited** to the **Mthatha market**
- Transfer expected in **H2 FY24** with **funding in place** through prior asset sales

## DISPOSALS OF R309.4 MILLION CONCLUDED AT A YIELD OF 10.8% AT 2.7% ABOVE BOOK VALUE

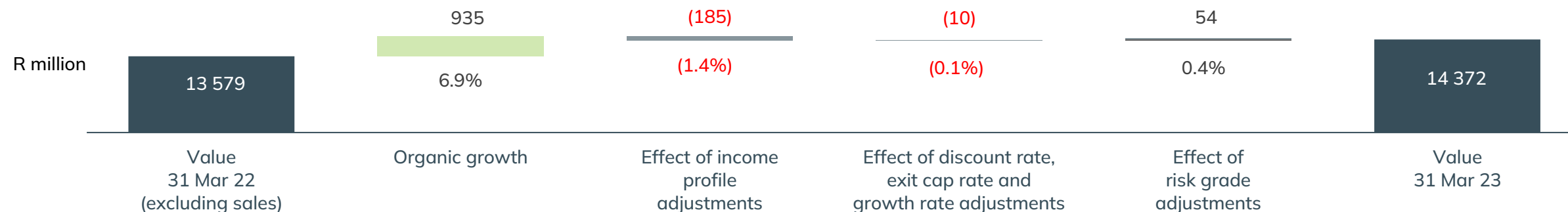
	Sales price (R million)	Transfer date
Monsterlus Moratiwa Crossing	165.0	19 Sep 22
Midrand Allandale Industrial Park	91.0	22 Sep 22
Jhb Houghton 1 West Street	30.0	28 Feb 23
Mbombela Truworths Centre	23.4	18 May 22



# VALUATIONS: RETAIL PORTFOLIO

## 34 PROPERTIES VALUED AT R14.4 BILLION

5.8% INCREASE WITH A CONSERVATIVE VALUE DENSITY OF R18 895/m<sup>2</sup>



	Township	Rural	Value Centre	Urban	Commuter	Total Retail Portfolio
Exposure	31%	23%	14%	25%	7%	100%
Value	R4.4 billion	R3.4 billion	R2.0 billion	R3.6 billion	R1.0 billion	R14.4 billion
Average value per property	R489 million	R373 million	R491 million	R402 million	R343 million	R423 million
Value density	R22 781/m <sup>2</sup>	R20 639/m <sup>2</sup>	R13 616/m <sup>2</sup>	R23 267/m <sup>2</sup>	R9 820/m <sup>2</sup>	R18 895/m <sup>2</sup>
Value movement	R272 million	R253 million	R127 million	R207 million	(R66 million)	R794 million
Yield	8.5%	8.6%	8.9%	8.7%	10.1%	8.8%
Discount rate	13.4%	13.3%	13.5%	13.4%	13.8%	13.4%
Exit capitalisation rate	8.9%	8.4%	8.9%	8.9%	9.9%	8.8%

# SHORT-TERM FOCUS AREAS

## CONTINUED TIGHT OPERATIONAL FOCUS

### TENANT RELATIONSHIPS



- Remain a **partner of choice** by providing well-managed and safe shopping environments for our retailers to prosper
- Continue to foster **sound relationships** at executive level with our top 20 tenants to ensure **sustained growth** of the portfolio
- Ensure low barriers to entry for innovative game-changing retail offerings
- Continue to **incubate new entrants** and SMMEs into the portfolio via our retailer academy programme
- Introduce **energy availability strategy** to support our tenants

### CUSTOMER INSIGHTS



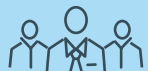
- **Accumulate** and **analyse data** on consumers to improve shopper journey in a tangible and meaningful way
- **Integration** of data that includes current portfolio metrics, psychographic information, nodal dynamics and individualised customer data from the Wi-Fi database
- Utilise integrated data to enable the business to **respond** in **real-time** to **consumer behaviour changes and movements**
- Explore new avenues for **alternative revenue sources**
- Provide **customer insights** to our tenants to help them improve their **offering at a localised level**

### OPERATIONAL EXCELLENCE



- Continue exploring sustainable solutions to **manage costs** through **integration, efficiency of operations, and cash flow** management - across soft services, hard services, marketing and promotions, property, utility and alternative income management
- Continue **delivering on PV strategy** to optimise energy and utility spend
- Continue spending our **capital budget** responsibly to ensure that the assets are **fit for purpose** and highly **marketable**
- Refine and improve property management service delivery model interface to gear more towards **improving end-user customer satisfaction**

### PEOPLE AND COMMUNITIES



- Empower **community-based service providers** to become partners in mall operations
- Continue to invest in **corporate social investment initiatives that make a difference in communities** in which we operate
- Execute on **targeted promotional activity** to drive **footfall and spend** at our malls
- **Support local communities** to entrench the position of our malls as a loved and integral part of the community



03 CASTELLANA  
PROPERTIES  
OVERVIEW AND  
TRADING UPDATE  
Alfonso Brunet

# ECONOMIC UPDATE: SPAIN

## GDP & INFLATION



- Despite general macroeconomic headwinds, the Spanish economy grew by +5.5% in 2022, significantly above the European average of +3.5%. The result was better than expected, mainly thanks to the unexpected drop in energy prices, a strong recovery in tourism and exports activity and dynamism of private consumption, also supported by positive labour market developments. GDP growth for 2023 has been revised upwards to +1.6%, reducing the likelihood of a near term contraction.
- **Headline inflation continues to decline in the last months; core inflation still at high levels but also decreasing.**
  - Inflation reached 5.7% in 2022, significantly below that of the European average of 9.2%.
  - In May 2023, advanced data of core inflation indicated another drop of 50bps to 6.1%, keeping the tendency of a relaxation of inflationary pressures. Positively, advanced data of headline inflation in May (excluding food and energy) experienced a significant drop to 3.2%.
- Spanish 10-year bond is reflecting part of the inflationary pressures as well as interest rate hikes (now at 3.75%) and is currently yielding at 3.35% vs. 0.06% in January 2021.

## LABOUR MARKET



- Latest employment data in April 2023 signals that the labour market remains strong in Spain.
- Registered unemployment in April 2023 stood below 2.8 million for the first time since April 2008, pre-financial crisis levels. This figure represents a -2.58% drop compared to March. Compared to the same month of the previous year, unemployment decreased by -7.75%.
- Positively, **Employers Representatives and Unions have agreed on a three-year plan to raise wages by 4% in 2023, 3% in 2024 and 2025.** An additional 1% per year will be added to the recommended increase for 2024 and 2025 if inflation exceeds these increases.

## TOURISM



- With 72 million visitors, Spain showed a very positive recovery in tourism activity and was ranked as the third country by number of tourists in 2022. This figure represents a c.+130% vs. 2021 (31 million visits). Visitors mainly came from United Kingdom (21%), France (14%) and Germany (13%).
- In Q1 2023 the recovery is even more positive. During this period Spain received 13.7 million international tourists, +41.2% vs. Q1 2022. Total spend increased by +44% to €17.2 billion, also signaling an increase in average spend per visit.

## CONSUMPTION



- In 2022, household spending increased ahead of inflation by +11.5%. The flip side of it being household savings (expressed as % of gross income) generated throughout the pandemic, which were reduced to c.€58 billion. Savings rate reached a record in the historical series in 2020 when it reached 17.7% of household gross income. This figure was then reduced to 13.8% in 2021 and closed 2022 in 7.2%.
- While the savings rate is naturally being reduced, it is in line with the historical average.



# SPANISH PORTFOLIO

## KEY PORTFOLIO METRICS

### KEY FACTS



GAV  
€1 118 billion +2.5%<sup>(i)</sup>

Portfolio value  
€1 012 billion +1.1%<sup>(ii)</sup>

GLA  
350 925m<sup>2</sup>

Normalised NOI  
Like-for-like growth  
+9.0%<sup>(iii)</sup>

### VALUATIONS



Average asset  
value  
€63 million

Average  
discount rate  
9.1% +100 BPS<sup>(iv)</sup>

Average exit  
capitalisation rate  
6.25%

Total number  
of assets  
16

### TENANT PROFILE



Retail space let to  
international & national  
tenants  
94%

Income from  
top 10 tenants  
37.9%

WALE  
12.6 years<sup>(v)</sup>

OCR  
8.9%<sup>(vi)</sup>

### OPERATING METRICS



Letting transactions  
signed during the year  
189

Increase in reversions  
and new lettings  
3.26%<sup>(vii)</sup>

Occupancy  
98.7%

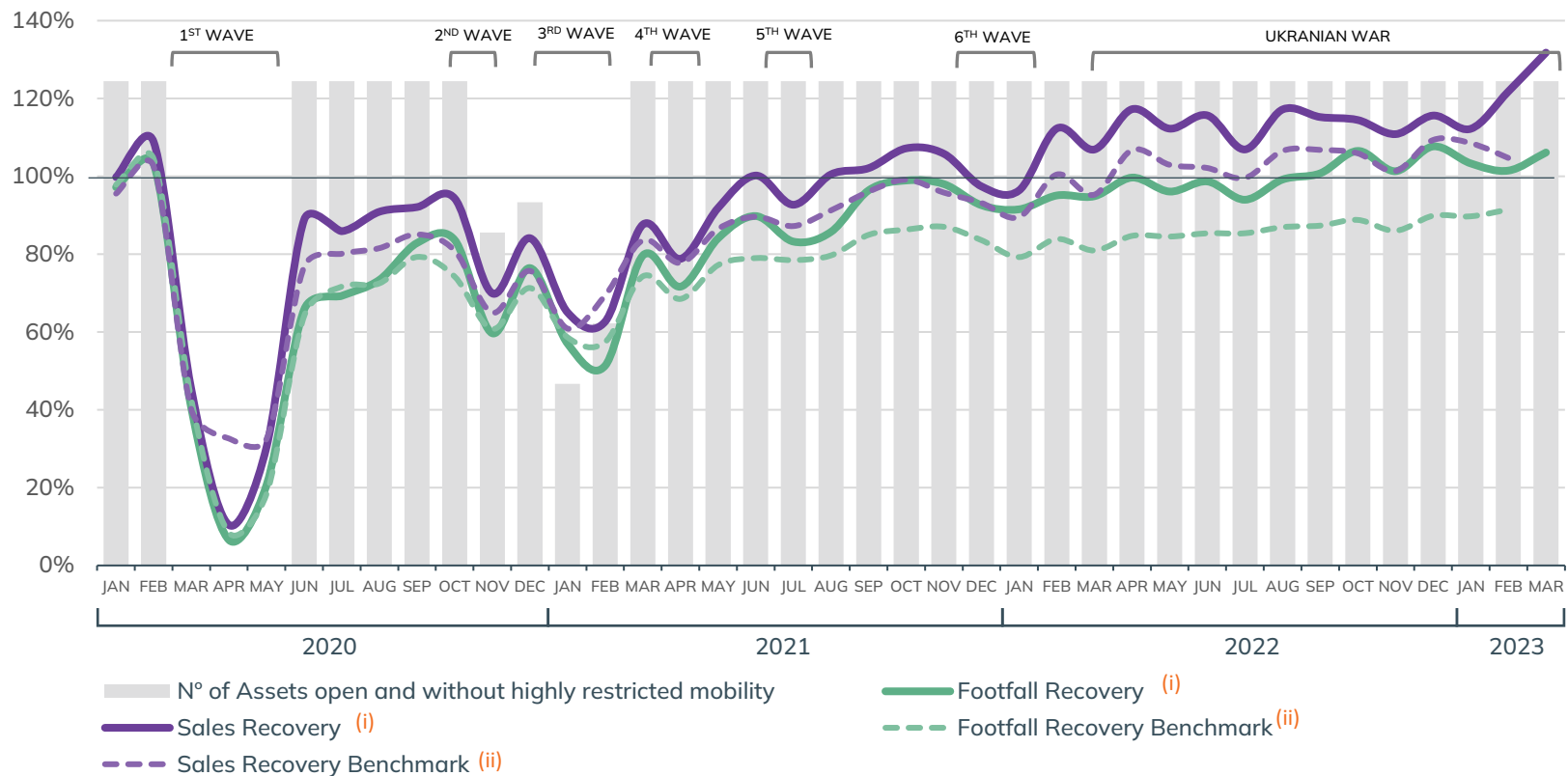
Collection rate  
99.2%

- (i) Including LAR España stake
- (ii) Like-for-Like growth on Direct Portfolio valuations versus March 2022
- (iii) Like-for-Like excluding COVID-19 rent concessions during FY22 (+16.3% including COVID-19 rent concessions)
- (iv) Compared to Average discount rate considered in valuation of investment properties at March 2022
- (v) WALE (by GLA) is to expiry of lease excluding break options
- (vi) Expenses included. Market Average of 11.1% according to 2022 results published by European peers
- (vii) Excluding vacant units let

# FOOTFALL AND SALES

## RECORD FIGURES IN FOOTFALL AND SALES

### FOOTFALL & SALES INDEX



- **Outstanding year in terms of footfall and sales** during FY23 beating all records since acquisitions. Castellana portfolio continuously outperforming benchmarks thanks to the strength and dominance of the portfolio, and the excellence of the management team.
- **Sales in FY23 grew by +18.4%** compared to FY20. This trend is consolidated and even improved during the first months of current year (Jan-Mar 2023), with an increase of +14.2% compared to the same period of 2022.
- **Retail Parks portfolio delivered an increase of +22.5%** vs FY20 and +4% vs FY22.
- **Shopping Centres showed a significant growth of +16.8% during the year** compared to FY20 and +18.2% compared to FY22)
- **Footfall in FY23 grew by +1.2%** compared to FY20. As with sales, footfall trend continues to improve +10.6% vs the same quarter in 2022.

Source: Castellana Properties

(i) Footfall Data includes the following shopping centres: El Faro, Bahía Sur, Los Arcos, Vallsur, Habaneras, Puerta Europa and Granaita Retail Park. There are no counters in the rest of the retail park assets. Granaita Retail Park counts only cars so we have estimated 2 people on average per car. Sales data includes all retail assets. Footfall & Sales numbers in 2023, 2022, 2021 and 2020 are compared with same period in 2019.

(ii) Benchmark: Spanish Shopping Centres Association

# CUSTOMER CENTRICITY: CASTELLANA'S COMMITMENT TO CONVERT ITS MALLS INTO GO-TO DESTINATIONS

- Castellana Properties continues to bring the most powerful and exciting events and experiences to our shopping centers. Our target is to have constant events and also create new partnerships and collaborations with local stakeholders that reinforce the connections with our communities.
- The launch of more than 370 events and animations during 2022, shows Castellana Properties' unwavering commitment to converting its shopping centres into places where people can do so much more than shop - creating leisure spaces that attract people who are looking to enjoy activities and shows – driving footfall, dwell time and ultimately sales.

**376**

EVENTS IN 2022

**21%**

ESG ACTIONS WITH LOCAL PARTNERSHIPS

**21%**

COLLABORATIONS WITH RETAILERS



# CUSTOMER CENTRICITY: BRINGING THE MOST EXCITING EXPERIENCES TO OUR PORTFOLIO, EVEN PRODUCING OUR OWN EVENTS

- Thanks to the scale and diversification of our portfolio, Castellana Properties benefits from certain synergies and cost efficiencies, even producing our own events, designed exclusively for our portfolio.
- The initiative *Legend of Excalibur*, inspired by legendary King Arthur, saw our shopping centres turn into medieval spaces offering a whole host of specially-themed shows, parades, activities, games and prizes for the whole family. This is only one of many examples that takes place throughout the year and that demonstrates the big impact on the footfall figures recorded when these type of events are held.



## RESULTS OF THE SHOW

**7**  
CENTRES



**77**  
LIVE SHOWS  
IN THE MALLS



**+11.6%**  
FOOTFALL  
VS 2022



**€112.4K**  
INCENTIVE  
SALES



# CUSTOMER CENTRICITY: STRENGTHENING TIES WITH OUR STAKEHOLDERS

## POSITIONING THE COMPANY AS A TRUSTED AND LOVED RETAIL PARTNER

### CUSTOMERS <sup>(i)</sup>



NPS:  
**41**

- Research indicates that a net promoter score over 20 confirms a **very high level of customer satisfaction**
- Achieving an **NPS of 41** endorses the excellent job done in the malls by upgrading the customer experience



REFERENCE SC:  
**79%**

- Almost 8 out of 10 of our visitors consider our assets as their reference and **main shopping and leisure destination**, highlighting the dominance of our assets in their catchment area

(i) Sample of 2 210 surveys among all the shopping centres and Granaita RP

(ii) Hamilton Research March 2023 in all portfolio

### TENANTS <sup>(ii)</sup>

With a **response rate of 82.3 %**, tenant satisfaction achieves a rate of **8 out of 10, above benchmark** and notably improving in several categories compared to last year's survey.

#### REMARKABLE INCREASE IN THE FOLLOWING CATEGORIES:



#### “SHOPPING CENTRE MANAGEMENT”

**8.3** POINTS / **0.9** POINTS ABOVE BENCHMARK



#### “MARKETING AND COMMUNICATION POLICY”

**7.8** POINTS / **0.7** POINTS ABOVE BENCHMARK



#### “SERVICES TO THE CUSTOMERS”

**8.1** POINTS / **0.2** POINTS ABOVE BENCHMARK

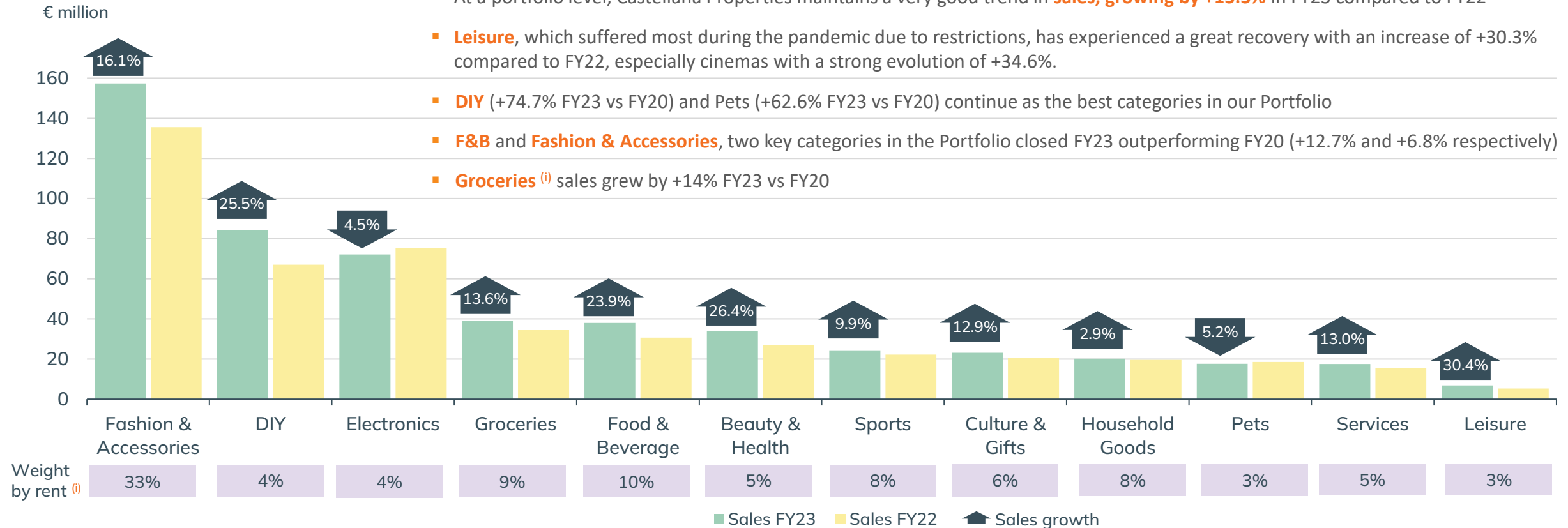
This confirms the outstanding strategy carried out by Castellana team to support and stay close to our tenants.

# SALES PERFORMANCE PER TENANT CATEGORY

## IMPRESSIVE GROWTH IN SALES FIGURES FOR OUR MAIN CATEGORIES

### CASTELLANA PORTFOLIO SALES EVOLUTION

- At a portfolio level, Castellana Properties maintains a very good trend in sales, growing by **+13.3%** in FY23 compared to FY22
- Leisure**, which suffered most during the pandemic due to restrictions, has experienced a great recovery with an increase of **+30.3%** compared to FY22, especially cinemas with a strong evolution of **+34.6%**.
- DIY** (+74.7% FY23 vs FY20) and **Pets** (+62.6% FY23 vs FY20) continue as the best categories in our Portfolio
- F&B** and **Fashion & Accessories**, two key categories in the Portfolio closed FY23 outperforming FY20 (+12.7% and +6.8% respectively)
- Groceries** <sup>(i)</sup> sales grew by **+14%** FY23 vs FY20

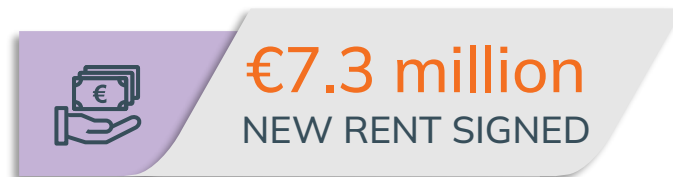


Source: Castellana Properties

<sup>(i)</sup> Excluding Storage and Other category (2%)

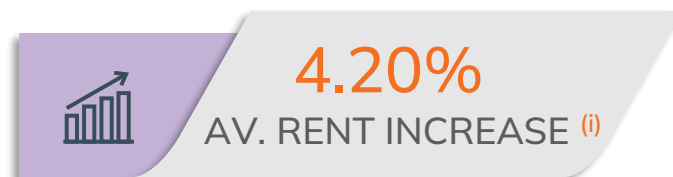
# LEASING ACTIVITY

## CONSISTENTLY STRONG COMMERCIAL PERFORMANCE



**85** RENEWALS | **104** NEW CONTRACTS

**€4.1 million** RENEWALS | **€3.2 million** NEW CONTRACTS



**11 467 m<sup>2</sup>** RENEWALS | **14 787 m<sup>2</sup>** NEW CONTRACTS

**3.26%** RENEWALS <sup>(ii)</sup> | **6.18%** NEW CONTRACTS

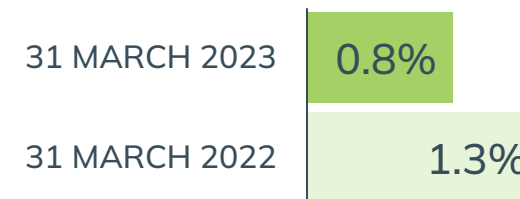
(i) Considering operations with passing rent as renewals, relocations, resizing and replacements  
 (ii) Excludes CPI increases which will be applied on indexation date mainly in the month of January 2023  
 (iii) Like for like (excluding the area under development of Vallsur Repositioning Project)

## MAIN BUSINESS KPI'S

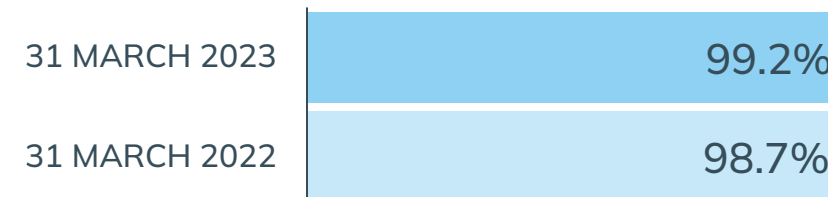
### PORTFOLIO OCCUPANCY <sup>(iii)</sup>



### RENT ARREARS



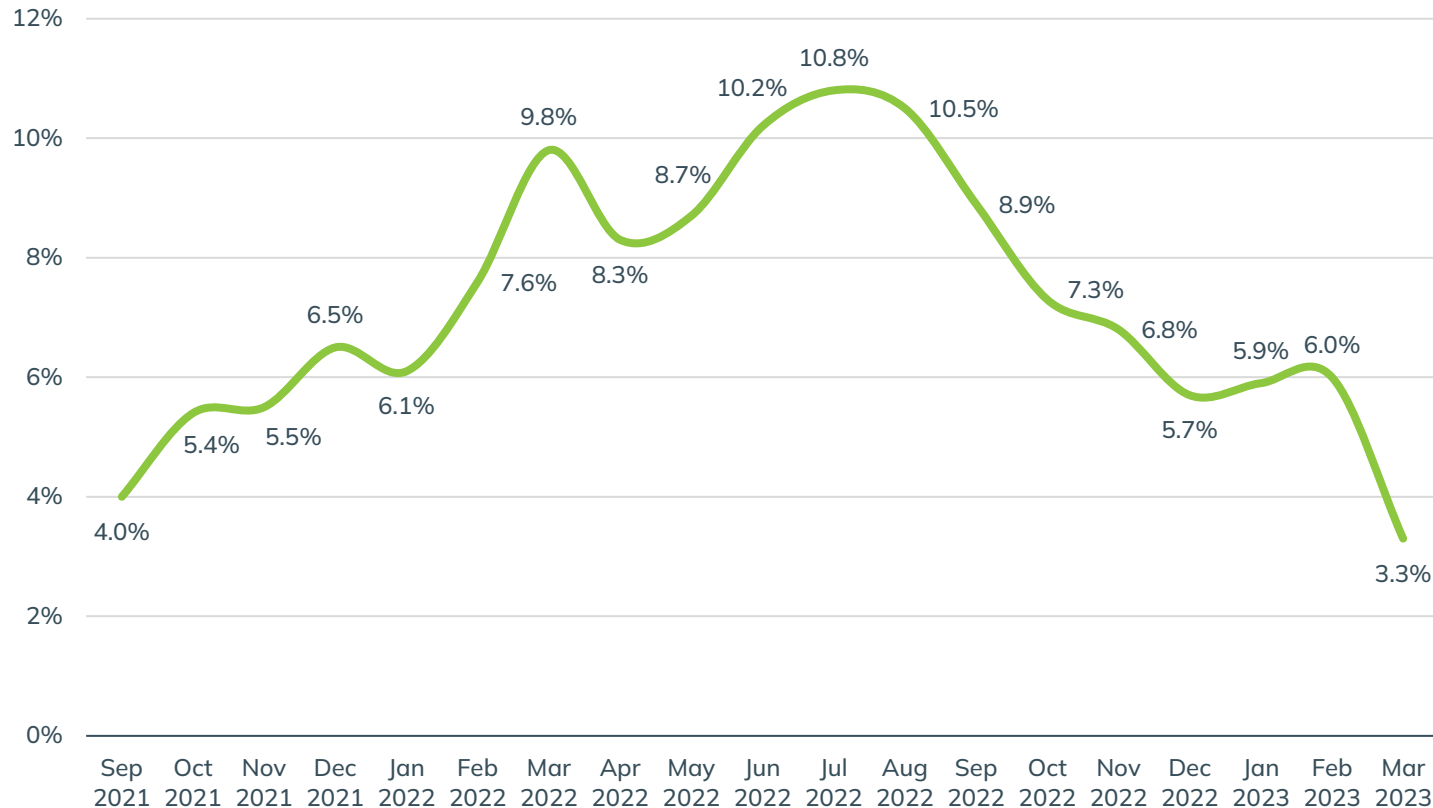
### RENT COLLECTION



# CPI INDEXATION ENVIRONMENT

**CPI-LINKED ESCALATIONS ARE MANDATORY FOR c.100% OF OUR LEASE AGREEMENTS, 72% OF THE INCREASED RENTAL ESCALATIONS WILL APPLY IN FY24**

**ALL TENANTS ACCEPTED CPI INDEXATION DURING FY23 WITH ASSET MANAGEMENT MONITORING TENANT AFFORDABILITY**



**ALMOST 100% OF LEASE AGREEMENTS HAVE BEEN INDEXED DURING THE PERIOD:**

- 80% of total MGR has been indexed at an **average rate of 7.7%**
- **Of this 80%:**
  - **55%** indexed in January 23 with September’s indexation rate of 8.9%
  - **35%** indexed in January 23 with December’s indexation rate of 5.7%
  - **10%** indexed during FY23 with mainly April’s, May’s and October’s indices at an average rate of 7.8%
- Only **28%** of the indexation detailed above has impacted in FY23 (January, February and March 2023), the remaining **72%** is applying during FY24

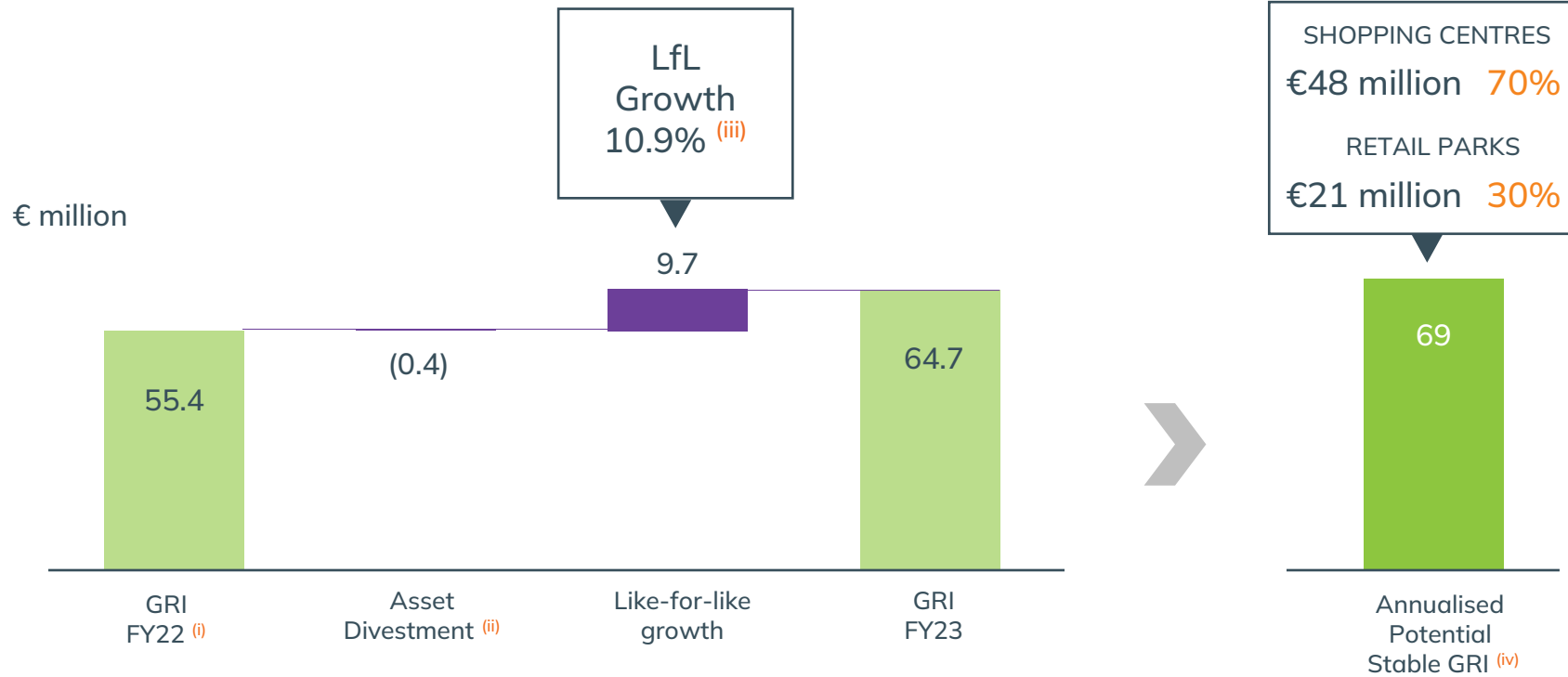
Source: Instituto Nacional de Estadística (INE)



# GRI BRIDGE AND BREAKDOWN

GRI INCREASED TO OVER €64 MILLION  
 LIKE-FOR-LIKE GROWTH OF 10.9% VERSUS FY22

NOI LIKE-FOR-LIKE GROWTH OF 9% VERSUS FY22

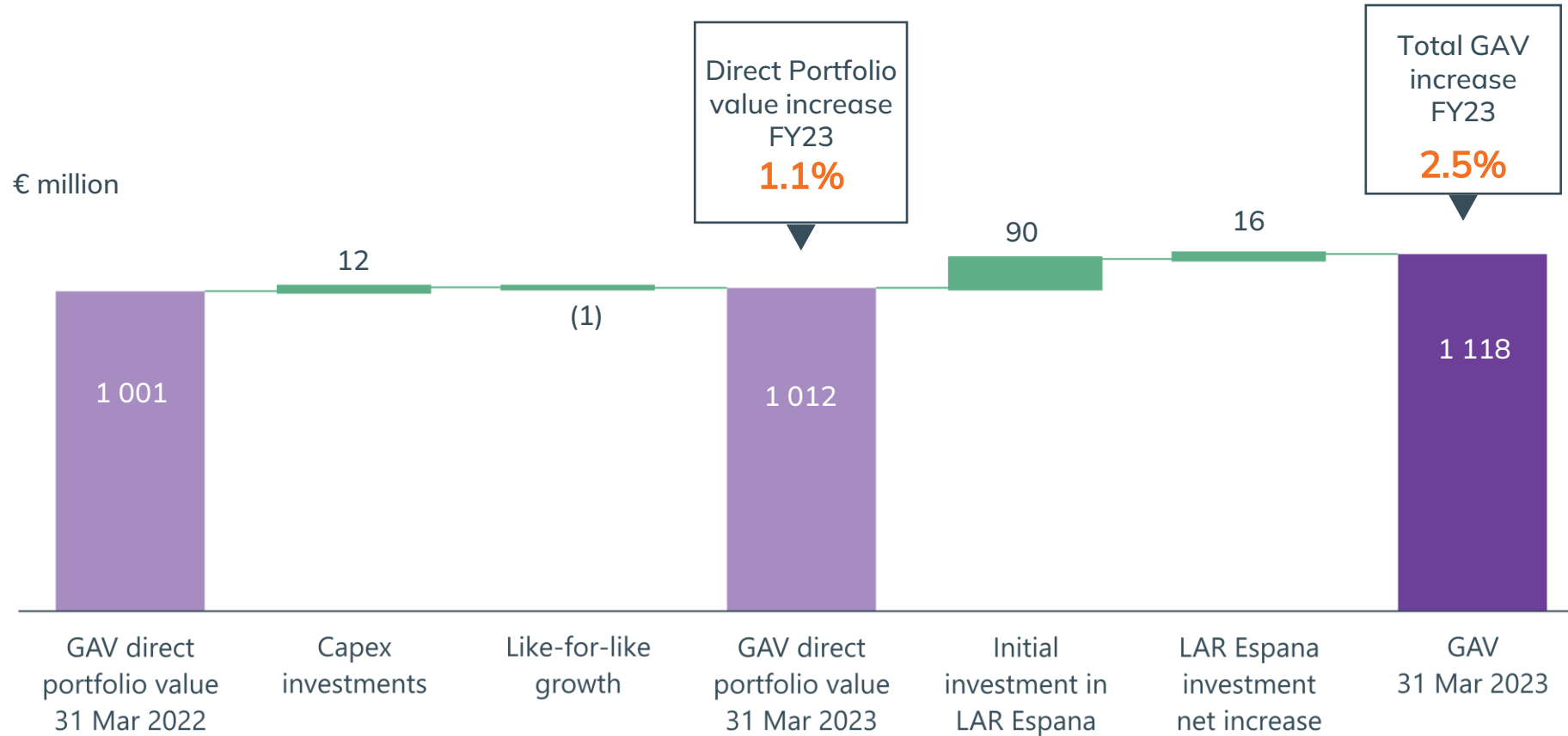


(i) Including the effect of COVID-19 rent concessions during FY22  
 (ii) Non-strategic asset divestment regarding Konecta Office Buildings sale in June 2021  
 (iii) Like-for-Like excluding COVID-19 rent concessions during FY22 (+17.7% including COVID-19 rent concessions)  
 (iv) Annualised GRI considering portfolio fully let



# GAV BRIDGE AND BREAKDOWN

DEFENSIVE ASSET PORTFOLIO, STRONG NOI GROWTH AND ACTIVE ASSET MANAGEMENT  
KEY DRIVERS OF +1.1% GROWTH IN VALUE DESPITE +100BPS HIKE IN DISCOUNT RATES (IRR)



Note: Portfolio externally valued by Colliers

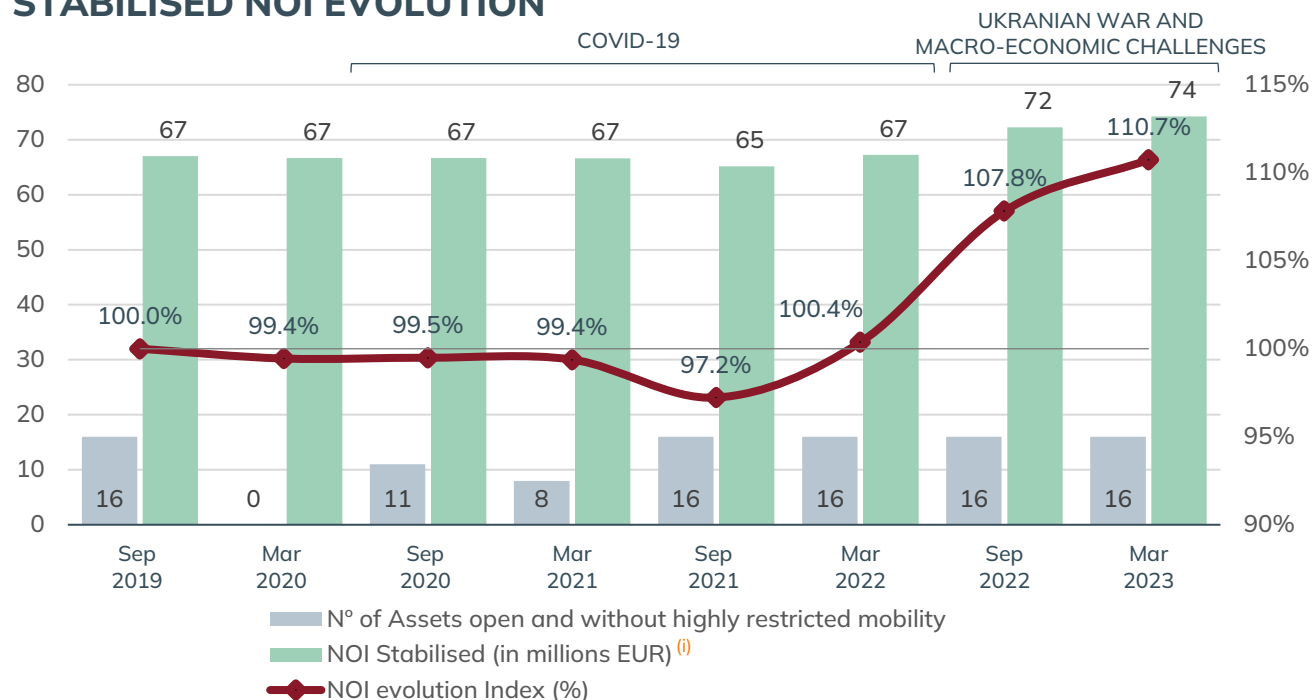


# VALUATIONS

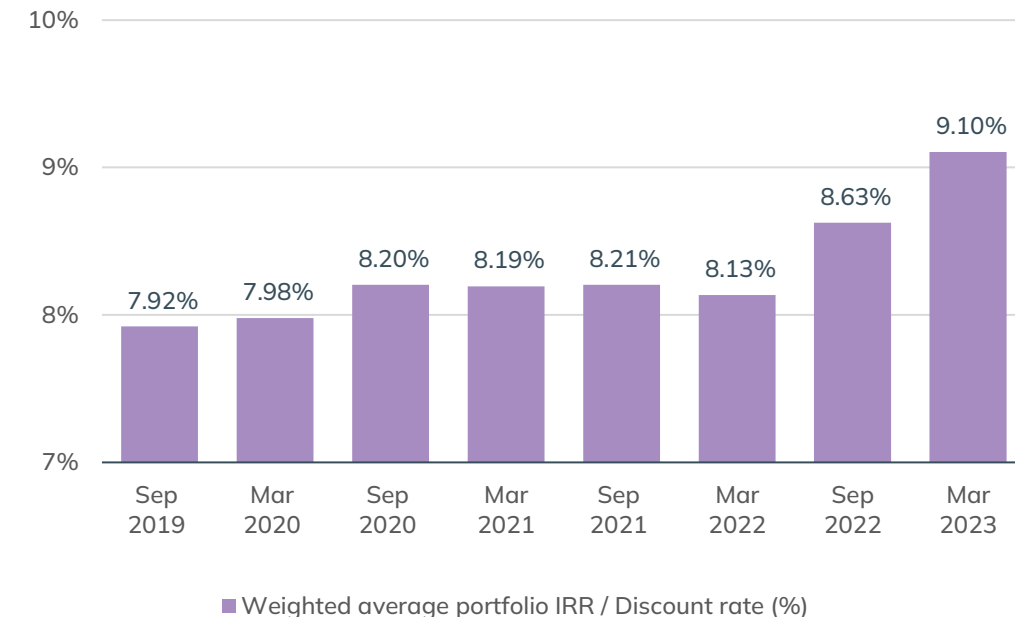
## CYCLICAL YIELD EXPANSION ABSORBED BY VERY POSITIVE OPERATIONAL PERFORMANCE KEEPING VALUES FLAT

DESPITE AVERAGE PORTFOLIO CAP RATES EXPANSION OF 113 BPS PORTFOLIO VALUES REMAIN STABLE

### STABILISED NOI EVOLUTION



### IRR EVOLUTION



- Despite average IRR expansion of c.113 bps and increases in Exit Yields since March 2020, Castellana active Asset Management has performed to absorb such impact by increasing average stabilized NOI.
- Defensive nature of retail parks, which represent c.30% of Castellana’s portfolio, have also contributed to keep values stable.

Source: Colliers

<sup>(i)</sup> Stabilised NOI: Average NOI of Years 2-3-4-5-6; Market Rents: Includes mall income & TOR at market/stabilized

# VALUE ADDED PROJECT - VALLSUR

RE-ENVISIONING THE FIRST FLOOR TO REINFORCE EXPERIENTIAL LEISURE AND F&B OFFERING THROUGH A REPOSITIONING AND RESTYLING OF THE MALL

PROJECT ALREADY COMMENCED WITH F&B AREA OPENING SCHEDULED IN H2 2024

**€16.7 million** CAPEX INVESTMENT

**€1.0 million** ADDITIONAL NOI GENERATED

**H2 2024** EXPECTED COMPLETION DATE

BEFORE



AFTER



# INVESTMENT IN LAR ESPAÑA

- Castellana's investment in Lar España continues to **perform well** as a financial investment
- In line with our expectations, FY22 results reported by the company reflect a **strong operational performance**:
  - Sales in 2022 increased to €1.05 billion +10.6% vs. 2019 and +13.9% vs. 2021
  - Footfall in 2022 80.5 million visitors, -6% vs. 2019 levels and +8% vs. 2021
  - Occupancy was maintained at 96%
  - Accrued GRI reached €80 million from €76 million in 2021 (+6% LfL)
- In January 2023, Lar España used its cash on its balance sheet to perform a **bond buyback programme for €90.5 million at a c.18% discount to par value**.
- Key impacts include:
  - **Reduced** gross debt by €110 million and Net LTV to 37%
  - **Profit** of **c.€19.5 million** that will have a positive impact in 2023
  - Increased NTA to €11.16 per share
- We remain **long term shareholders** of LAR España with **25.7% (c.55% discount to EPRA NTA)**
- Dividend for the period announced by Lar España was €50 million or **€0.60** per share, equivalent to a **c.12% dividend yield on our investment**
- **Proven investment case** with further potential for capital growth and strategic opportunity



# INNOVATION AND DIGITALISATION: OPEN INNOVATION

## DISCOVERING THE NEXT TRENDS IMPACTING THE RETAIL ECOSYSTEM

### NEW RETAIL CHALLENGE

#### OPEN CALL FOR STARTUPS WITH FRESH RETAIL CONCEPTS

- Acceleration program to bring new innovative and sustainable retail models to shopping malls
- Partnering up with *The retail Crew* to explore new market demands and community needs

**+25**  
COMPANIES LISTED

**100K €**  
REWARDS

### MBA STUDENTS CHALLENGE

#### 5 TEAMS and 5 WEEKS TO PROTOTYPE NEW BUSINESS MODELS

- Digital product // Mixed use solutions // Flexible-Rotating leasing models // Blighted spaces uses...
- Young empowered segment (25-35) prototyping the future of the shopping mall
- In collaboration with EAE Business School and Area 101

**25**  
MBA STUDENTS

**5**  
WEEKS PROTOTYPING



## CASTELLANA SUCCESSFULLY CONTINUES WITH ITS ESG ROAD MAP

IN THIS FIRST YEAR OF ESG REPORTING CASTELLANA PROPERTIES HAS OBTAINED SEVERAL AWARDS AND CERTIFICATIONS:

### AT CORPORATE LEVEL



**EPRA sBPR**

- Castellana obtained the top award and a “Special mention for improvement”



**VALIDATED ESG PERFORMANCE DATA AND PEER BENCHMARK.**

- Castellana achieved 3 out of 5 stars in its debut year



- Castellana has obtained the Great Place to Work® certification for second year with a confidence rate by employees of 91%, improving previous year’s score

**ONGOING GOALS:**



- Improve last year's ratings of GRESB 2023 (FY23 reporting period)
- Maintain the gold award of the result of EPRA sBPR 2023 (Reporting Period FY23)
- Publish our ESG REPORT 2023 with EPRA and GRI criteria (Reporting Period FY23)
- Auditing our ESG REPORT for the first time (Reporting Period FY23)

### AT ASSET LEVEL



100% of Castellana commercial centers and parks (certifiable) are BREEAM In-Use certification



Castellana has calculated and registered its carbon footprint for the year 2021 for scopes 1+2 and 3 (partially)



Implementation of an Environmental Management System to enhance our contribution to the environmental pillar of sustainability



Implementation of an Energy Management System to integrate energy management into our overall efforts to improve quality and environmental management



Quantification and reporting of greenhouse gas emissions according to ISO 1406

# KEY FOCUS AREAS GOING FORWARD

## OPERATIONAL EXCELLENCE



- Continue to focus on **growing income through active asset management**, improving our service offering through customer centricity and improved decision-making by leveraging our deep data insights
- Maintain strong tenant relationship to keep driving a **partnership mindset and be the partner of choice**
- Keep focus on **cost management** and driving efficiencies

## FUNDING



- Stable funding position with **no refinancing needed until FY26**
- **Dynamically evaluate the best strategy** for the interest rate review in September 2023 for West facility
- Continue to work on the diversification of funding sources to **take advantage of market opportunities**

## INVESTMENT READY



- Secure and **assess accretive deals** on the direct asset market and continue to find opportunities to take advantage of the dislocation in pricing between the listed and direct asset markets
- **Direct opportunities** are becoming interesting but ironically limited by availability of capital at the **right buying point in the cycle**
- Continue looking for ways to extract **value from our LAR shareholding**

## ESG & INNOVATION



- Continue **developing and implementing our ESG strategy** to achieve all our objectives
- Develop our **innovation strategy** ensuring incremental business improvements leveraged by technology and lead innovation within the sector through disruptive opportunities

## PEOPLE



- Keep up the **best-in-breed climate and company culture** already proved by the GPTW ranking
- **Implement Castellana Talent Program** including succession, training and career plans to keep evolving the teams' skills





Centre of Growth



04 FINANCIAL PERFORMANCE,  
DEBT AND TREASURY  
Laurence Cohen

## COMPARISON OF FY23 TO FY22

### 6.2% INCREASE IN DIVIDEND PER SHARE

	31 March 2023	31 March 2022	Variance
FFO (Rm)	1 416	1 336	6.0%
FFO per share (cents)	144.5	136.3	6.0%
Dividend (Rm)	1 139	1 028	10.8%
Dividend per share (cents)	112.4	105.8	6.2%
Shares in issue <sup>(i)</sup>	980 226 628	980 226 628	
Pay-out ratio <sup>(ii)</sup>	81%	77%	

#### FFO PER SHARE INCREASED BY 6.0% COMPARED TO FY22. GROWTH IN FFO PER SHARE WAS AFFECTED BY:

- Reduction in net interest from CCIRS, following the last remaining CCIRS being settled in June 2022
- Conversion of SA Euro debt to ZAR debt, where the higher cost of interest impacted FY23 in full, but only partially affected FY22
- Profit from sale of Castellana office assets included in FFO in FY22 (€3.3 million, Vukile share R56.8 million) <sup>(iii)</sup>

<sup>(i)</sup> 56 million new Vukile shares were issued after year-end (April 2023), which increased the total shares in issue (participating in the final dividend for FY23) to 1 036 226 628 shares.

<sup>(ii)</sup> The increase in pay-out ratio from 77% to 81% is mainly due to the inclusion of an ante-cedent dividend of R36,7 million in the final dividend for FY23.

<sup>(iii)</sup> 50% of capital profits on disposal of assets required to be distributed in terms of Spanish REIT rules.

## COMPOSITION OF FFO

	31 March 2023 Rm	31 March 2022 Rm	Variance %
<b>Net Property Income (South Africa)</b>	<b>1 280</b>	<b>1 335</b>	
Stable portfolio	1 266	1 207	4.9
Sold properties	14	128	
<b>Income from Castellana (Net of non-controlling interest) (ZAR) <sup>(i)</sup></b>	<b>796</b>	<b>592</b>	<b>34.5</b>
Castellana published FFO (ZAR) <sup>(ii)</sup>	783	533	46.9
Minority portion of Castellana published FFO	(79)	(55)	
Merev top-up	(47)	(52)	(9.6)
FEC early terminated <sup>(iii)</sup>	58	(58)	
FECs and CCIRS relating to Castellana dividend <sup>(iv)</sup>	81	224	(63.8)
Income from other investments (South Africa) <sup>(v)</sup>	41	93	(55.9)
Corporate costs (South Africa)	(168)	(157)	7.0
Net interest (South Africa)	(528)	(504)	4.8
Taxation (Namibia)	-	(18)	
Non-controlling interest (Clidet - Moruleng Mall)	(5)	(5)	
<b>FFO</b>	<b>1 416</b>	<b>1 336</b>	<b>6.0</b>

(i) Average foreign exchange rate for FY23 was R17.69/€ (FY22: R17.24/€)

(ii) Castellana FFO for FY23 amounts to €44,3 million (FY22: €30,9 million), which includes a dividend accrual from LAR España of €9,6 million (FY22: nil)

(iii) This amount is not recurring

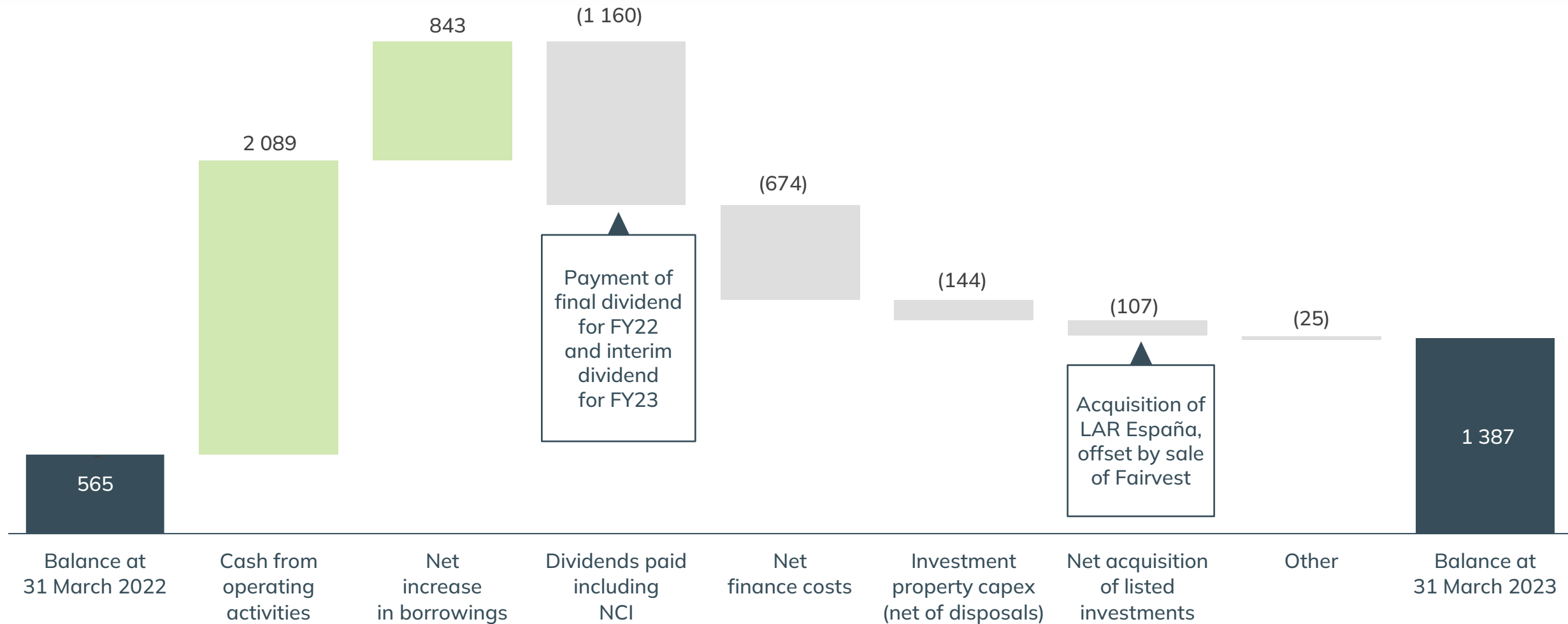
(iv) The last remaining CCIRS were settled in June 2022

(v) Includes income from Fairvest of R38.9mil (2022: R71.7million). During FY23, Vukile reduced its shareholding in Fairvest to 6%.

Also includes share of income from MICC Namibia of R9.9 million (FY22: Nil) and Fetch of -R6.0mil (FY22: -R9.4 million)

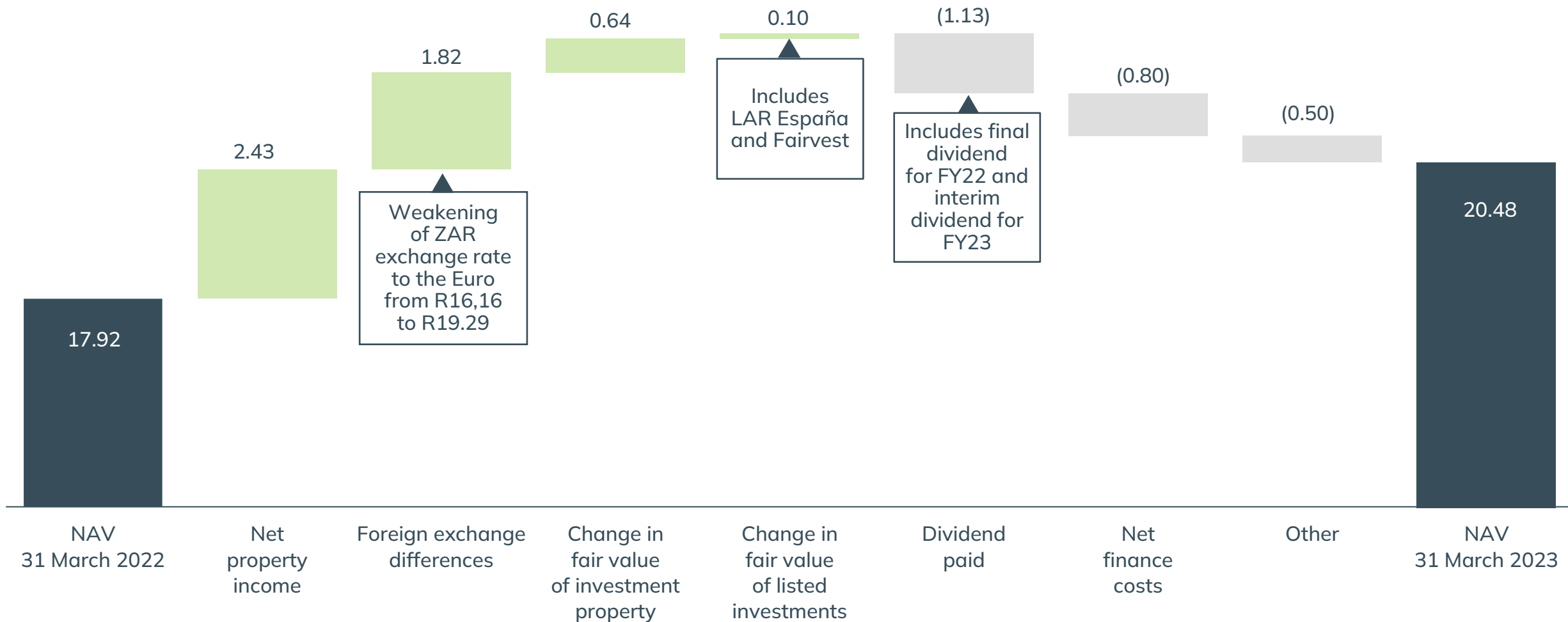
# CASH FLOW BRIDGE (Rm)

## R822 MILLION INCREASE IN CASH FOR THE YEAR



# NAV BRIDGE (R)

NAV PER SHARE INCREASED BY 14.3% TO R20.48



# RECOGNITION OF INCOME FROM THE INVESTMENT IN LAR ESPAÑA

- Following Castellana's initial investment in LAR España (LAR), we communicated to the market that Castellana would accrue for dividends from LAR (in Castellana's FFO) based on **historical, declared dividends** from LAR
- The 'accrual' is done by way of a **non-IFRS adjustment** in Castellana
- The amount of income from LAR that we include in Castellana's FFO will therefore always be based on **actual cash or dividends received from LAR**
- Going forward, the manner in which we recognise income from LAR will **remain consistent with the previously communicated policy**
- For the 10 months from 1 April 2022 to 31 January 2023, we recognised **36 cents per share** from LAR España in Castellana's FFO i.e. 3.6 cents per share per month
- The 36 cents per share was based on the actual dividend declared by LAR for the LAR financial year ended 31 December 2021
- In February 2023, LAR announced a dividend of **60 cents per share**, for the LAR financial year ended 31 December 2022
- Castellana will therefore 'accrue' in its FFO (as a non-IFRS adjustment) 60 cents for the 12 months from 1 February 2023 to 31 January 2024 – i.e. **5 cents per month**
- **10 cents** of this amount accrued in FY23 (i.e. in February and March 2023) and **50 cents** will accrue in FY24, in the 10 months ending 31 January 2024

# RECOGNITION OF INCOME FROM THE INVESTMENT IN LAR ESPAÑA

(CONTINUED)

- In terms of **IFRS and Spanish GAAP**, the LAR dividend of 60 cents per share was recognised in Castellana in FY23, since LAR declared the dividend in March 2023.
- The under-accrual in FY23, amounting to €3.4 million (Vukile share: €3.0 million), will in terms of **SA REIT best practice**, be recognised in Castellana's FFO in FY24, by way of a non-IFRS adjustment
- Income from LAR, recognised in **Castellana's FFO in FY23**, was **46 cents** in total, comprising:
  - 36 cents (for the 10 months to 31 January 2023)
  - 10 cents (for the 2 months ended 31 March 2023)
- Income from LAR to be recognised in **Castellana's FFO in FY24**, will comprise:
  - 50 cents (for the 10 months to 31 January 2024)
  - plus a further accrual for the two months ending 31 March 2024 (which at this stage will be based on a forecast for the LAR year ended 31 December 2023)
  - plus the under-accrual from FY23 amounting €3.4 million (Vukile share: €3.0 million)
- In terms of Spanish Socimi rules, the dividend received from LAR will need to be on-paid in full to Castellana shareholders, to avoid any tax leakage in Spain

  
elfc

# DEBT AND BALANCE SHEET OVERVIEW

## LIQUIDITY AND EXPIRY PROFILE



- Only 5.9% (R1.0 billion) of group debt matures in FY24
- Undrawn debt facilities of **R2.5 billion** at 31 March 2023 (R3.1 billion at 31 March 2022)
- **Cash and undrawn committed facilities** exceed all debt expiring over next 12 months by **3.9 times**
- Debt maturity profile of **3.2 years** at 31 March 2023

## CASTELLANA DEBT FUNDING



- Castellana debt maturity profile of **3.8 years** at 31 March 2023
- Next Castellana bank debt maturity in **FY26**
- Next Castellana fix / hedge maturity in **September 2023** (€256 million). Currently evaluating the hedging strategy for this amount

## INTEREST RATE RISK MANAGEMENT



- **89%** of Group interest-bearing debt hedged (76% at 31 March 2022)
- Hedge maturity profile of **1.8 years** at 31 March 2023
- All interest rate caps are **providing protection** (with R1.5 billion of subsidised caps struck at 7.50%)
- **96%** of Castellana's interest-bearing debt hedged

## FX RISK MANAGEMENT



- Vukile SA EUR debt of **€40 million**
- All remaining CCIRS have been settled
- Castellana's net forecast dividends for FY24 are fully hedged

## DEBT CAPITAL MARKETS



- GCR upgraded Vukile's corporate long-term credit rating to **AA<sub>(ZA)</sub>** in July 2022, with a stable outlook
- **Unencumbered assets** at year-end were **R12.4 billion**, with unsecured debt to unencumbered assets ratio of **16%**
- **12%** of total group debt is in the SA DCM market



## KEY TREASURY METRICS

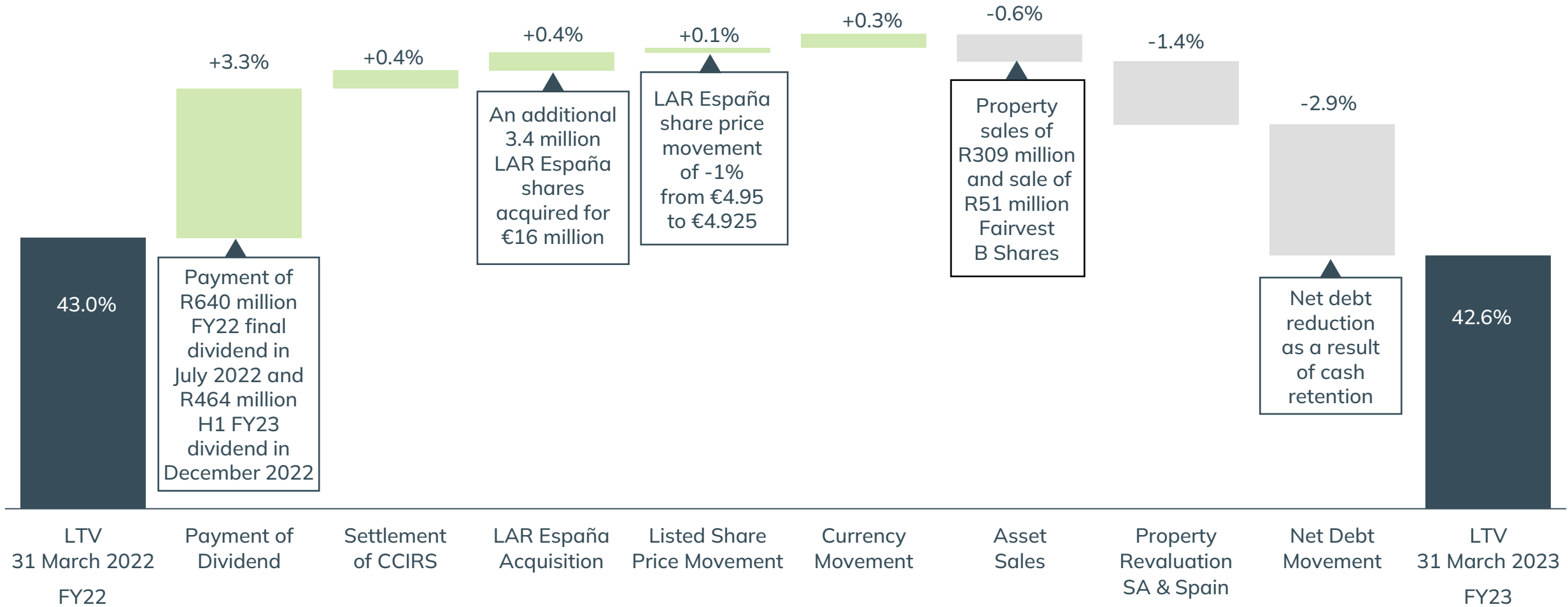
### STRONG BALANCE SHEET AND CREDIT METRICS SUPPORT CREDIT RATING UPGRADE

	31 March 2023 R million	31 March 2022 R million
Interest cover ratio	3.1 times	3.4 times
Loan-to-value ratio (net of cash and cash equivalents)	42.6%	43.0%
Unsecured debt to unencumbered assets ratio	16.4%	15.1%
Debt maturity profile	3.2 years	3.8 years
Interest-bearing debt hedged	89.1%	75.5%
Group cost of funding	5.3%	4.9%
Liquidity ratio (cash + undrawn facilities / debt expiry in next 12 months)	3.9 times	3.1 times
Corporate long-term credit rating	AA <sub>(ZA)</sub>	AA <sub>-(ZA)</sub>

- Reduction in Group ICR is largely as a result of the CCIRS maturing, as well as an increase in SA base rates.
- Stress testing of Group interest cover ratio indicates that the portfolio would need to undergo a 36% reduction in Group EBITDA, before reaching 2 times bank interest cover covenant level.
- Castellana stress testing of valuations indicates the portfolio has a 36% headroom (€400 million) in property value, relative to Castellana's LTV covenant of 65%.
- Stress testing of Castellana interest cover ratio indicates that the Castellana portfolio would need to undergo a 74% reduction in Castellana EBITDA, before reaching 1.15 times bank interest cover covenant level.

# GROUP LOAN-TO-VALUE BRIDGE

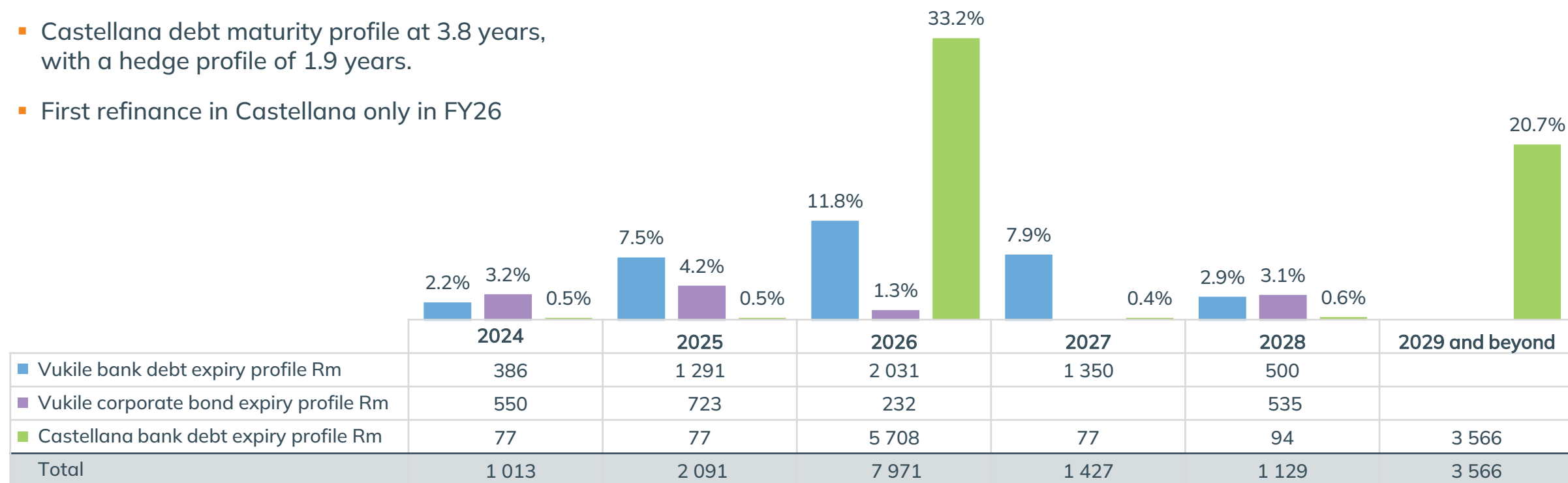
## REDUCTION IN LTV FROM PROPERTY SALES AND VALUATION UPLIFT



# ANALYSIS OF GROUP LOAN EXPIRY PROFILE

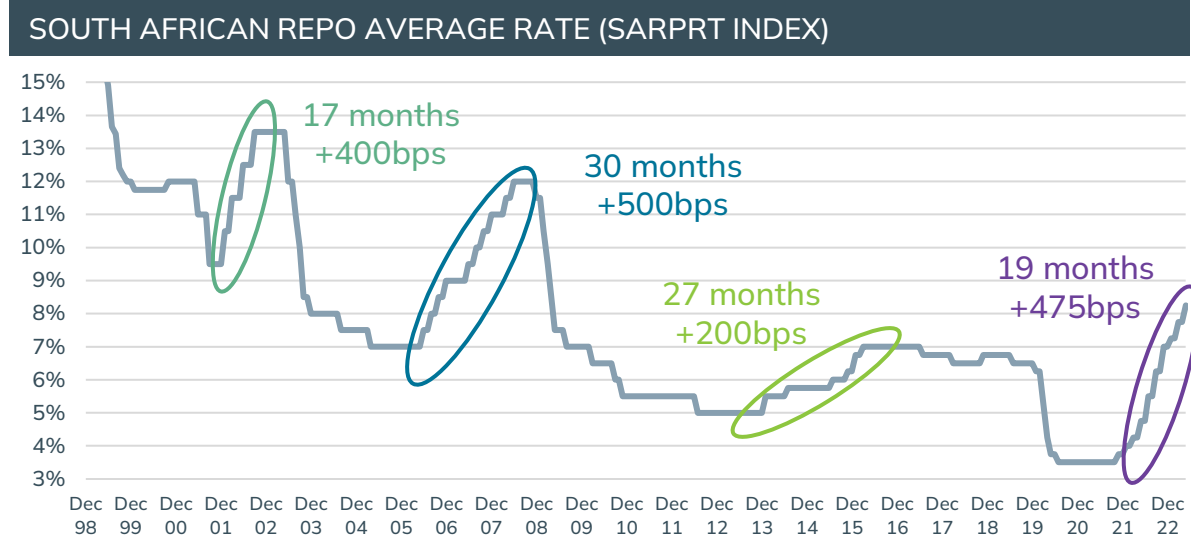
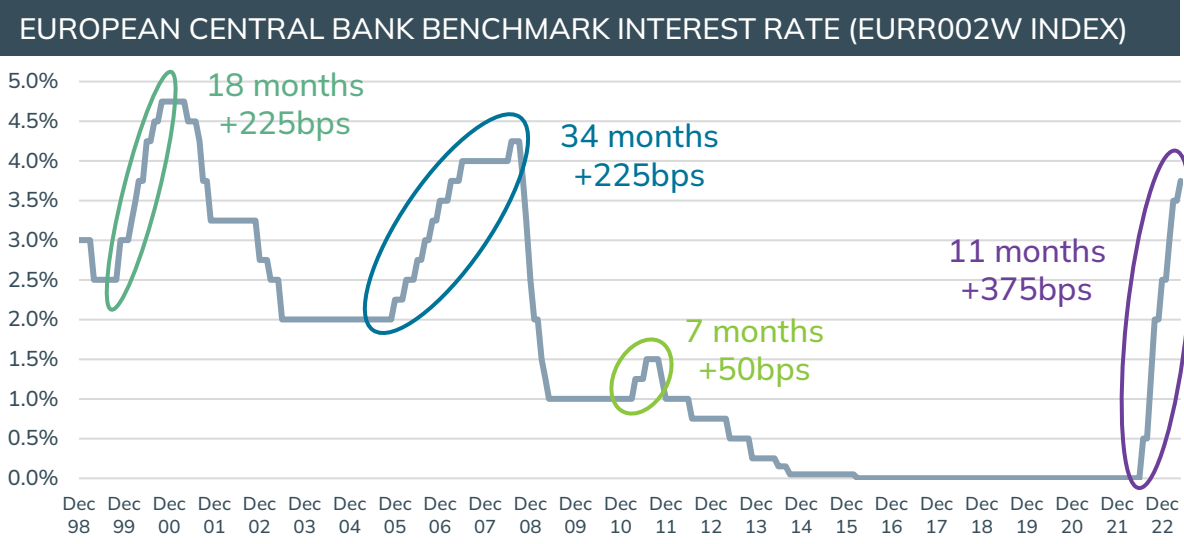
## LOW RISK EXPIRY PROFILE

- R767 million of unsecured corporate bonds were refinanced through 4.6x oversubscribed auction in August 2022 (R2.3 billion of bids from 16 investors);
- Sufficient cash and undrawn committed facilities (R3.9 billion) exceed all debt expiring (R1.0 billion) over the next 12 months (3.9 times);
- 12% of group debt in corporate bonds; and
- Castellana debt maturity profile at 3.8 years, with a hedge profile of 1.9 years.
- First refinance in Castellana only in FY26



# INTEREST RATE CYCLES

CURRENT HIKING CYCLE HAS BEEN SHORT AND AGGRESSIVE, WITH A CUTTING CYCLE EXPECTED TO FOLLOW



- The ECB region has experienced 3 hiking cycles and 3 cutting cycles over the last 25 years, with a 6-year period of zero interest rates.
- The average cutting cycle has lasted ½ to 4½ years with an average decrease of 150bps to 325bps.
- The average hiking cycle has lasted ½ to 3 years with an average increase of 50bps to 225bps.
- The current hiking cycle has lasted 1 year with an increase of 375bps, with consensus forecasts expecting a further 50bps of hikes over the next 6 months, followed by 175bps of cuts during 2024 and 2025.

- South Africa has experienced 3 hiking cycles and 4 cutting cycles over the last 25 years, with a 3-year period of relatively unchanged interest rates.
- The average cutting cycle has lasted 2 to 5 years with an average decrease of 325bps to 700bps.
- The average hiking cycle has lasted 1½ to 2½ years with an average increase of 200bps to 500bps.
- The current hiking cycle has lasted 1½ years with an increase of 475bps, with consensus forecasts expecting a further 25bps of hikes over the next 6 months, followed by 150bps of cuts during 2024 and 2025.

Source: Bloomberg

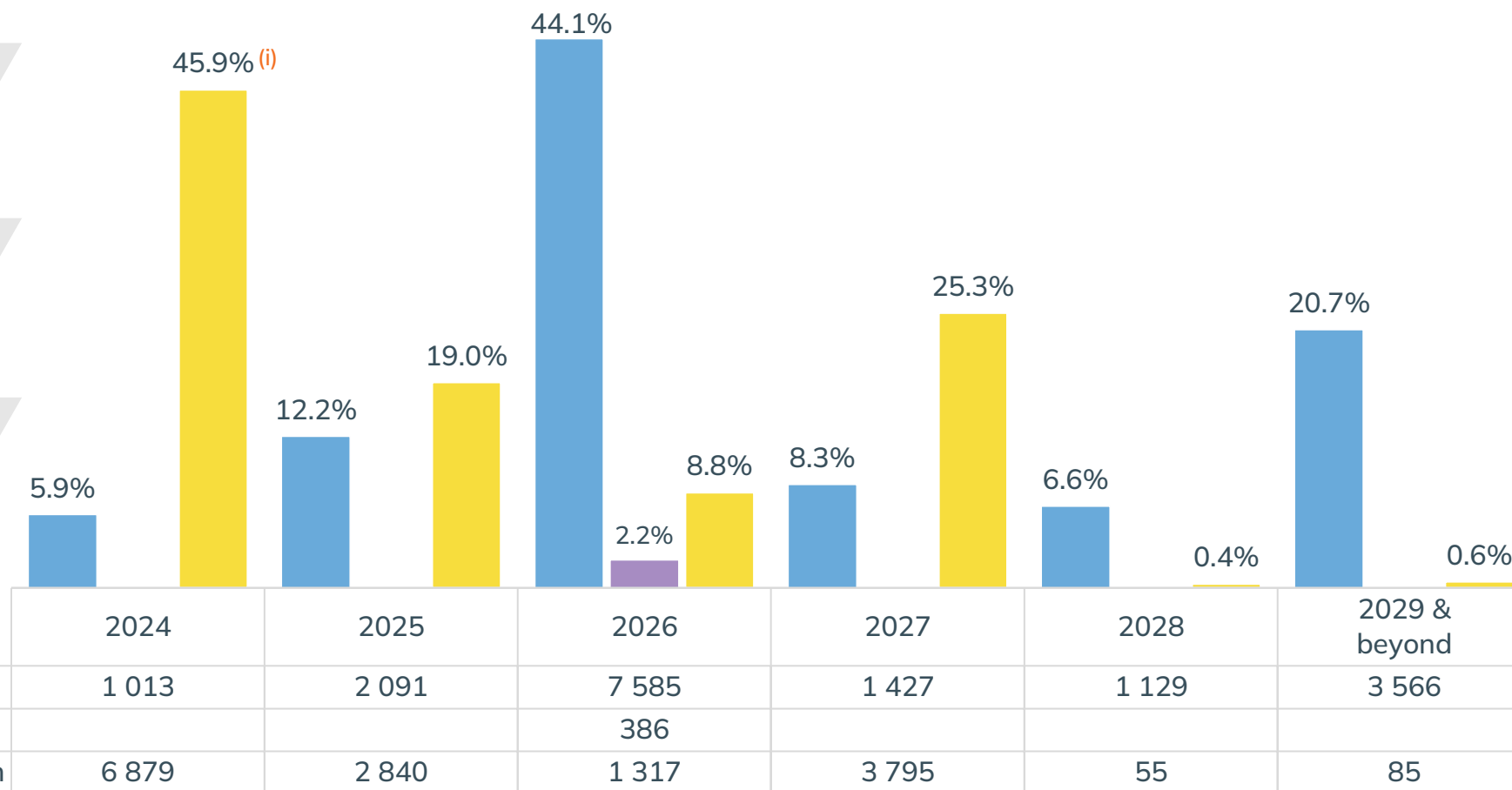
# ANALYSIS OF GROUP LOAN REPAYMENT AND HEDGING PROFILE

## GROUP LOAN AND HEDGING (SWAP & FIXED DEBT) EXPIRY PROFILE

**R2.5 billion** OF AVAILABLE  
UNDRAWN BANK FACILITIES

**89%** OF INTEREST-BEARING  
DEBT HEDGED

**1.8 years** FIXED RATE  
(SWAP & FIXED DEBT)  
MATURITY PROFILE



(i) This relates to the €256 million fix / hedge maturity in Castellana in September 2023. The effect of the anticipated increased cost of debt has been incorporated into our forecast for FY24.

# KEY TREASURY FOCUS AREAS GOING FORWARD

## LIQUIDITY AND EXPIRY PROFILE



- Continue to proactively manage debt expiry by maintaining strong relationships across all major bank funders
- Increasing debt maturity profile by refinancing debt into new 3 to 5 years facilities
- Continued focus on liquidity by maintaining balance between undrawn committed facilities and short-term debt expiry
- Refinancing of the €256 million facility to be evaluated closer to expiry in FY26

## INTEREST RATE RISK MANAGEMENT



- Cognisant of interest rate hiking cycle in short to medium term, will continue to dynamically evaluate interest rate exposure
- Preference to hedge interest rates over 1 to 3 years (short to medium term) as analysis suggests that hiking and cutting cycles remain shorter and more volatile
- Majority of debt is either fixed or hedged with interest rate swaps
- The hedging of the Castellana fix that matures in September 2023 will be actively evaluated to decide on an optimal interest rate strategy for this loan

## FX RISK MANAGEMENT



- Vukile has adopted a layered approach to hedging Spanish GAAP based EUR dividend forecasts with FECs, targeting an average hedge ratio of 60% across a 5-year period
- Vukile's NAV positively exposed to a weaker ZAR going forward
- Castellana FFO is not hedged, therefore Vukile's FFO is more positively exposed to a weaker Rand, whilst still providing predictable dividends over the short term

## DEBT CAPITAL MARKETS & ESG FUNDING






- Vukile remains committed to the Debt Capital Markets ("DCM") with regular issuances (based on cashflow requirements)
- Annual debt investor roadshow aligned with GCR rating review, Integrated Report and DCM maturities
- Committed to ESG and will consider 'sustainability linked' corporate bonds and bank loans
- ESG authenticity most important factor - committed to engage with investors to achieve meaningful, long-term ESG outcomes



05 ESG, STRATEGY AND  
TRANSACTION UPDATE  
Laurence Rapp

# DELIVERING ON OUR ESG STRATEGY

## ACHIEVEMENTS FOR FY23

<p>ENVIRONMENTAL</p> 	<p>Renewable energy installations (PV) of <b>2.3 MWp in SA for the year</b> - total capacity at 14.8MWp</p>	<p>Additional renewable installations of <b>7.5 MWp currently under construction</b> and will <b>double capacity by end FY24</b></p>	<p>Evaluating <b>Solar PV</b> entry strategy in Spain</p>	<p>Completed <b>first verified Carbon Footprint Calculation</b> to serve to baseline for future targets</p>	<p>Investment in boreholes to secure water supply – <b>increased coverage from 41% to 58%</b></p>	<p><b>100%</b> of rural malls have <b>backup water</b> storage and <b>98%</b> have <b>borehole water</b> supply</p>	<p>All Spanish buildings are <b>BREEAM Certified</b> at “<b>very good</b>” or “<b>excellent</b>” levels</p>
<p>SOCIAL</p> 	<p>Successfully launched the <b>Vukile Academy Class of 2023</b> with 7 new interns</p>	<p>Provided full scholarships for a total of <b>50 bursary students for 2023</b> academic year</p>	<p><b>89%</b> of the class of 2022 placed in <b>formal employment</b></p>	<p><b>Vukile Retail Academy</b> successfully launched with 8 emerging retailers trading</p>	<p>Vukile achieved a <b>Platinum seal in Deloitte Best Company Survey</b> with an 81 net promoter score</p>	<p>Castellana again rated a <b>Great Place to Work</b> with employee confidence rate of <b>91%</b></p>	
<p>GOVERNANCE</p> 	<p>Additional appointment to the board resulting in an <b>overall 64% black representation</b></p>	<p>Vukile and Castellana completed their <b>first GRESB submissions</b> during year achieving a 1-star and 3-star rating respectively</p>	<p>Vukile secured inaugural <b>CDP ratings of B &amp; B-</b> for climate change and <b>water</b> respectively</p>	<p>Castellana awarded <b>EPRA Gold</b> for financial reporting, and <b>EPRA SBPR Gold Award</b> and <b>Most Improved Award</b> for sustainability</p>	<p><b>Intellidex Top Investor Relations Awards</b> to Vukile:</p> <ul style="list-style-type: none"> <li>2<sup>nd</sup> place: <b>Investor Relations for mid-caps</b></li> <li>3<sup>rd</sup> place: <b>Most accessible senior management</b>, and</li> <li>3<sup>rd</sup> place: <b>Best Integrated report</b></li> </ul>	<p><b>Top performance</b> in <b>GIBS Ethics Barometer</b> with high level of adherence to <b>BLSA Integrity Pledge</b></p>	



# EVENTS AFTER REPORTING PERIOD

## SUBSEQUENT TO 31 MARCH 2023

### CAPITAL RAISE

- On 5 April 2023, 56 million new shares were issued at R12.50 per share, amounting to **R700 million**
- Response to reverse enquiries and broadened to allow wider market participation
- Proceeds to be used to pursue growth opportunities in SA and Spain including:
  - Spanish redevelopment projects
  - Further Solar PV investment
  - Purchase of Merelv
  - Funding of BT Ngebs

### MEREV

- On 10 May 2023, Vukile exercised its call option to acquire 9 833 333 shares in Castellana from **MEREV**
- The total consideration was **EUR 64 million**. As a result, Vukile's shareholding in **Castellana** increased to **99.5%**
- The option could be exercised by latest June 2024 but decided to call early due to **strong growth from Castellana** and **added flexibility in evaluating transactions** by owning effectively 100% of Castellana
- LTV is anticipated to increase by  $\pm 1.5\%$ , after which the **LTV is anticipated to reduce to approximately 40% in the medium term**

### PAN AFRICA SHOPPING CENTRE

- Vukile had concluded an agreement to acquire Pan Africa Shopping Centre, including leasehold rights, for an anticipated cash consideration of **R669 million**
- Despite the sellers' best efforts to engage with COJ, the COJ failed to review and hence grant the amendment to the notarial head lease and therefore failed to consent to the cession and assignment of the notarial head lease to Vukile, which was fundamental to our deal evaluation
- As a result, the agreement has been **cancelled**, with no claim by any party against another, arising from the cancellation of the agreement - sticking to our deal discipline and to ensure the risk return profile is always reviewed and adhered to





**BECOMING A CONSUMER-FOCUSED  
RETAIL REAL ESTATE BUSINESS**

# BECOMING A CONSUMER-FOCUSED RETAIL REAL ESTATE BUSINESS



## OUR CONSUMER-LED MODEL WILL CREATE VALUE FOR ALL OUR STAKEHOLDERS

### SHOPPERS

- Understanding our **SHOPPERS'** and **COMMUNITIES'** needs
- Assists us to not only meet, but exceed expectations through the experiences we create in our centres
- This increases customer loyalty and the time and money people spend at our centres

### TENANTS

- Growing customer support strengthens **TENANT** performance at our centres
- Enhancing tenant performance boosts demand for space and position at our centres
- Elevating demand improves rental growth and performance at our centres

### INVESTORS

- Increasing rentals grows income streams
- Growing income streams support higher returns, more positive impact and greater value creation for our **INVESTORS, FUNDERS** and all other stakeholders

**Exceeding our Shoppers' needs**



**Contributing to stronger Tenant performance**



**Increased value for Investors and all other stakeholders**



# TRANSLATING OUR STRATEGY INTO ACTION

## WHO WE ARE - SPECIALIST CONSUMER-LED RETAIL REAL ESTATE FUND



### PURPOSE



### VISION



### MISSION

#### WHY we exist

To positively impact the lives of our communities of shoppers and tenants, thereby creating sustained value for all our stakeholders

#### WHO we aspire to be

To be the most trusted and respected retail property business

#### WHAT we must accomplish

To provide spaces and experiences that anticipate, fulfil and exceed our shoppers' and tenants' expectations and needs

# DELIVERING ON OUR STRATEGY

## HOW WE WILL ACHIEVE OUR PURPOSE, VISION AND MISSION

BY FOCUSING ON OUR UNIQUE VALUES AND STRATEGIC OBJECTIVES

### OUR VALUES

These are the attitudes and behaviours we live by:

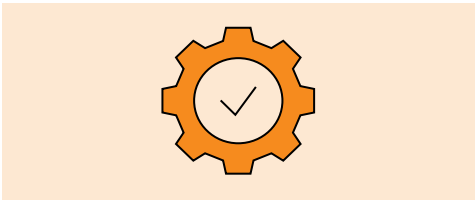
Delighting our shoppers with our excellence and expertise

Effecting positive change through innovation and inclusivity

Agile collaboration with partners and teams

Leading with passion and integrity

### STRATEGIC OBJECTIVES



Operational excellence



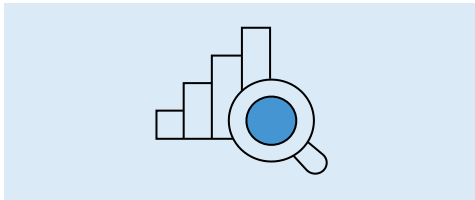
Leading-edge customer and market insights



Managed impact



People centricity



Long-term growth

## BUILDING OUR BRAND STRATEGY



REAL ESTATE. REAL GROWTH.



BUILDING COMMUNITIES,  
GROWING VALUE.

Our brand ethos is encapsulated in our brand descriptor.

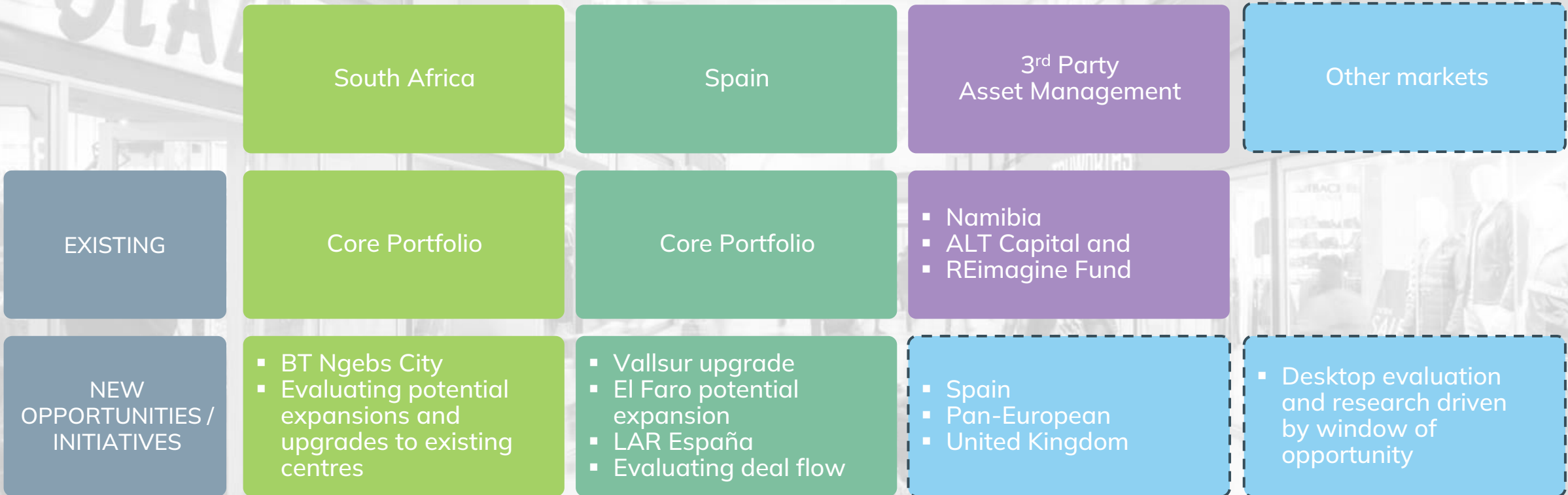
Our tagline summarises our approach – by considering the needs of our communities, we create sustained value for them, our tenants and ultimately our investors and funders.

Centre of Growth

BUILDING COMMUNITIES,  
GROWING VALUE.

## A CLEAR AND CONSISTENT RETAIL-FOCUSED STRATEGY

### CONSUMER-FOCUSED RETAIL REAL ESTATE BUSINESS



# STRATEGIC FOCUS AREAS FOR 2024

## Operational excellence



- Already providing our tenants with **nodally dominant shopping centres** with very strong trading conditions
- Continued focus on **retaining tenants and filling vacant space** through our in-house letting teams
- Tight focus on **cost control** whilst ensuring we meet the **highest standards of safety and increasing security** in our centres
- Increased **promotional activity** and utilising our customer insights to drive **increased customer loyalty**
- Continually reviewing asset management strategies to deliver **sustainable growth in earnings across the portfolio**

## Leading-edge customer and market insights



- Integrate data analytics from multiple tested **customer insight solutions** into a single powerful asset management tool (to include current portfolio metrics, psychographic information, geolocation trends and **customer data** from in-mall wi-fi)
- Enable the business, through data analytics, to respond in real time to **consumer behavioural changes**
- Utilise embedded **core competence** of data analytics to consider and generate **new revenue and value streams**
- Successful implementation of **iCast innovation projects** and **ongoing drive to embedding an innovative, forward-thinking culture** amongst employees

## Managed impact



- Develop a **consolidated stakeholder engagement strategy** – considering stakeholder feedback, analysing risks and identifying unique opportunities to further entrench our consumer-focused approach
- **Further enhance Group ESG strategy** – benefiting from learnings gained through unique risks in multiple jurisdictions
- Continue to **develop and improve on implementation of renewable energy sources** across both South African and Spanish portfolios
- **Assessing and augmenting utilities supply** to ensure sustainability of trade

## People centricity



- Continue to foster a **partnership relationship with tenants** in a co-operative and non-conflictual manner
- Continued drive to embed a **singular culture** within Vukile and Castellana - ensuring the group remains an **employer of choice**
- Maintain **strong relationships** with our multiple banking and funding partners in SA and Europe
- Consider opportunities to **upskill and develop suppliers** (focusing on Entrepreneurs and SMMEs)
- Continue to increase opportunities for SMMEs to enter the retail environment through the **Retail Academy**

## Long-term growth



- Build a **strong, reputable brand**
- Continued focus on maintaining a **strong and liquid balance sheet**
- Deployment of **retained cash** to drive long term strategic **sustainability**
- Deliver on **sustained earnings for investors**






06 PROSPECTS  
AND GUIDANCE  
Laurence Rapp

# PROSPECTS FOR THE GROUP

- We are confident that with our **strong operating platform, clear strategic direction** and **solid balance sheet**, Vukile is well-positioned to manage the global macro-economic headwinds, dampened consumer confidence and specific South African-related challenges, such as loadshedding and sluggish economic growth.
- Whilst we have been expecting pressure on the consumer for the better part of the last 18 months, it has not materialized to the extent that we anticipated. It now appears that higher interest rates are negatively impacting consumer spending in South Africa. We believe that our business is **well insulated** against reduced spending, both through the **defensive nature of our tenant mix** and because of the **annuity income** nature of our rental income. Some **99% of rental income is contractual in nature** and provided by the strongest retail covenants in Spain and South Africa. A healthy WALE in both markets should comfortably see us through a short to medium term cyclical downturn.
- As we come closer to the peak of the interest rate cycle, Vukile and Castellana remain **well hedged**. The business is further insulated with a relatively **long loan expiry profile** and a **strong liquidity position**.
- We continue to focus on **sustainable growth** as we execute on our focused strategy to be a **consumer-focused retail real estate business**.
- We expect to deliver **growth in FFO per share of between 3% to 5%** and **growth in dividend per share of between 7% to 9%** for the year ending 31 March 2024, assuming:
  - SA interest rates of 3-month JIBAR of 8.50%
  - European interest rates of 3-month Euribor of 3.75%
  - ZAR/EUR exchange rate of R19,29
  - a similar pay-out ratio to the current year
- This will equate to a **full year dividend per share** of between **120 and 123 cents per share** (FY23: 112.4 cents), to be paid with an interim and a final dividend.
- The forecast assumes no material adverse change in trading conditions, contractual escalations and market-related renewals. The forecast also assumes no material further change in interest rates and exchange rates from the levels indicated above.
- The forecast has not been reviewed or audited by the company's external auditors.

# WHY VUKILE?

## OUR INVESTMENT CASE

						
SPECIALISTS IN RETAIL	HIGH QUALITY PORTFOLIO	ROBUST FINANCIAL METRICS	ACTIVE MANAGEMENT	HIGHEST GOVERNANCE STANDARDS	INNOVATION AND CUSTOMER CENTRICITY AS PART OF OUR DNA	STRONG INCOME & GROWTH PROSPECTS
<ul style="list-style-type: none"> <li>Specialists in the retail sector, with more than 1 million m<sup>2</sup> of GLA across 52 retail properties in South Africa and Spain</li> <li>Best-in-class internalised management structure</li> <li>Supported by strong relationship with national &amp; international tenants</li> <li>With a focus on providing our customers a unique retail experience</li> </ul>	<ul style="list-style-type: none"> <li>Strategically constructed portfolio of handpicked properties</li> <li>Dominant assets in catchment areas</li> <li>Highly diversified portfolio in terms of property type, regions, categories and tenants, offering a low level of portfolio risk</li> <li>Attractive pipeline of opportunities to bolster growth</li> <li>Supported by focus on customer needs</li> </ul>	<ul style="list-style-type: none"> <li>Conservative and prudent financial policy to ensure long-term sustainable growth</li> <li>Active debt management supported by strong relationships with debt funders</li> <li>Dynamic hedging policy to mitigate risk whilst optimising returns</li> <li>Consistent capex &amp; development policy to ensure sustainability and income growth</li> </ul>	<ul style="list-style-type: none"> <li>Unique and effective active management style, aiming to invest to add long-term value as evidenced by recent development projects and choice of acquisitions and sales</li> <li>Highly dynamic and efficient team, able to quickly adapt when it comes to decision making</li> <li>Strong operational focus, integrating assets with local communities, anticipating customers' needs and supporting tenants</li> </ul>	<ul style="list-style-type: none"> <li>Strong corporate governance with a highly experienced and independent Board of Directors</li> <li>Integrity and transparency as core values</li> <li>Committed to ESG principles throughout business processes</li> <li>Committed to generating maximum value for stakeholders and returns for shareholders</li> <li>Acknowledged as an employer of choice with high ethical standards</li> </ul>	<ul style="list-style-type: none"> <li>Proactively spearheading new trends at its shopping centres</li> <li>Internal innovation programme to embrace cutting-edge new trends</li> <li>Placing the customer at the centre of our innovation with data analytics evaluating customer needs</li> <li>Embracing technology to adapt our shopping centres to emerging consumer needs</li> </ul>	<ul style="list-style-type: none"> <li>Incentivised to achieve FFO and NAV growth</li> <li>Returns driven through healthy, sustainable and robust growth</li> <li>Diversified net currency exposure</li> <li>Stable NAV with meaningful upside potential over the next 5 years</li> <li>High quality cash flows resulting in competitive dividend yield with conservative tax efficient pay-out ratio</li> <li>Highly liquid stock: consistently amongst the most highly liquid REIT shares traded on the JSE</li> </ul>

# ACKNOWLEDGEMENTS

BOARD

PROPERTY MANAGERS

SERVICE PROVIDERS

BROKERS AND DEVELOPERS

TENANTS

INVESTORS

FUNDERS

COLLEAGUES





07 QUESTIONS  
AND ANSWERS

Appendix 1A

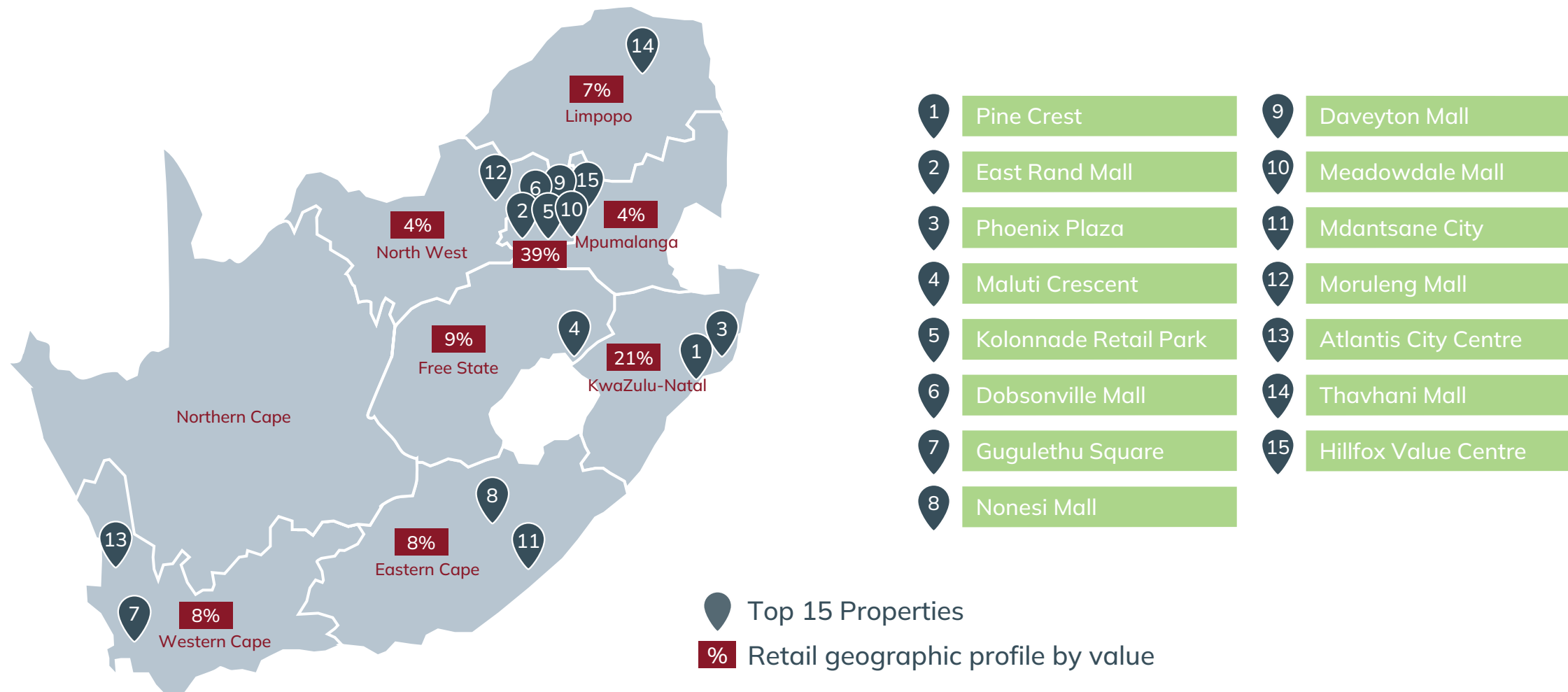
RETAIL PORTFOLIO  
COMPOSITION

South African Portfolio



# SOUTH AFRICA RETAIL FOOTPRINT

RETAIL PORTFOLIO PROFILE - TOP 15 PROPERTIES ACCOUNT FOR 73% OF RETAIL PORTFOLIO BY VALUE



# HIGH QUALITY RETAIL ASSETS

## TOP 15 ASSETS



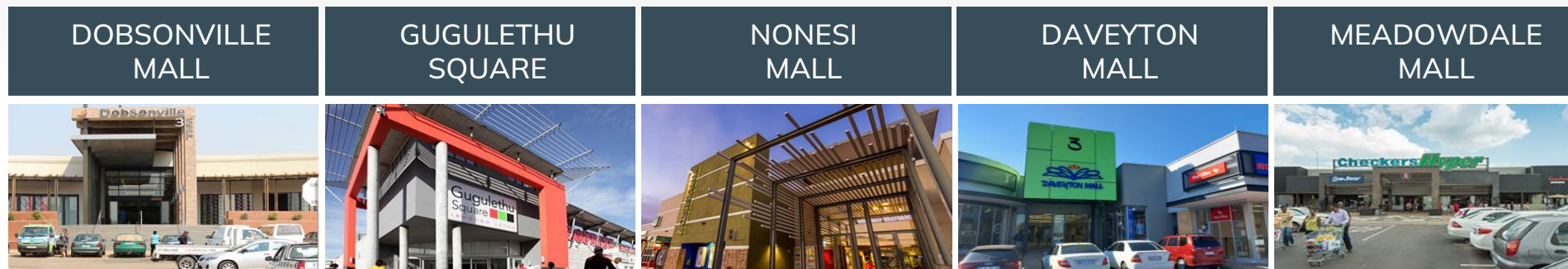
Gross Asset Value	R1 180 million	R1 172 million	R916 million	R887 million	R708 million
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Region	KwaZulu-Natal	Gauteng	KwaZulu-Natal	Free State	Gauteng
Gross Lettable Area	43 345m <sup>2</sup>	68 580m <sup>2</sup>	24 072m <sup>2</sup>	35 741m <sup>2</sup>	39 660m <sup>2</sup>
Monthly rental	R212/m <sup>2</sup>	R263/m <sup>2</sup>	R301/m <sup>2</sup>	R176/m <sup>2</sup>	R138/m <sup>2</sup>
National tenant exposure	92%	94%	78%	95%	96%
Vukile ownership	100%	50%	100%	100%	100%
Approx. footfall	10 million	8 million	11 million	11 million	
Vacancy	0.5%	1.6%	0.8%	Fully let	Fully let



# HIGH QUALITY RETAIL ASSETS

## TOP 15 ASSETS (CONT.)



Gross Asset Value	R677 million	R674 million	R587 million	R574 million	R564 million
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Region	Gauteng	Western Cape	Eastern Cape	Gauteng	Gauteng
Gross Lettable Area	26 438m <sup>2</sup>	25 699m <sup>2</sup>	27 881m <sup>2</sup>	19 859m <sup>2</sup>	49 472m <sup>2</sup>
Monthly rental	R184/m <sup>2</sup>	R195/m <sup>2</sup>	R161/m <sup>2</sup>	R219/m <sup>2</sup>	R103/m <sup>2</sup>
National tenant exposure	94%	95%	98%	86%	88%
Vukile ownership	100%	100%	100%	100%	67%
Approx. footfall	9.5 million	11.8 million	8.2 million	7.5 million	
Vacancy	1.2%	1.1%	Fully let	6.0%	Fully let

# HIGH QUALITY RETAIL ASSETS

## TOP 15 ASSETS (CONT.)



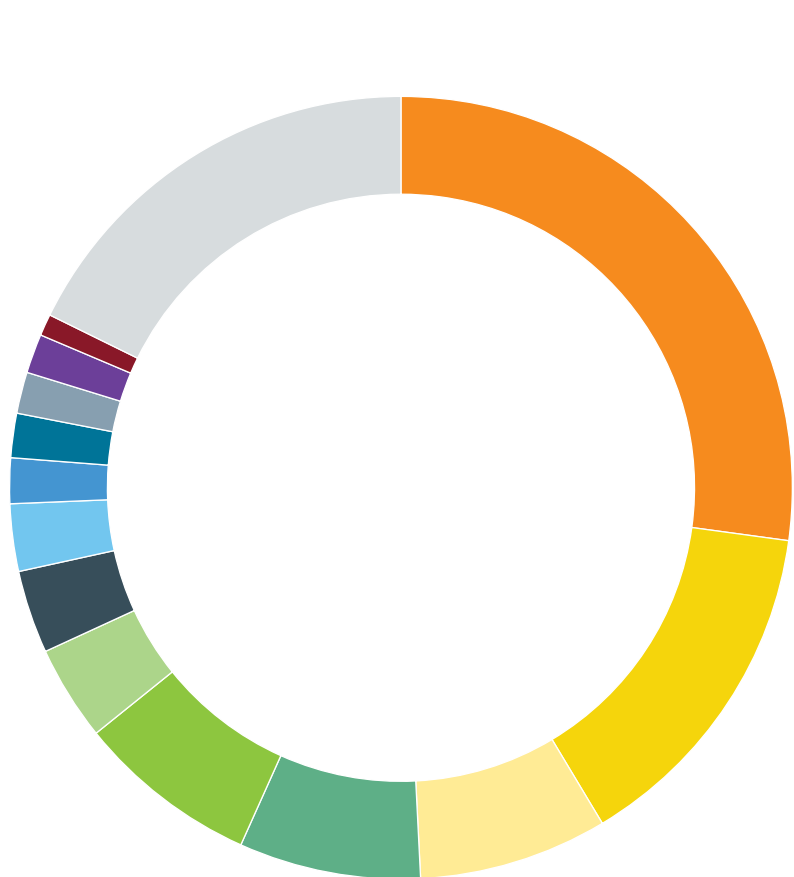
Gross Asset Value	R559 million	R533 million	R511 million	R498 million	R437 million
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Region	Eastern Cape	North West	Western Cape	Limpopo	Gauteng
Gross Lettable Area	36 614m <sup>2</sup>	31 558m <sup>2</sup>	21 983m <sup>2</sup>	53 342m <sup>2</sup>	37 562m <sup>2</sup>
Monthly rental	R146/m <sup>2</sup>	R147/m <sup>2</sup>	R181/m <sup>2</sup>	R200/m <sup>2</sup>	R96/m <sup>2</sup>
National tenant exposure	83%	81%	81%	94%	72%
Vukile ownership	100%	80%	100%	33.33%	100%
Approx. footfall	7.5 million	4.3 million	9.5 million	9.5 million	
Vacancy	Fully let	Fully let	2.0%	0.6%	1.4%

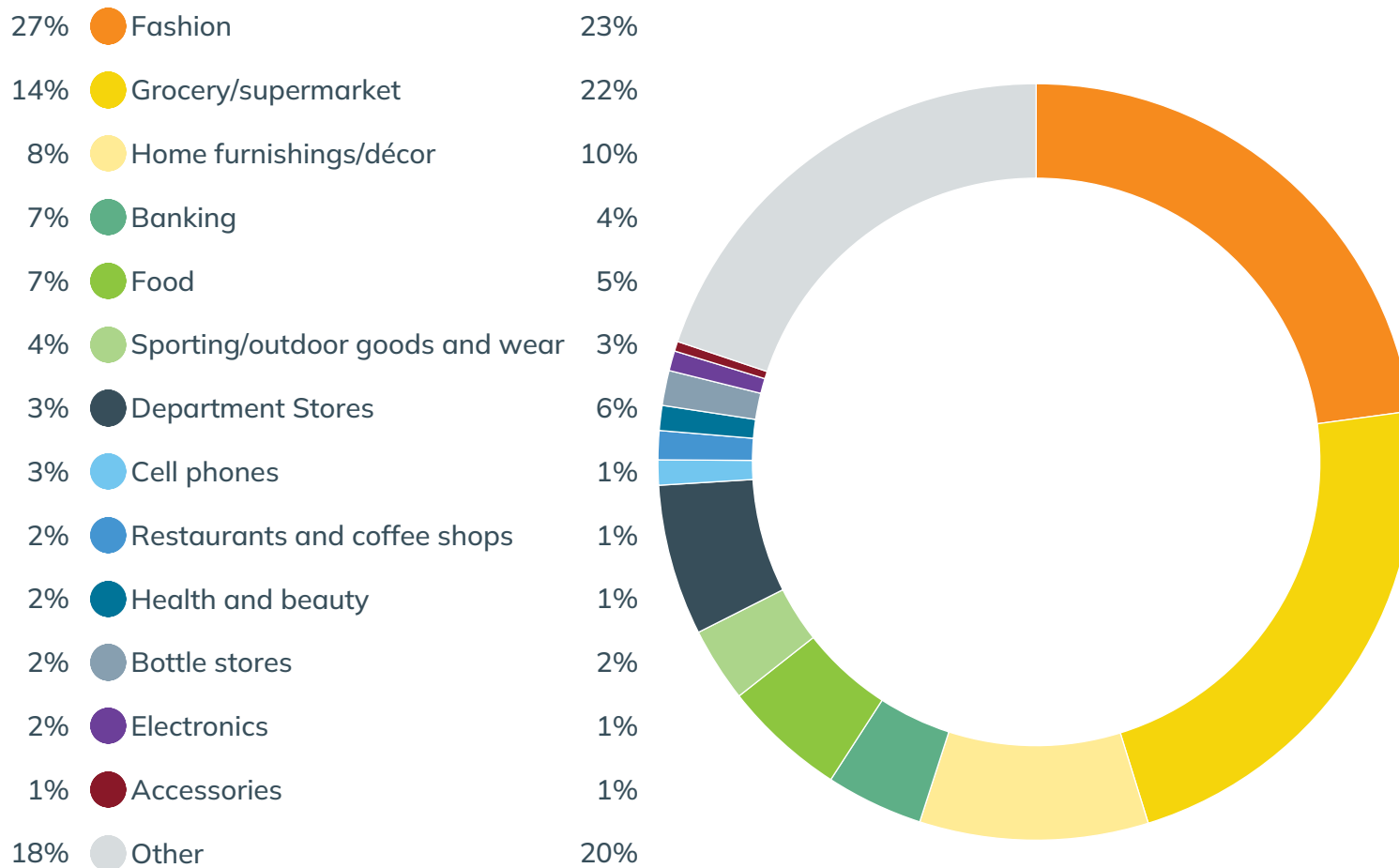
# RETAIL CATEGORY EXPOSURE

## WELL DIVERSIFIED MIX OF TENANT CATEGORIES

CATEGORY PROFILE BY RENT



CATEGORY PROFILE BY GLA)

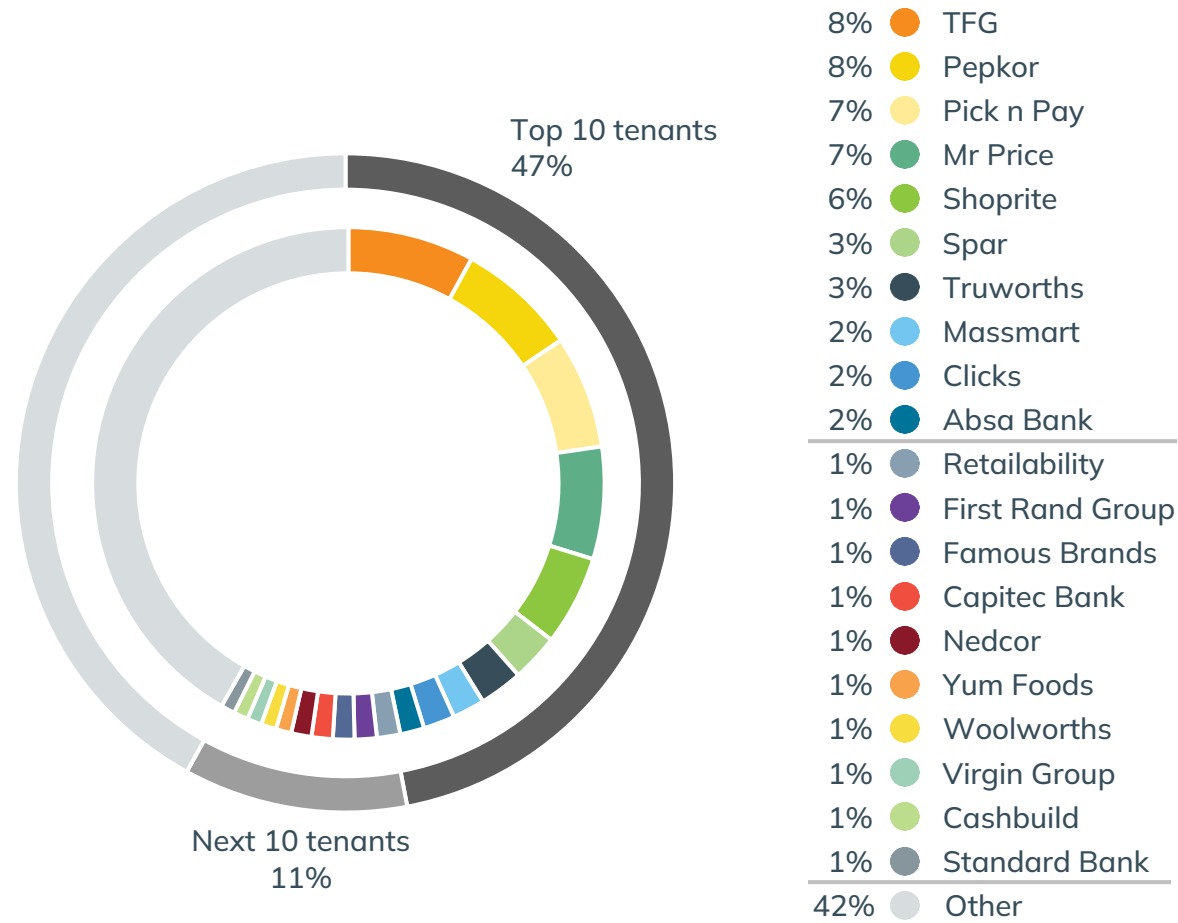
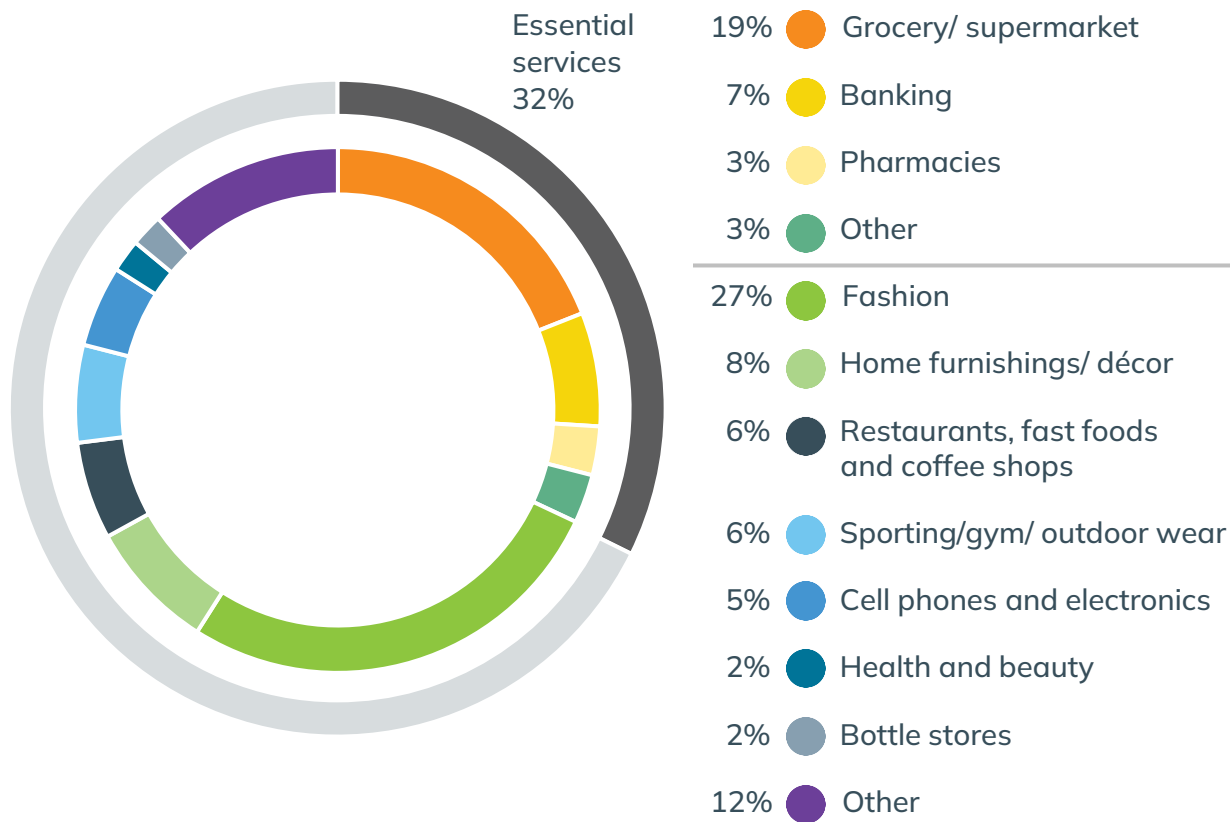


# RETAIL TENANT EXPOSURE

## HIGH QUALITY CASHFLOWS FROM A WELL DIVERSIFIED BLUE-CHIP TENANT MIX

32% OF RENT FROM ESSENTIAL SERVICES

58% OF RENT FROM TOP 20 TENANTS

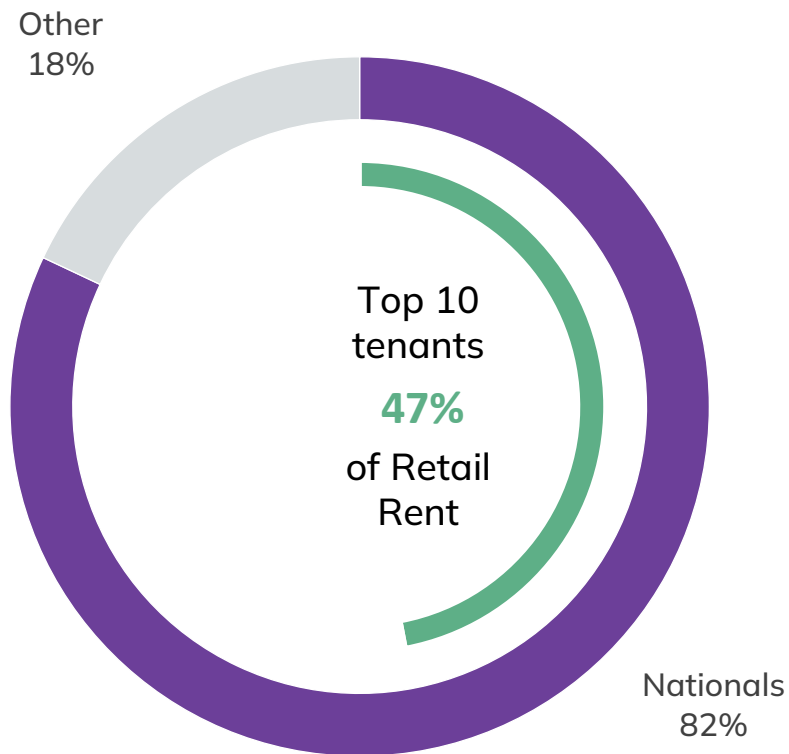


Base rent excluding recoveries

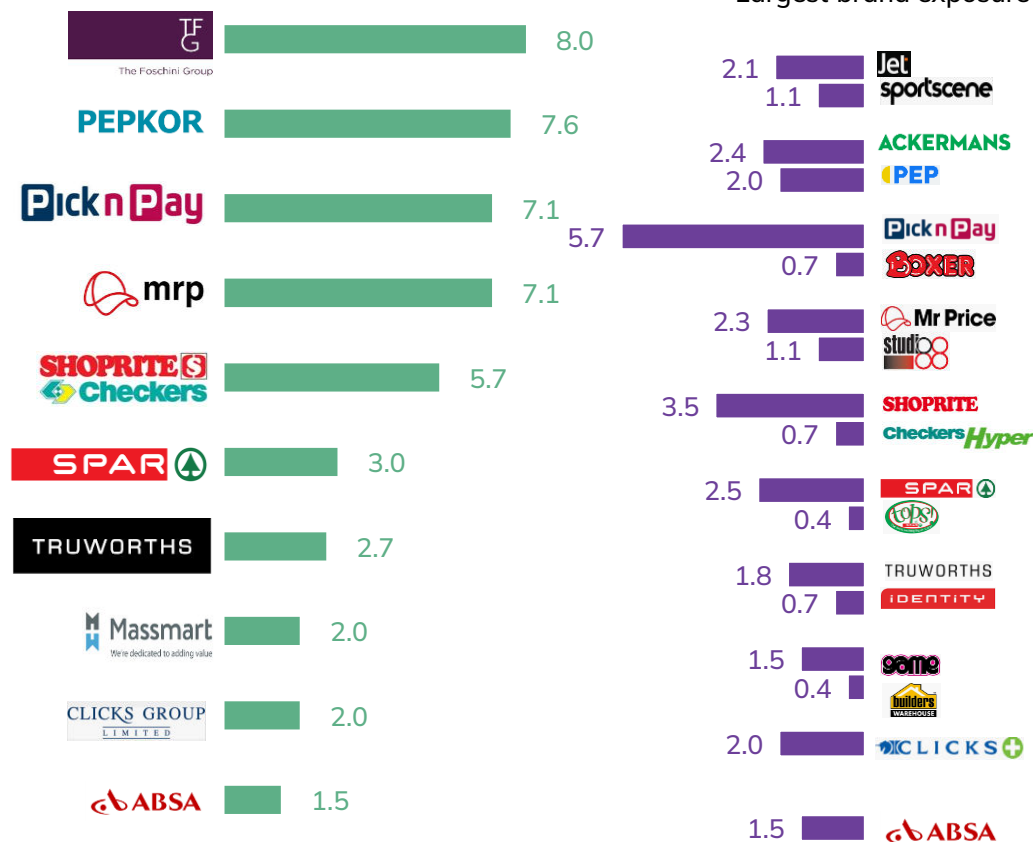
# RETAIL TENANT EXPOSURE

## DIRECT SOUTH AFRICAN RETAIL PORTFOLIO

### TENANT PROFILE - BY CONTRACTUAL RENT



### TOP 10 TENANTS - BY CONTRACTUAL RENT



Base rent excluding recoveries

## Appendix 1B

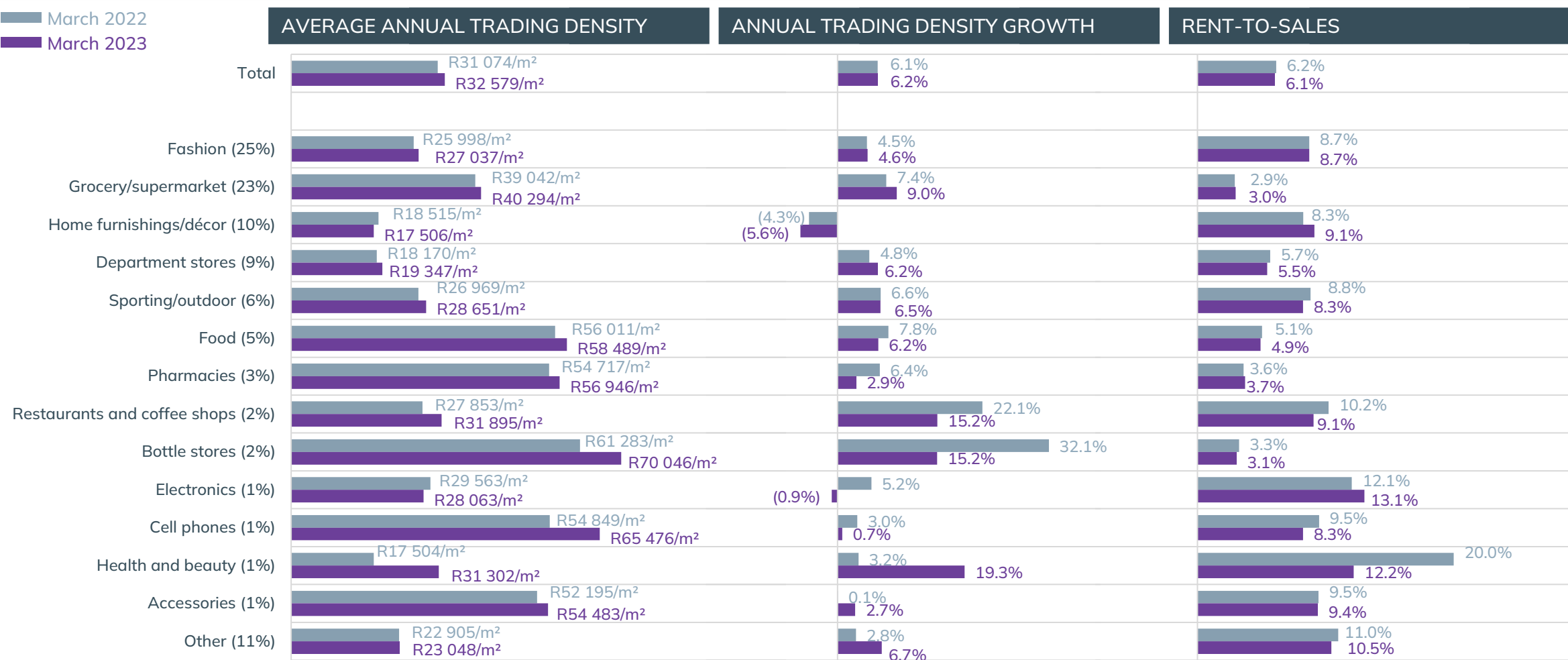
# FY23 RETAIL PORTFOLIO PERFORMANCE METRICS South African Portfolio



# TRADING DENSITIES

## 12 OUT OF 14 CATEGORIES SHOWING POSITIVE TRADING DENSITY GROWTH

March 2022  
March 2023



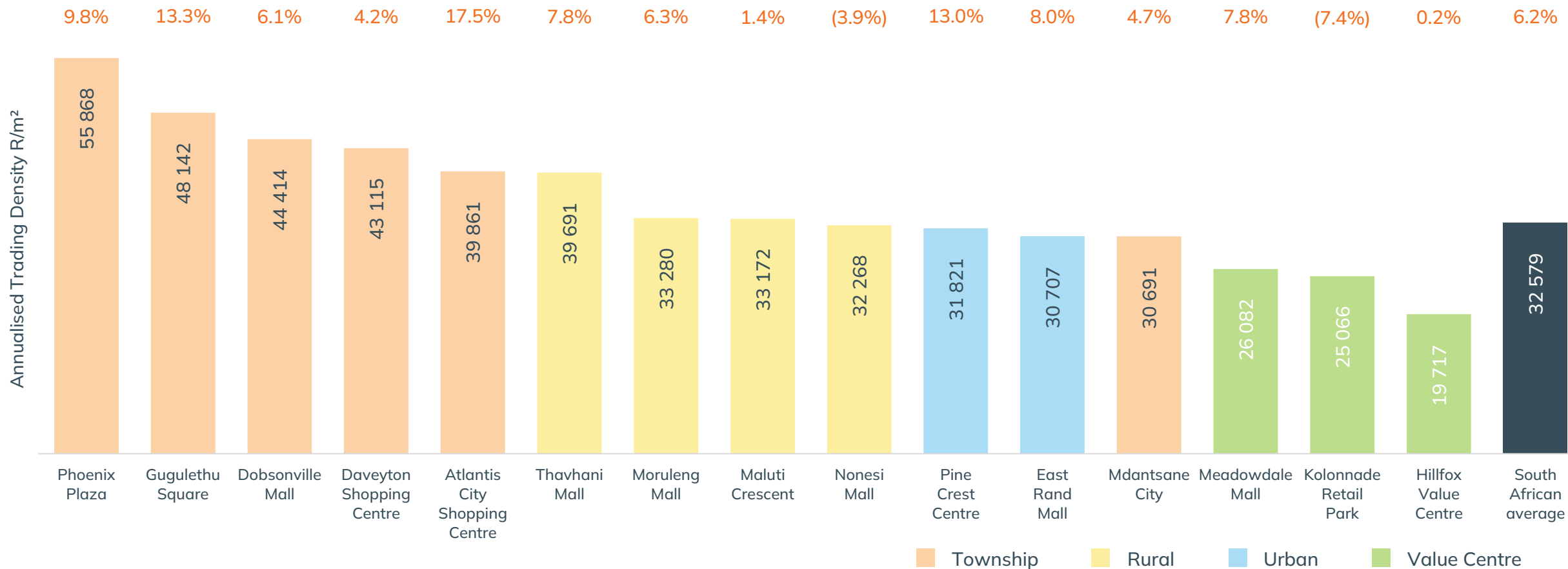
Remaining portfolio excluding sold properties

# RETAIL PORTFOLIO TRADING STATISTICS FOR TOP 15 PROPERTIES



## CONTINUING TO PROVIDE VERY PROFITABLE CENTRES FOR OUR TENANTS

### TRADING DENSITY GROWTH (LIKE-FOR-LIKE)

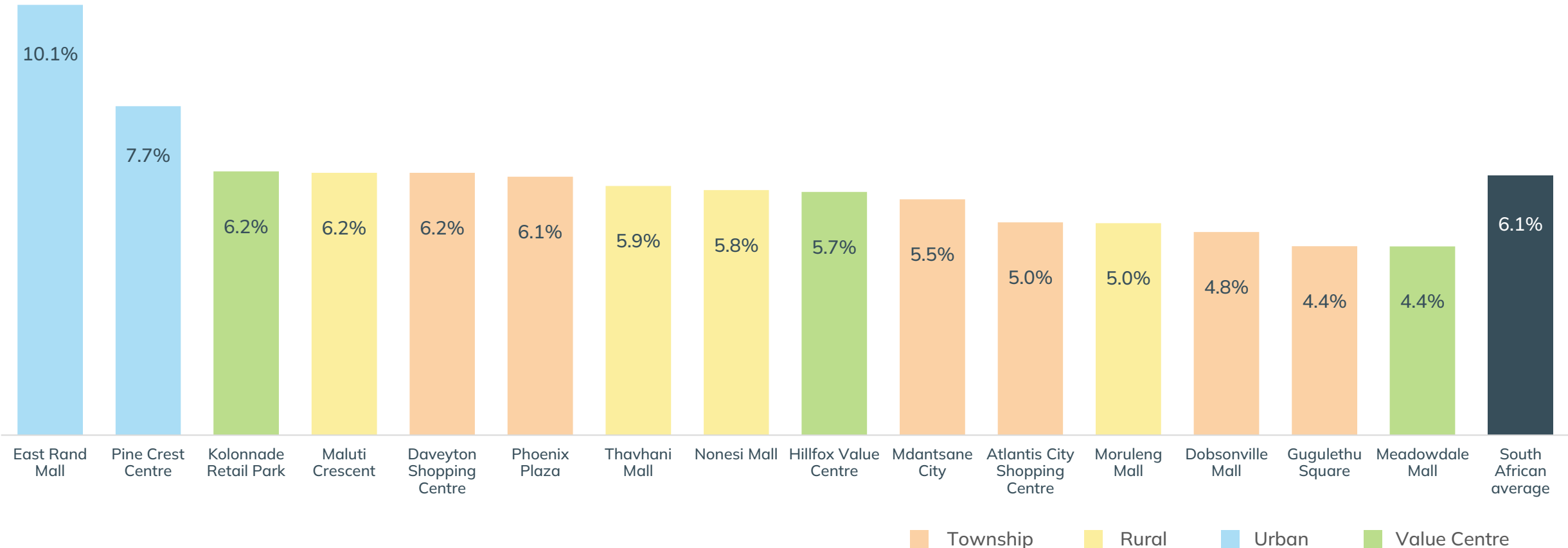


Note: Annualised trading density calculated using monthly trading density over 12 months. Trading density (like-for-like) growth calculated on stable tenants.



# RENT-TO-SALES RATIO BY TOP 15 PROPERTIES

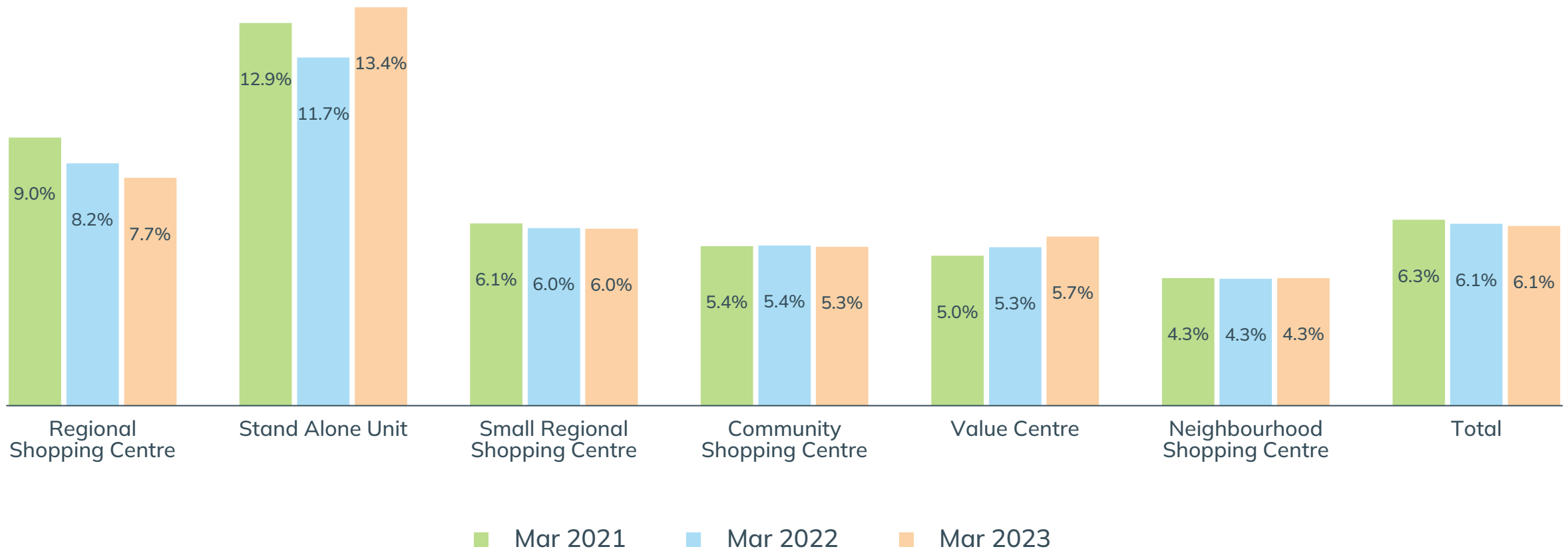
CONTINUING TO PROVIDE VERY PROFITABLE CENTRES FOR OUR TENANTS



# TENANT AFFORDABILITY

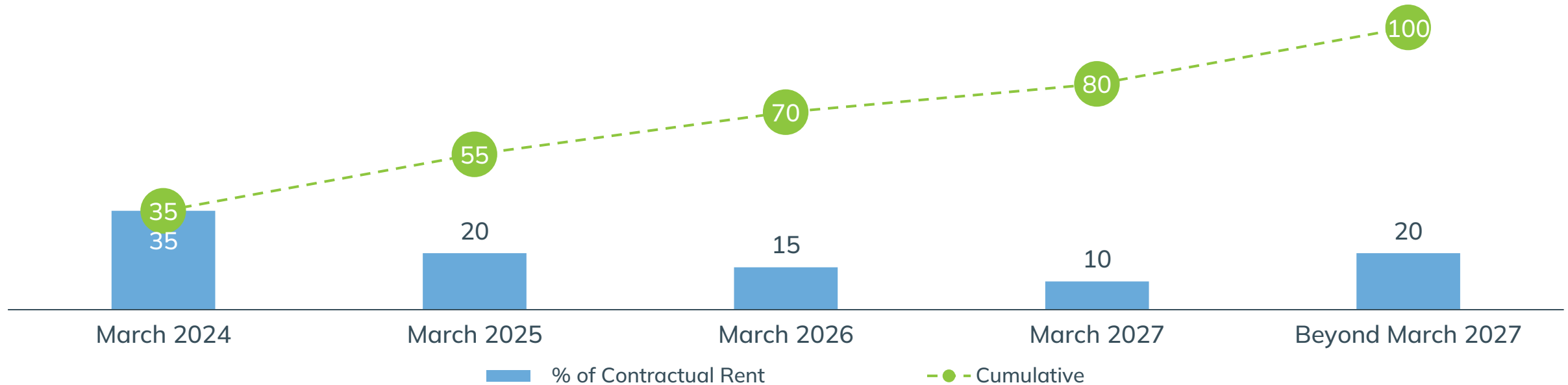
RENT TO SALES HOLDING STEADY ACROSS THE PORTFOLIO THROUGH TOUGH MARKET CONDITIONS

## AVERAGE ANNUAL RENT-TO-SALES RATIO



## RETAIL TENANT EXPIRY PROFILE

30% OF CONTRACTUAL RENT EXPIRING IN FY27 AND BEYOND (WALE 2.6 YEARS)



FOR THE 12 MONTHS ENDED 31 MARCH 2023 RETAIL LEASES WERE CONCLUDED WITH:

CONTRACT VALUE  
**R1.4 billion**

RENTABLE AREA  
**150 243m<sup>2</sup>**

TENANT RETENTION  
**93%**

# RETAIL VACANCIES

## 29 PROPERTIES FULLY LET OR WITH VACANCIES LOWER THAN 1 000m<sup>2</sup>

### FULLY LET

Ga-Kgapane Modjadji Plaza  
 Germiston Meadowdale Mall  
 Giyani Plaza  
 Hammarsdale Junction  
 Mdantsane City Shopping Centre  
 Moruleng Mall  
 Phuthaditjhaba Maluti Crescent  
 Pretoria Kolonnade Retail Park  
 Queenstown Nonesi Mall  
 Rustenburg Edgars Building  
 Springs Mall  
 Tzaneen Maake Plaza

### VACANCY LOWER THAN 1 000m<sup>2</sup>

Durban Workshop (938m<sup>2</sup>; 4.7%)  
 Ermelo Game Centre (777m<sup>2</sup>; 11.7%)  
 Emalahleni Highland Mews (584m<sup>2</sup>; 3.5%)  
 Boksburg East Rand Mall (544m<sup>2</sup>; 1.6%)  
 Roodepoort Hillfox Value Centre (532m<sup>2</sup>; 1.4%)  
 Atlantis City Shopping Centre (441m<sup>2</sup>; 2.0%)  
 Roodepoort Ruimsig Shopping Centre (438m<sup>2</sup>; 3.8%)  
 Piet Retief Shopping Centre (424m<sup>2</sup>; 5.6%)  
 Bloemfontein Plaza (422m<sup>2</sup>; 1.0%)  
 KwaMashu Shopping Centre (400m<sup>2</sup>; 3.6%)  
 Soweto Dobsonville Mall (323m<sup>2</sup>; 1.2%)  
 Hammanskraal Renbro Shopping Centre (298m<sup>2</sup>; 2.2%)  
 Gugulethu Square (290m<sup>2</sup>; 1.1%)  
 Pinetown Pine Crest (229m<sup>2</sup>; 0.5%)  
 Durban Phoenix Plaza (194m<sup>2</sup>; 0.8%)  
 Pietermaritzburg The Victoria Centre (157m<sup>2</sup>; 1.5%)  
 Thohoyandou Thavhani Mall (114m<sup>2</sup>; 0.6%)

### VACANCY GREATER THAN 1 000m<sup>2</sup>

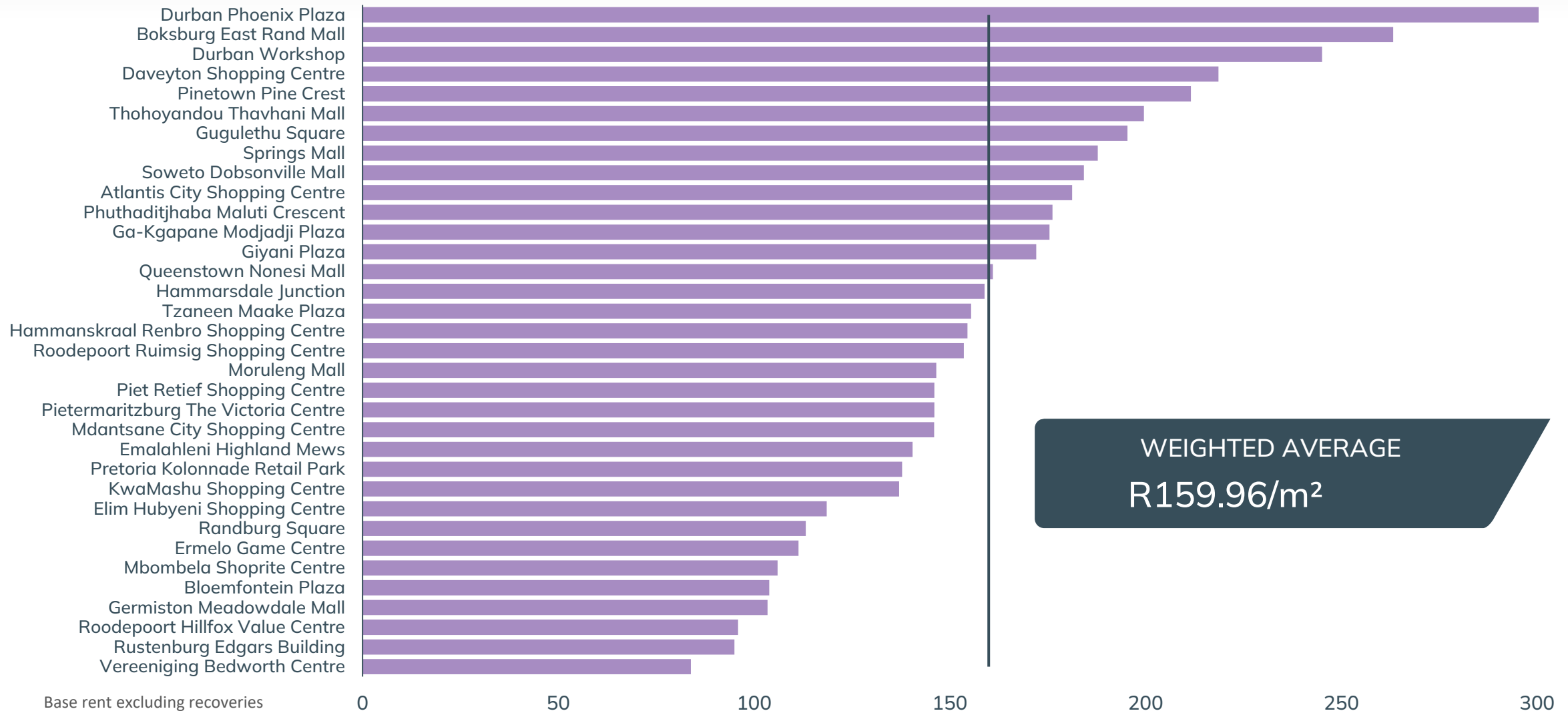
Randburg Square (2 668m<sup>2</sup>; 6.5%)  
 Mbombela Shoprite Centre (2 243m<sup>2</sup>; 16.0%)  
 Daveyton Shopping Centre (1 192m<sup>2</sup>; 6.0%)  
 Elim Hubyeni Shopping Centre (1 150m<sup>2</sup>; 9.1%)  
 Vereeniging Bedworth Centre (1 048m<sup>2</sup>; 3.1%)

29  
 84%  
 1.1%  
 Properties  
 of Retail Portfolio GLA  
 Vacant

5  
 16%  
 6.8%  
 Properties  
 of Retail Portfolio GLA  
 Vacant

# WEIGHTED AVERAGE BASE RENTALS R/m<sup>2</sup> (EXCLUDING RECOVERIES)

## SOUTH AFRICAN RETAIL PORTFOLIO



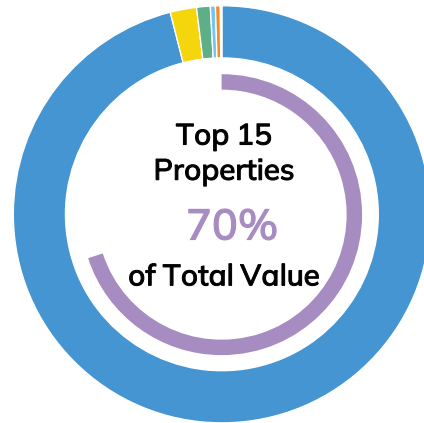
Appendix 1C  
FY23 TOTAL PORTFOLIO  
South African Portfolio



# SOUTH AFRICAN TOTAL PORTFOLIO COMPOSITION

40 PROPERTIES VALUED AT R15.0 BILLION COVERING 807 046m<sup>2</sup>

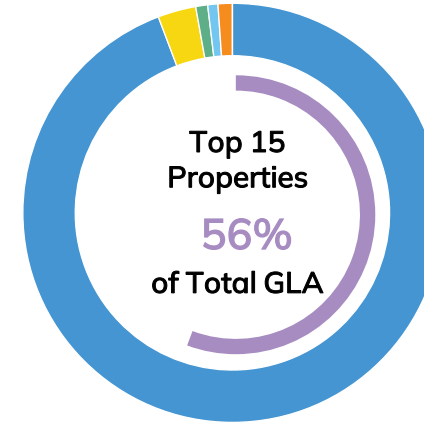
## SECTORAL PROFILE - BY VALUE



By Value

96%	● Retail
2%	● Offices
1%	● Motor Related
0.4%	● Industrial
0.4%	● Residential
0.1%	● Vacant Land

## SECTORAL PROFILE - BY GLA

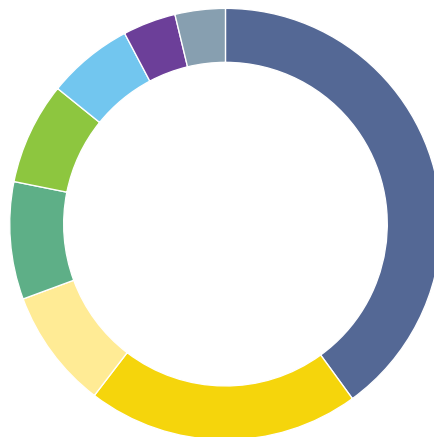


Number of properties

By GLA

34	94%
3	3%
1	1%
1	1%
1	1%
0	0%

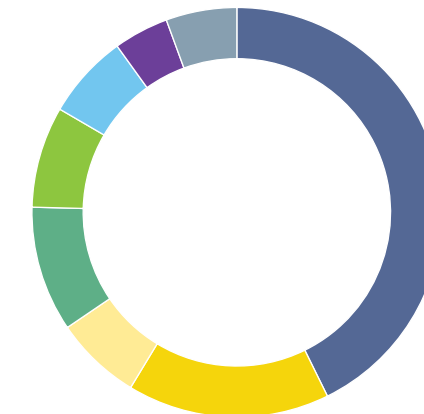
## GEOGRAPHIC PROFILE - BY VALUE



By Value

40%	● Gauteng
20%	● KwaZulu-Natal
9%	● Western Cape
9%	● Free State
8%	● Eastern Cape
6%	● Limpopo
4%	● North West
4%	● Mpumalanga

## GEOGRAPHIC PROFILE - BY GLA



Number of properties

By GLA

16	43%
6	16%
3	7%
2	10%
2	8%
5	7%
2	4%
4	5%

## Appendix 2A

# SOCIAL AND ECONOMIC UPDATE

## Spanish Portfolio





# IMPACT ON SPANISH ECONOMY

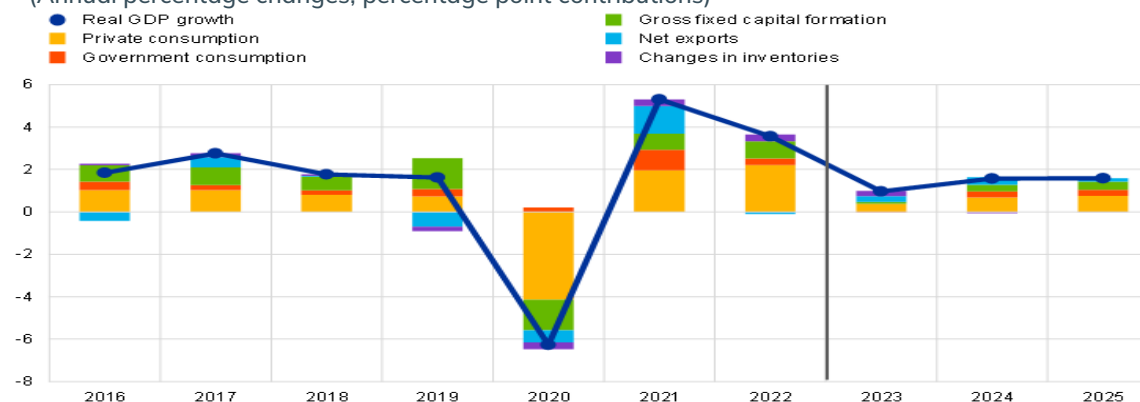
## AN IMPROVED OUTLOOK IN EUROPE AMID CHALLENGES

### EUROPEAN ECONOMIC OUTLOOK

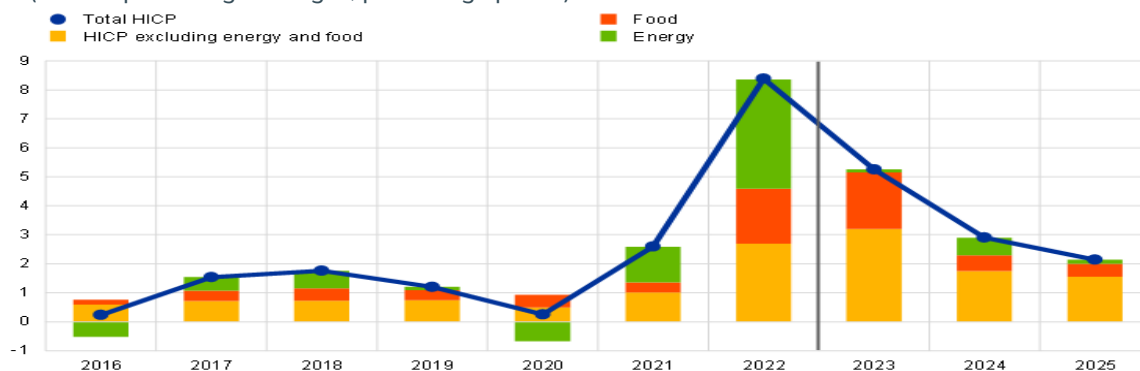
- Amid disruptions caused by the war in Ukraine, the energy crisis and central banks embarking on a tightening of monetary policy, the EU economy performed better than expected. Along these lines, **GDP growth in the Euro area has been revised upwards to 1.1% and 1.6% in 2023 and 2024 respectively.**
- Inflation also surprised positively, and it is now expected at 5.8% in 2023 and 2.8% in 2024**, respectively 0.2% and 0.3% higher than previous forecast.
- Improved outlook is driven by:
  - Better trade environment due to decrease in energy prices and unwind of supply bottlenecks;
  - Improved business confidence and a strong labour market
  - Rapid diversification of energy supply and a fall in consumption. As the EU approaches the gas-refilling season, gas storage levels are at comfortable levels and risks of shortages during next winter have considerably abated
  - Implementation of Next Generation EU programme (c.€800 billion in grants and loans)
- The debt-to-GDP ratio fell to c.85% of GDP in 2022, from the record high of c.92% in 2020.
- In the Euro area, the **persistence of core inflation has set the ECB on a path of a tighter monetary policy. In its meeting of 5<sup>th</sup> May 2023 it raised interest rates to 3.75%, up by only 25bps.** These tighter conditions are increasing borrowing costs while decreasing credit flows significantly.
- The ECB is determined to keep a strong euro and has made a firm commitment to bring down inflation to its 2% target by 2025.

### EURO AREA GDP GROWTH AND INFLATION

#### EURO AREA REAL GDP - Decomposition into the main expenditure components (Annual percentage changes, percentage point contributions)



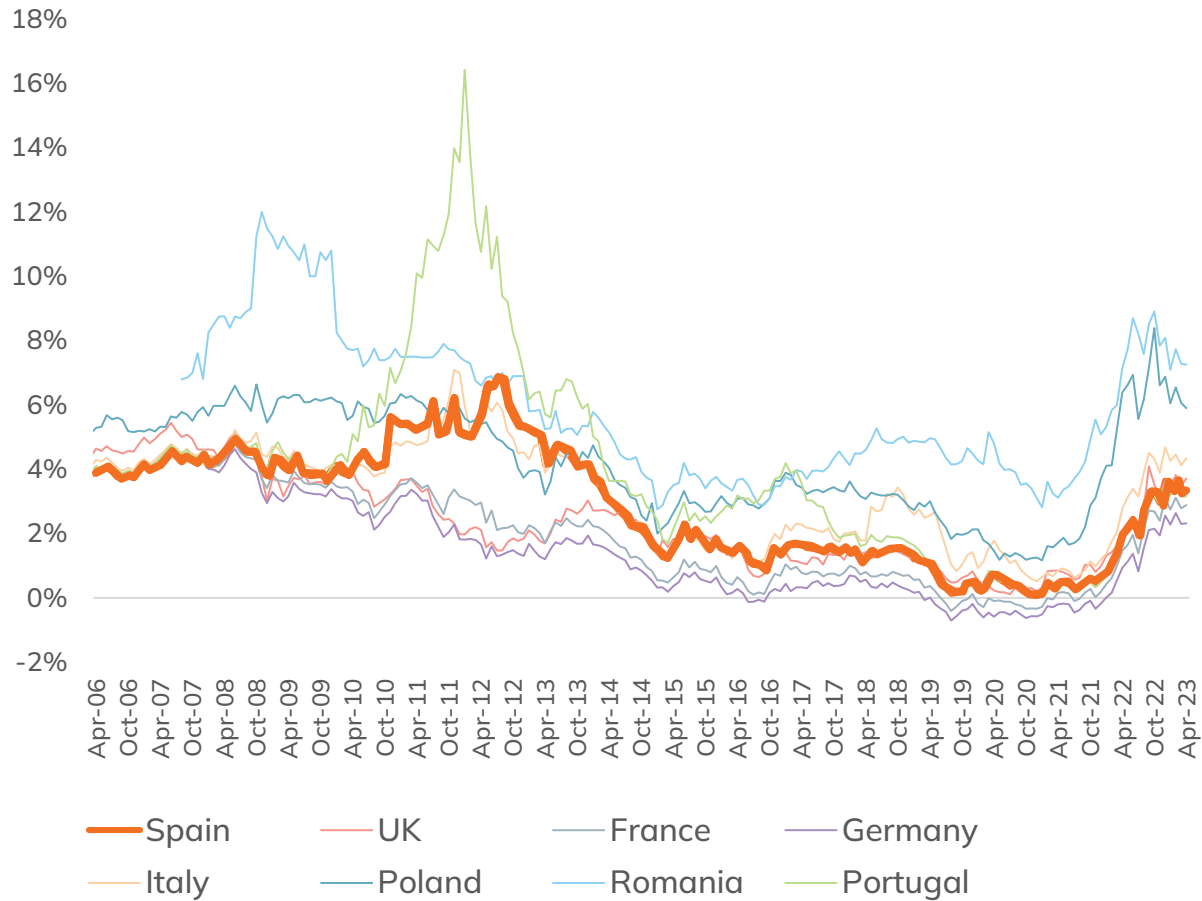
#### EURO AREA HICP INFLATION - Decomposition into the main components (Annual percentage changes, percentage points)



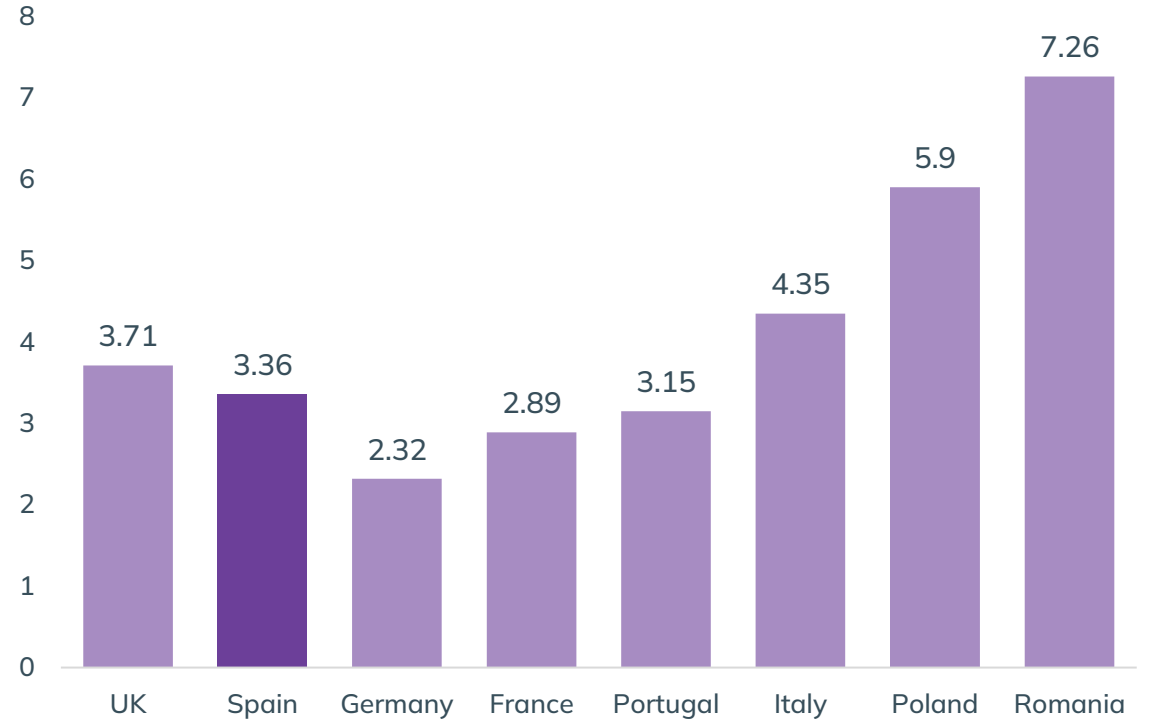
# IMPACT ON SPANISH ECONOMY

## EUROPEAN BOND YIELDS SEEM TO HAVE PEAKED ANTICIPATING SOME LEVEL OF CONTAINED INFLATION

10-YEAR GOVERNMENT BONDS (YIELD %)



BID YIELD (%) APRIL 2023

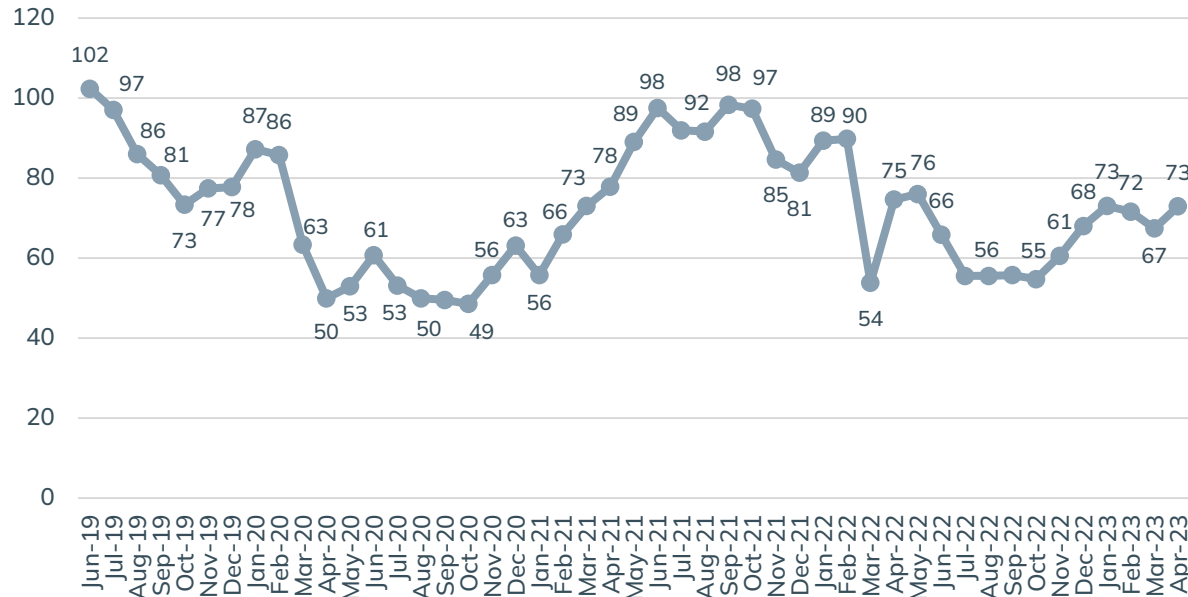


Source: Investing.com.

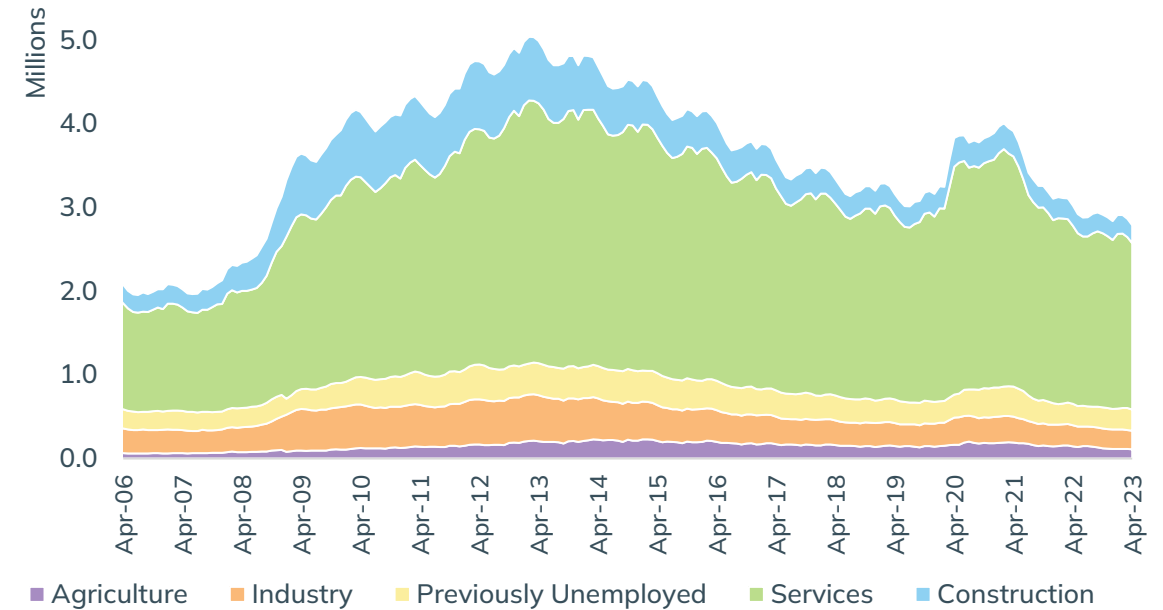
# IMPACT ON SPANISH ECONOMY

## UNEMPLOYMENT RATE AND CONSUMER CONFIDENCE

CONSUMER CONFIDENCE (CIS)



UNEMPLOYMENT (i) IN SPAIN BY ECONOMIC SECTOR



- The Consumer Confidence Index for the month of April stands at 72.9 points, which represents 5.5 points less than the figure for the previous month.
- In April 2023, the number of people registered as unemployed in Spain fell by 73,890 from March 2023, reaching 2.8 million people.

Source: INE, EpData.

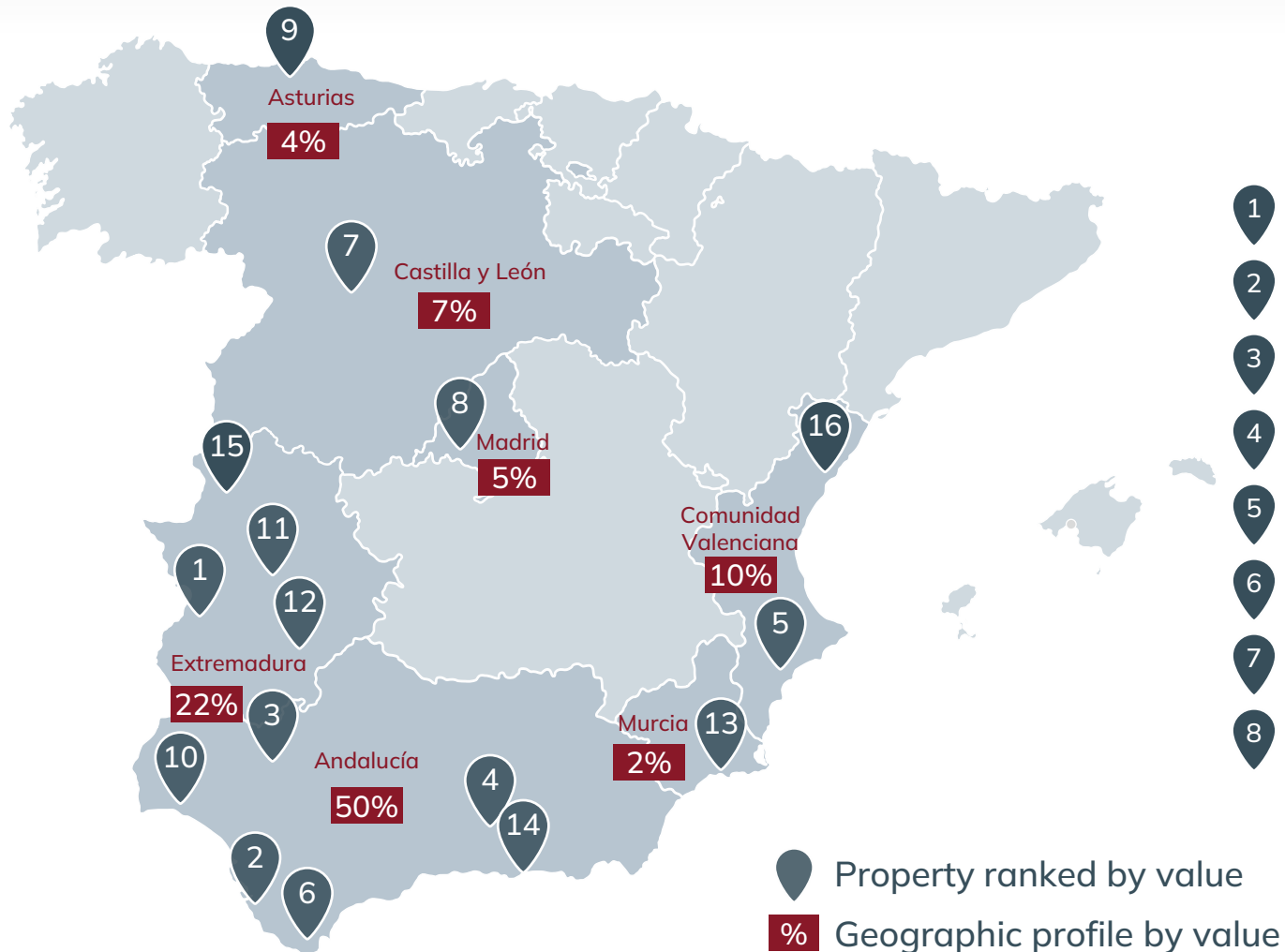
(i) Registered unemployment excludes Temporary Employment Adjustments or ERTes.

Appendix 2B  
PORTFOLIO OVERVIEW  
Spanish Portfolio



# OUR PORTFOLIO

## WELL DIVERSIFIED ACROSS SPAIN



- Andalucía
- Comunidad Valenciana
- Castilla y León

1	El Faro	9	Parque Principado
2	Bahía Sur	10	Marismas de Polvorín
3	Los Arcos	11	La Heredad
4	Granaita	12	La Serena
5	Habaneras	13	Pinatar Park
6	Puerta Europa	14	Motril Retail Park
7	Vallsur	15	Mejostilla
8	Parque Oeste de Alcorcón	16	Ciudad del Transporte

# SPANISH PORTFOLIO OVERVIEW

## TOP 10 ASSETS






	EL FARO	BAHÍA SUR	LOS ARCOS	GRANAITA <sup>(i)</sup>	HABANERAS
					
<b>Gross Asset Value</b>	<b>€171.5 million</b>	<b>€149.8 million</b>	<b>€135.6 million</b>	<b>€108.4 million</b>	<b>€89.3 million</b>
Province	Badajoz	Cádiz	Seville	Granada	Alicante
Catchment Area (Inhabitants)	517 491	674 250	1 499 884	628 002	531 670
Gross Lettable Area	40 718m <sup>2</sup>	35 297m <sup>2</sup>	26 577m <sup>2</sup>	54 633m <sup>2</sup>	24 892m <sup>2</sup>
Monthly Rental	€21.5/m <sup>2</sup>	€24.5/m <sup>2</sup>	€25.7/m <sup>2</sup>	€11.1/m <sup>2</sup>	€19.8/m <sup>2</sup>
Sector	Shopping Centre	Shopping Centre	Shopping Centre	Retail Park	Shopping Centre
Major Tenants	Primark, Media Markt, Yelmo Cines	Primark, Zara, Yelmo Cines	Mercadona, Lefties, Media Markt	Decathlon, Homelandia, Media Markt	Leroy Merlin, Zara, Forum Sport
WALE	9.3 years	10.6 years	13.5 years	12.5 years	6.4 years
Vacancy	1.8%	1.2%	5.1% <sup>(ii)</sup>	0.6%	1.4%

(i) Granaita is the integration of the former Kinopolis Retail Park, Kinopolis Leisure Centre and Alameda City Store into one asset

(ii) Los Arcos vacancy: 69% of the vacant area correspond to storages. Excluding storage area from calculation, vacancy decreases to 1.6%

# SPANISH PORTFOLIO OVERVIEW

## TOP 10 ASSETS (CONT.)

	PUERTA EUROPA	VALLSUR	PARQUE OESTE <sup>(ii)</sup>	PARQUE PRINCIPADO	MARISMAS DEL POLVORÍN
					
<b>Gross Asset Value</b>	<b>€75.2 million</b>	<b>€74.4 million</b>	<b>€51.4 million</b>	<b>€39.3 million</b>	<b>€29 million</b>
Province	Cádiz	Valladolid	Madrid	Oviedo	Huelva
Catchment Area (Inhabitants)	311 110	477 746	5 856 325	866 511	318 213
Gross Lettable Area	29 783m <sup>2</sup>	35 879m <sup>2</sup>	13 604m <sup>2</sup>	16 090m <sup>2</sup>	18 220m <sup>2</sup>
Monthly Rental	€17.4/m <sup>2</sup>	€16.2/m <sup>2</sup>	€18.1/m <sup>2</sup>	€11.2/m <sup>2</sup>	€8.6/m <sup>2</sup>
Sector	Shopping Centre	Shopping Centre	Retail Park	Retail Park	Retail Park
Major Tenants	Primark, Yelmo Cines, Mercadona	Carrefour, Yelmo Cines, H&M	Media Markt, Kiwoko, ALDI	Obramart, Conforama, Jysk	Media Markt, Mercadona, Low Fit
WALE	9.3 years	14 years	21.1 years	9.5 years	18.6 years
Vacancy	0.1%	1.1% <sup>(i)</sup>	Fully let	Fully let	0.8%

(i) Excluding areas under development in Vallsur Repositioning Project

(ii) Parque Oeste comprises two adjacent properties that were acquired in two separate companies, but has been treated as a single combined property for reporting purposes

# TENANT MIX

HIGHLY DIVERSIFIED RETAIL MIX LEADING TO SUSTAINABLE, HIGH QUALITY AND LOW RISK INCOME STREAMS

ASSETS  
16

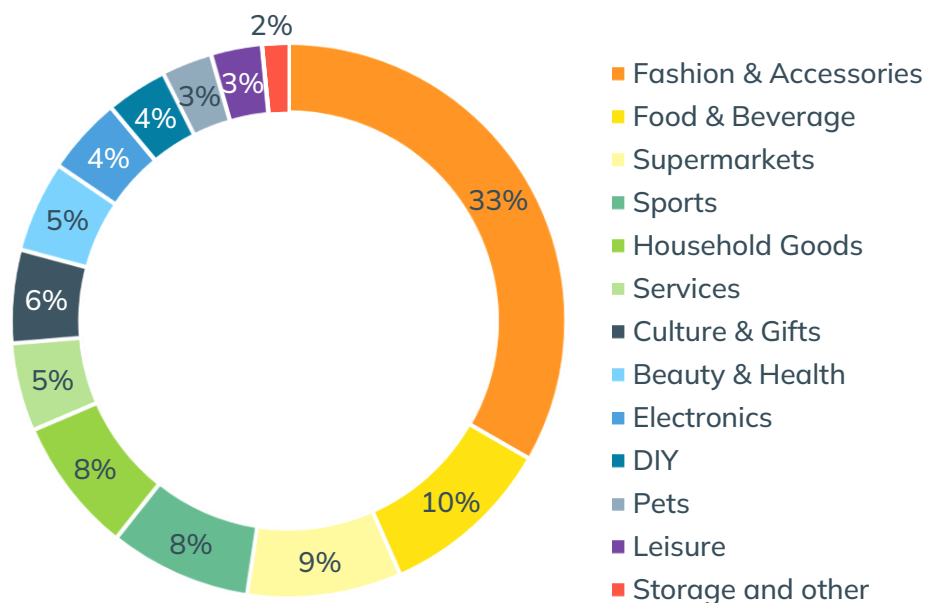
GLA  
350 925m<sup>2</sup>

WALE <sup>(i)</sup>  
12.6 years

OCCUPANCY  
98.7%

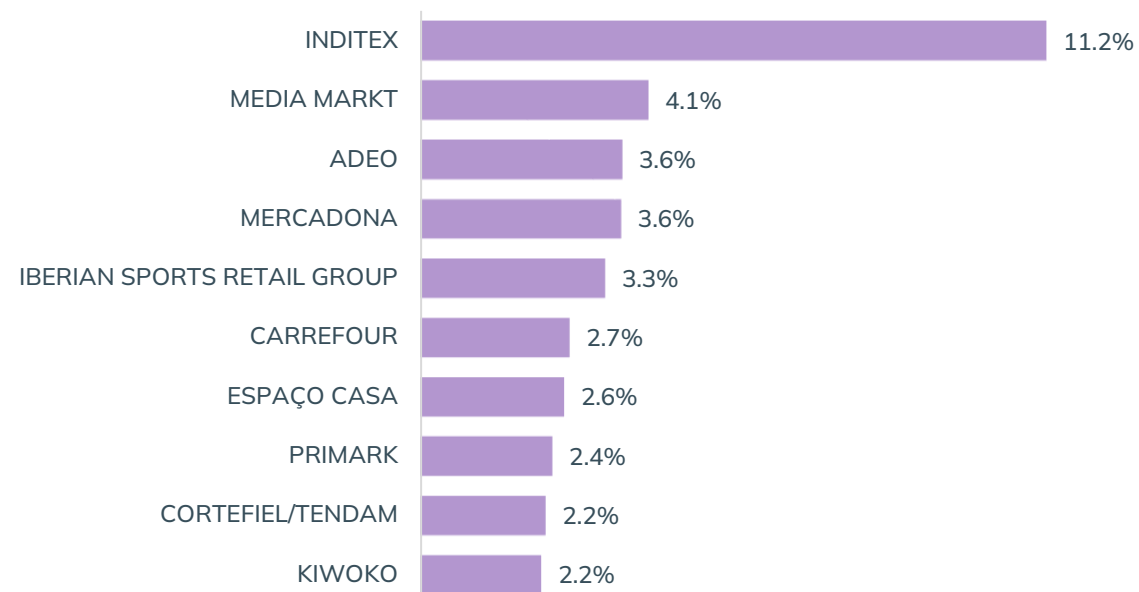
## CATEGORY PROFILE BY RENT

31 MARCH 2023



## TOP 10 TENANTS BY RENT

31 MARCH 2023

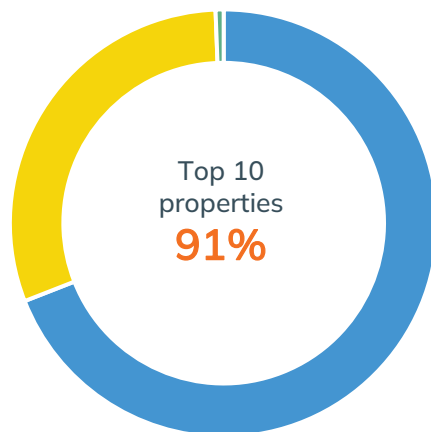


(i) WALE calculated according GLA is to expiry of lease excluding break options



# SPANISH TOTAL PORTFOLIO COMPOSITION

## SECTORAL PROFILE - BY VALUE



By Value

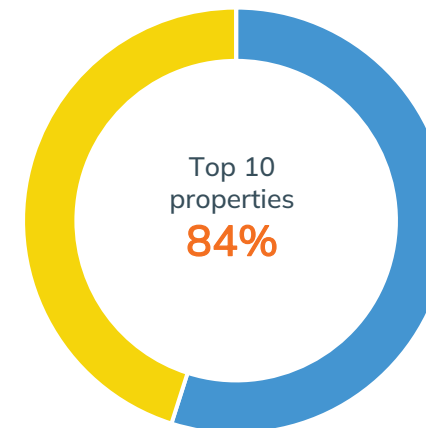
69%

30%

1%

- Shopping centres
- Retail parks
- Development potential

## SECTORAL PROFILE - BY GLA



Number of properties

6

10

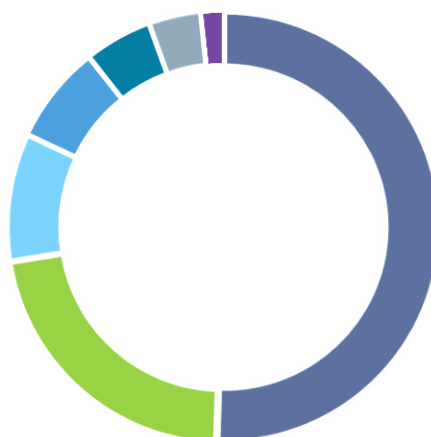
By GLA

55%

45%

-

## GEOGRAPHIC PROFILE - BY VALUE



By Value

50%

22%

10%

7%

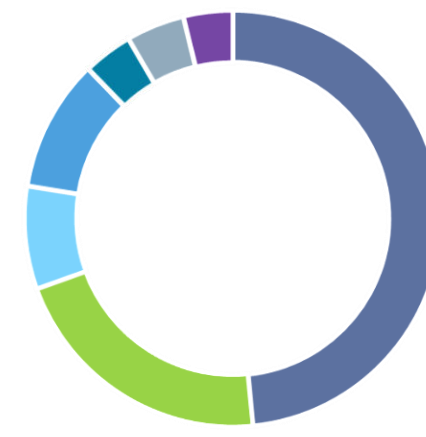
5%

4%

2%

- Andalucía
- Extremadura
- Comunidad Valenciana
- Castilla y León
- Madrid
- Asturias
- Murcia

## GEOGRAPHIC PROFILE - BY GLA



Number of properties

6

4

2

1

1

1

1

By GLA

48%

21%

8%

10%

4%

5%

4%

Number of properties

6

4

2

1

1

1

1

By GLA

48%

21%

8%

10%

4%

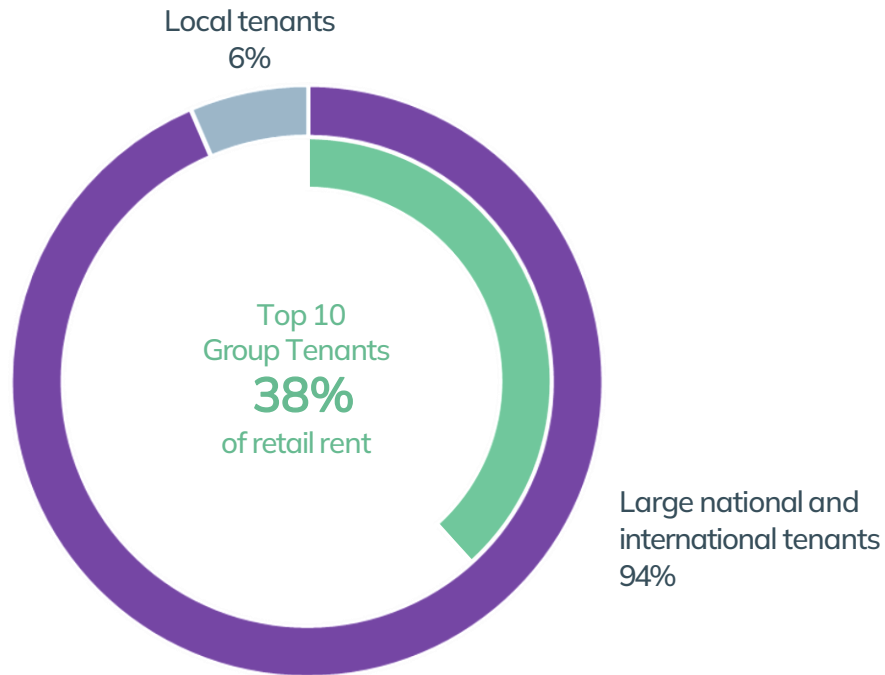
5%

4%

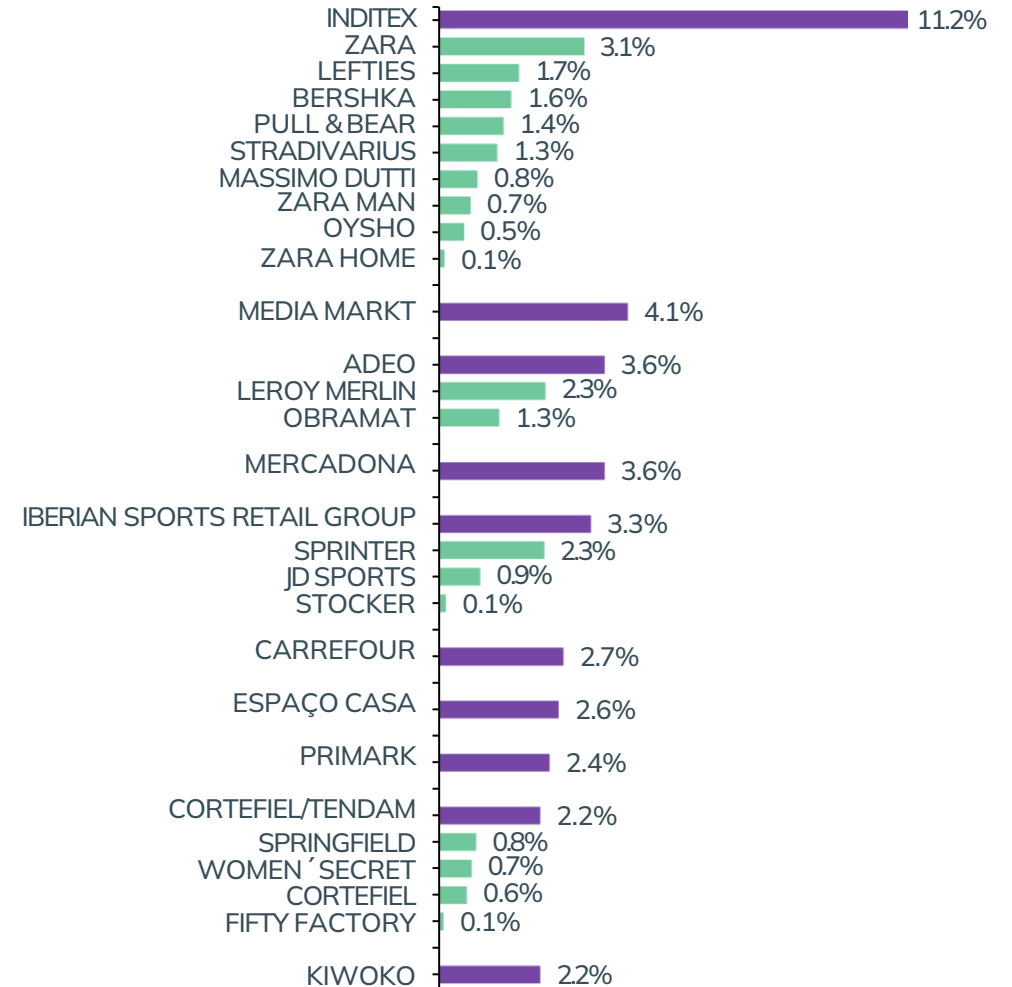
# RETAIL TENANT EXPOSURE

94% INTERNATIONAL AND NATIONAL TENANT PROFILE BUILDING A ROBUST AND DEFENSIVE PORTFOLIO

## TENANT EXPOSURE BY RENT



## TOP 10 TENANT GROUP PROFILE - BY CONTRACTUAL RENT





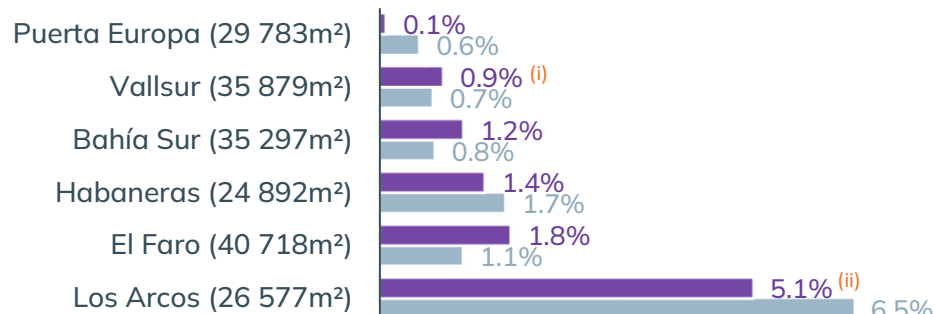
Appendix 2C  
OPERATIONAL REVIEW  
Spanish Portfolio



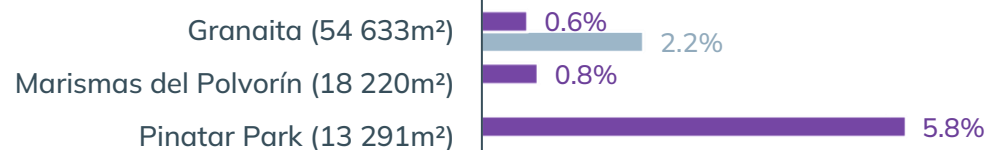
# SPANISH VACANCY PROFILE

## PORTFOLIO VACANCY OF 1.3% OF GLA

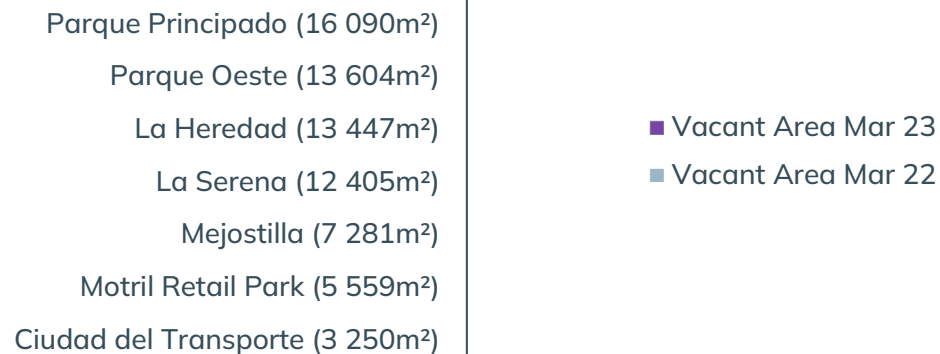
### SHOPPING CENTRES



### RETAIL PARKS



### RETAIL PARKS FULLY LET



(i) Excluding areas under development in Vallsur Repositioning Project

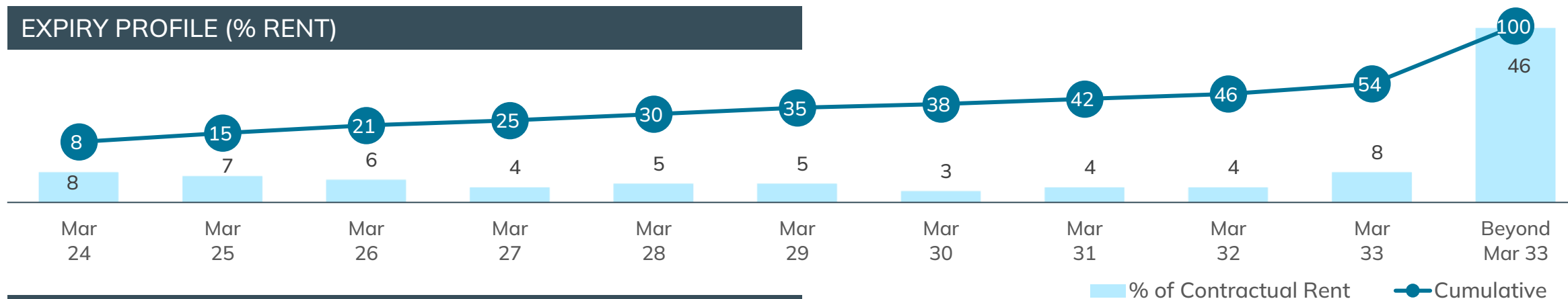
(ii) Los Arcos vacancy: 69% of the vacant area correspond to storages. Excluding storage area from calculation, vacancy decreases to 1.6% (3.2% In March 2022)



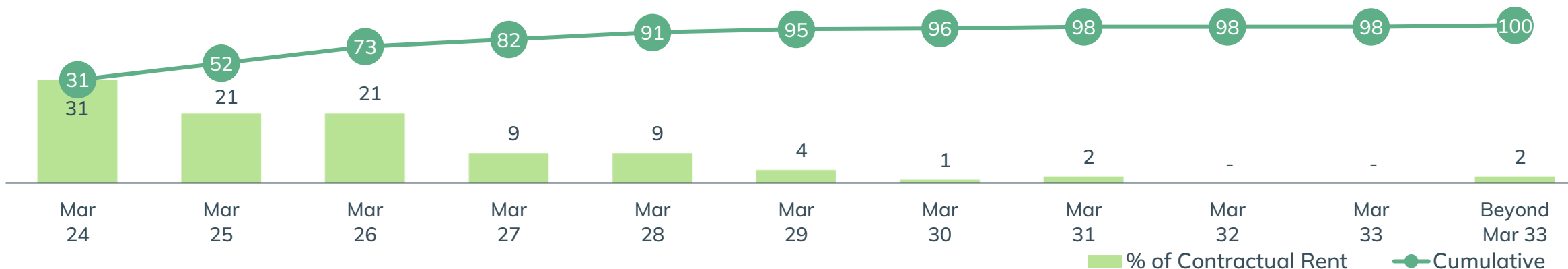
# LEASE EXPIRY PROFILE

54% OF CONTRACTUAL RENT EXPIRING IN FY33 AND BEYOND  
 (WALE 10.6 YEARS TO EXPIRY AND 2.4 YEARS TO BREAK)

## EXPIRY PROFILE (% RENT)



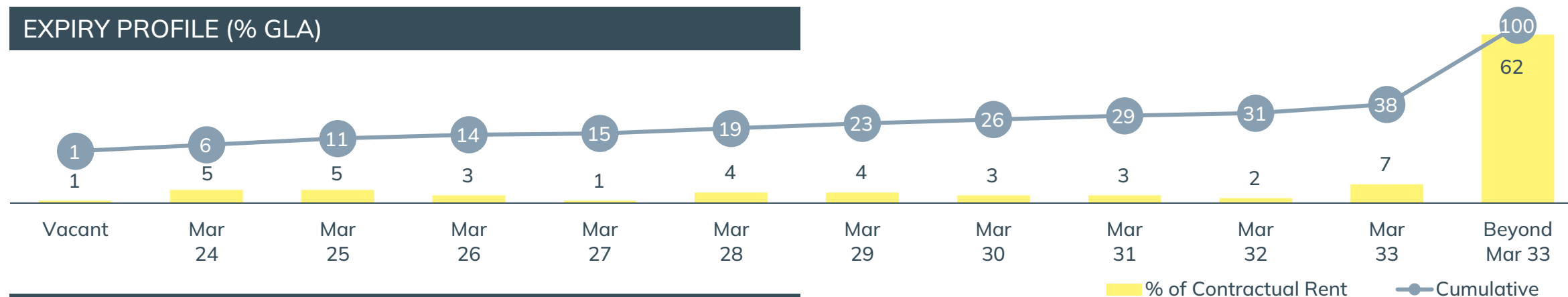
## BREAK PROFILE (% RENT)



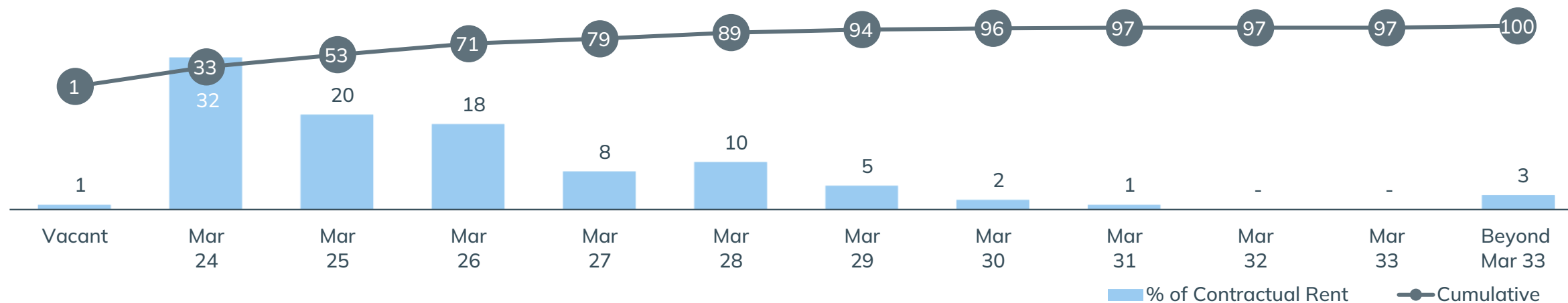
# LEASE EXPIRY PROFILE

69% OF CONTRACTUAL GLA EXPIRING IN FY33 AND BEYOND  
 (WALE 12.6 YEARS TO EXPIRY AND 2.4 YEARS TO BREAK)

## EXPIRY PROFILE (% GLA)



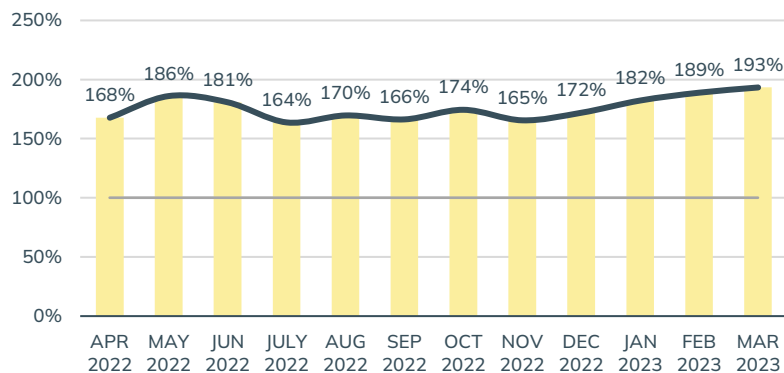
## BREAK PROFILE (% GLA)



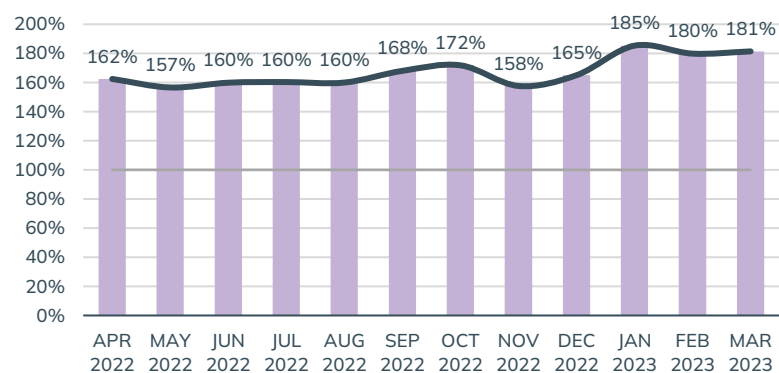
# SALES PERFORMANCE PER TENANT CATEGORY CONTINUED

## KEY PORTFOLIO CATEGORIES OUTPERFORMING INDEX DESPITE MACRO CHALLENGES

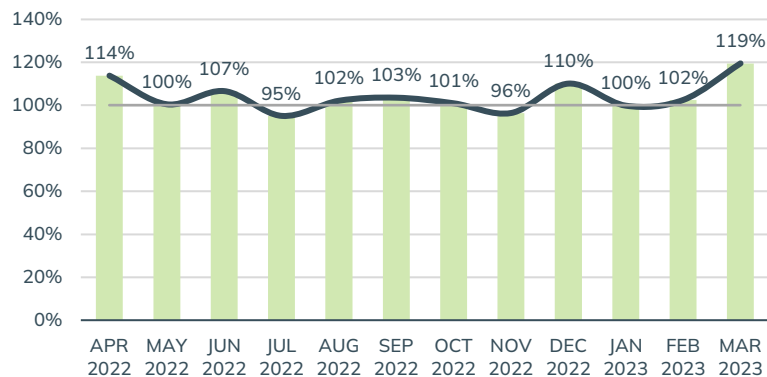
### DIY (4%) <sup>(i)</sup>



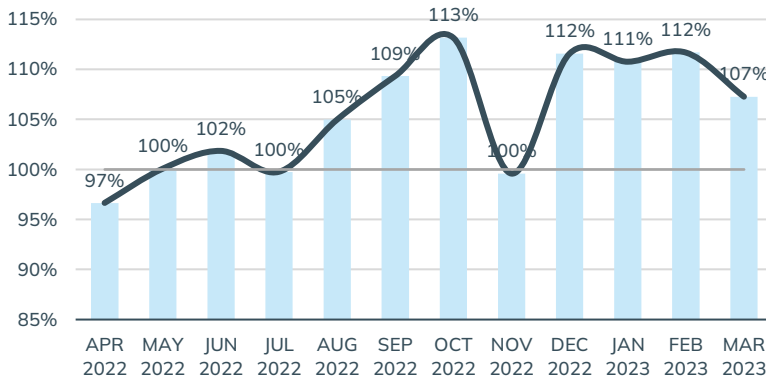
### PETS (3%) <sup>(i)</sup>



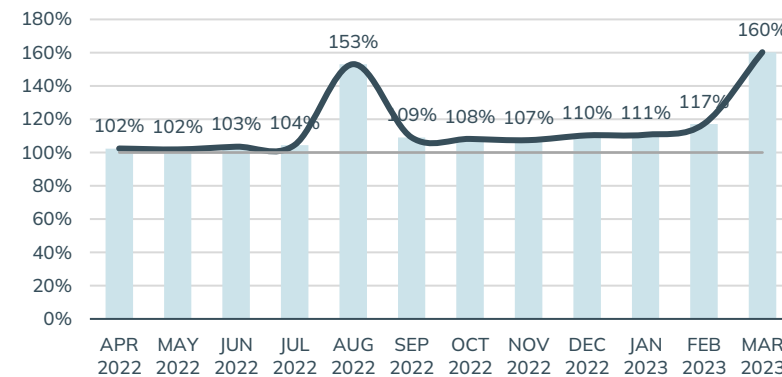
### FASHION & ACCESSORIES (33%) <sup>(i)</sup>



### FOOD & BEVERAGE (10%) <sup>(i)</sup>



### GROCERIES (9%) <sup>(i) (ii)</sup>



Source: Castellana Properties

<sup>(i)</sup> Portfolio Weight by Rent

<sup>(ii)</sup> Groceries sample doesn't include Mercadona supermarkets

## Appendix 3

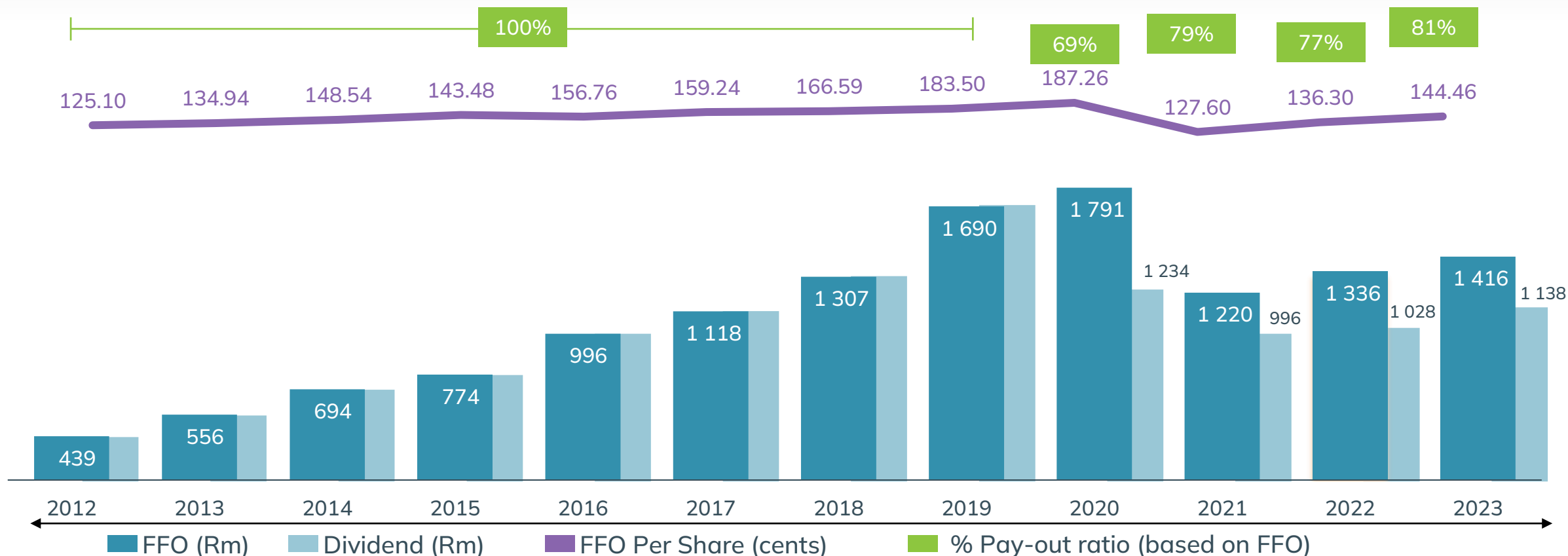
# FINANCIAL PERFORMANCE, DEBT AND TREASURY





## FFO AND DIVIDENDS

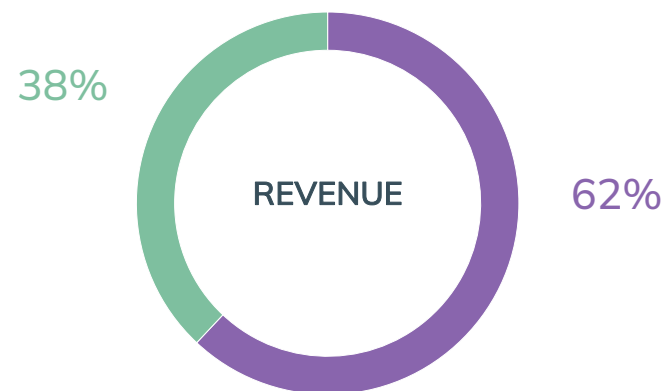
### 6.2% INCREASE IN DIVIDEND PER SHARE WITH 81% PAY-OUT RATIO



During the year, 437.3 million Vukile shares were traded, equating to approximately 36.4 million shares per month. The shares traded represent 44.6% of shares in issue.

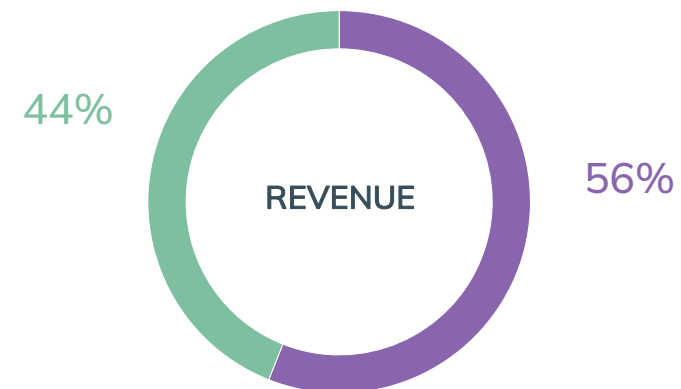
# GEOGRAPHICAL SEGMENT ANALYSIS

YEAR ENDED 31 MARCH 2022



● SPAIN

YEAR ENDED 31 MARCH 2023



● SOUTH AFRICA

## SIMPLIFIED INCOME STATEMENT

	31 March 2023	31 March 2022	Variance
	Rm	Rm	%
<b>Revenue</b>	<b>2 717</b>	<b>2 607</b>	<b>4.2</b>
Stable portfolio	2 685	2 420	11.0
Sold properties	32	187	(82.9)
Property Expenses (net of recoveries)	(396)	(384)	3.1
<b>Net property income</b>	<b>2 321</b>	<b>2 223</b>	<b>4.4</b>
Stable portfolio	2 307	2 095	10.1
Sold properties	14	128	(89.1)
Corporate administration expenses	(330)	(296)	11.5
Income from investments <sup>(i)</sup>	297	157	89.2
Termination of FECs		101	
MEREV top-up payment	(19)	(59)	(67.8)
<b>Operating profit before finance costs</b>	<b>2 269</b>	<b>2 126</b>	<b>6.7</b>
Net finance costs	(764)	(674)	13.4
<b>Profit before equity-accounted income</b>	<b>1 505</b>	<b>1 452</b>	<b>3.7</b>
Share of profit from associate and joint venture <sup>(ii)</sup>	10	23	
<b>Profit before taxation</b>	<b>1 515</b>	<b>1 475</b>	<b>2.7</b>
Taxation	(7)	(21)	(66.7)
<b>Profit for the period</b>	<b>1 508</b>	<b>1 454</b>	<b>3.7</b>

(i) Income from investments includes dividend income received from LAR España amounting to R228 million (2022: Rnil), dividend income received from Fairvest of R43.6 million (2022: R129.6 million, including Arrowhead) and FECs realised of R25.4 million (2022: R26.6 million).

(ii) Net amount in respect of Vukile's share of profits from MICC Namibia (after accounting for interest on in-country debt), Dream and Fetch.

# SIMPLIFIED INCOME STATEMENT (CONTINUED)

	31 March 2023 Rm	31 March 2022 Rm	Variance %
<b>Profit for the period</b>	<b>1 508</b>	<b>1 454</b>	<b>3.7</b>
Non controlling interests <sup>(i)</sup>	(90)	(47)	(28.0)
<b>Attributable to Vukile</b>	<b>1 418</b>	<b>1 407</b>	<b>0.8</b>
Non-IFRS adjustments	(2)	(71)	
Early termination of FECs <sup>(ii)</sup>	58	(58)	
Accrued dividends <sup>(iii)</sup>	(70)	15	
Non-cash impact of IFRS entries <sup>(iv)</sup>	10	(28)	
<b>FFO</b>	<b>1 416</b>	<b>1 336</b>	<b>6.0</b>
Pay-out ratio <sup>(v)</sup>	81%	77%	
Dividend (Rm)	1 139	1 028	10.8
Shares in issue <sup>(vi)</sup>	980 226 628	980 226 628	
FFO per share (cents)	144.5	136.3	6.0
Dividend per share (cents)	112.4	105.8	6.2

(i) Net income attributed to NCI increased due to recognition of LAR España dividend declared and the impact of foreign currency exchange rates.

(ii) This amount is not recurring

(iii) LAR España dividend accrual of –R54 million, MEREV top-up accrual of –R28 million, FEC accrual relating to Castellana’s dividend of R17 million and Fairvest dividend accrual of –R5 million.

(iv) This amount relates mainly to the non-cash impact of IFRS 16 - Leases.

(v) The increase in pay-out ratio from 77% to 81% is due to the inclusion of an ante-cedent dividend of R36,7 million in the final dividend for FY23 and due to a higher than anticipated final FY23 dividend from Castellana, arising from a higher dividend from LAR España (included in Castellana income in FY23).

(vi) 56 million new shares issued after year-end (April 2023), which increased the total shares in issue (participating in the final dividend for FY23) to 1 036 226 628 shares.

# CASTELLANA FFO FY23

## RECONCILIATION OF CASTELLANA'S PUBLISHED FFO FOR FY23 TO VUKILE GROUP FFO

	R'000	€'000
<b>Castellana results - Spanish GAAP (Consolidated)</b>	<b>434 046</b>	<b>24 539</b>
Investment property amortisation	407 850	23 059
Fair value adjustment to investment property	(18 567)	(1 050)
<b>Castellana results - IFRS (Included in Vukile group consolidation)</b>	<b>823 329</b>	<b>46 548</b>
Accrual of LAR España dividend	(59 325)	(3 354)
Fair value adjustment to investment property	18 567	1 050
Depreciation of property, plant and equipment	403	23
<b>Castellana published FFO</b>	<b>782 974</b>	<b>44 267</b>
Published FFO attributable to NCI <sup>(i)</sup>	(79 471)	(4 493)
Reversal of inter-company transactions <sup>(ii)</sup>	12 742	720
Vukile Non-IFRS adjustments:		
MEREV top-up accrual <sup>(iii)</sup>	(28 434)	(1 608)
FEC early terminated <sup>(iv)</sup>	57 830	3 270
FEC accrual (H2 FY23 Castellana dividend)	17 000	961
<b>Castellana FFO attributable to Vukile included in Vukile group FFO</b>	<b>762 641</b>	<b>43 117</b>

<sup>(i)</sup> Non-controlling interest

<sup>(ii)</sup> Directors fees and interest on shareholder loan

<sup>(iii)</sup> The MEREV top-up accrual relates to the required 6% yield payable to MEREV

<sup>(iv)</sup> R58 million gain included in FFO in FY23 formed part of the FEC early terminated in FY22

# SA REIT RATIOS

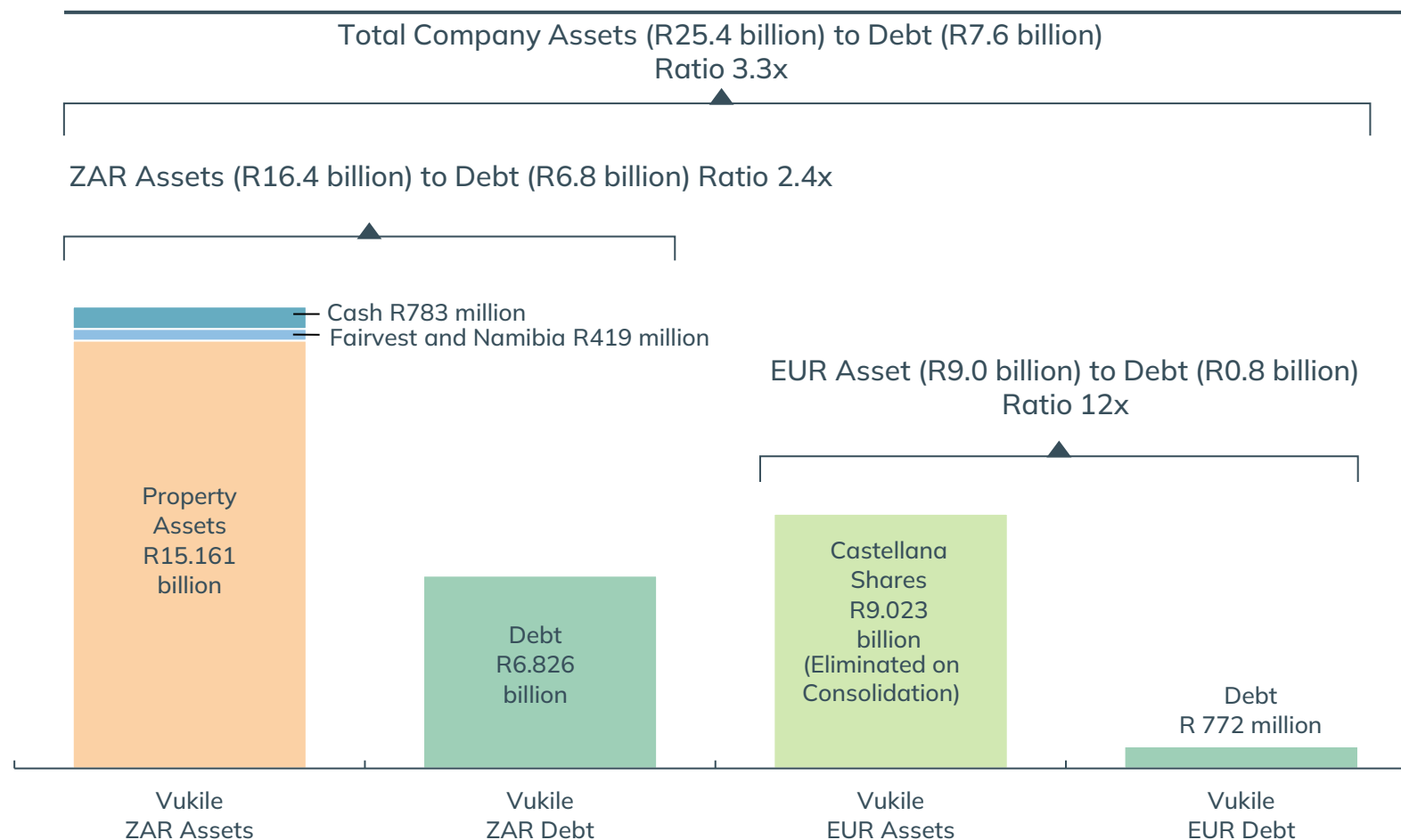
	31 March 2023	31 March 2022
SA REIT funds from operations	R1,42 million	R1,34 billion
SA REIT funds from operations per share	144.76c	136.91c
SA REIT net asset value	R19,3 billion	R16,9 billion
SA REIT net asset value per share	R19.72	R17.23
SA REIT cost-to-income ratio	SA: 47.6%	SA: 47.0%
	Spain: 40.0%	Spain: 40.1%
SA REIT administrative cost-to-income ratio	SA: 7.9%	SA: 7.0%
	Spain: 11.1%	Spain: 11.1%
SA REIT vacancy rate	SA: 2.6%	SA: 2.9%
	Spain: 1.3%	Spain: 1.6%
SA REIT cost of debt <sup>(i)</sup>	ZAR: 9.3%	ZAR: 7.7%
	EUR: 2.5%	EUR: 2.4%
SA REIT loan-to-value	41.6%	42.0%

(i) SA REIT cost of debt for FY22 excludes the impact of CCIRS.

# COMPOSITION OF GROUP BALANCE SHEET

## MATCHING DEBT WITH PROPERTY ASSETS - BY GEOGRAPHY AND CURRENCY

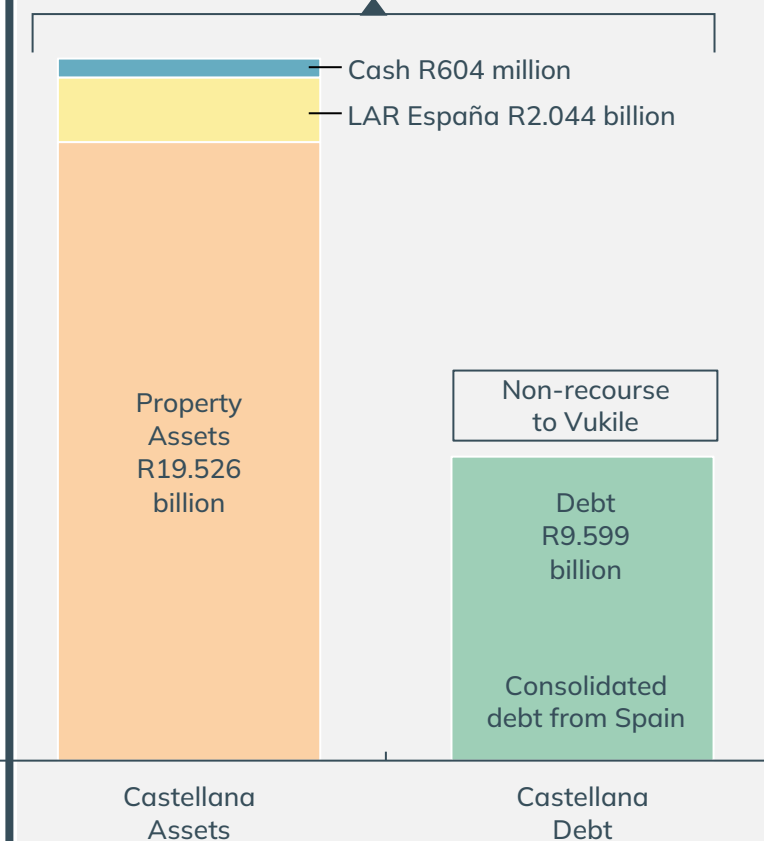
### VUKILE COMPANY



### CASTELLANA

(non-recourse to Vukile)

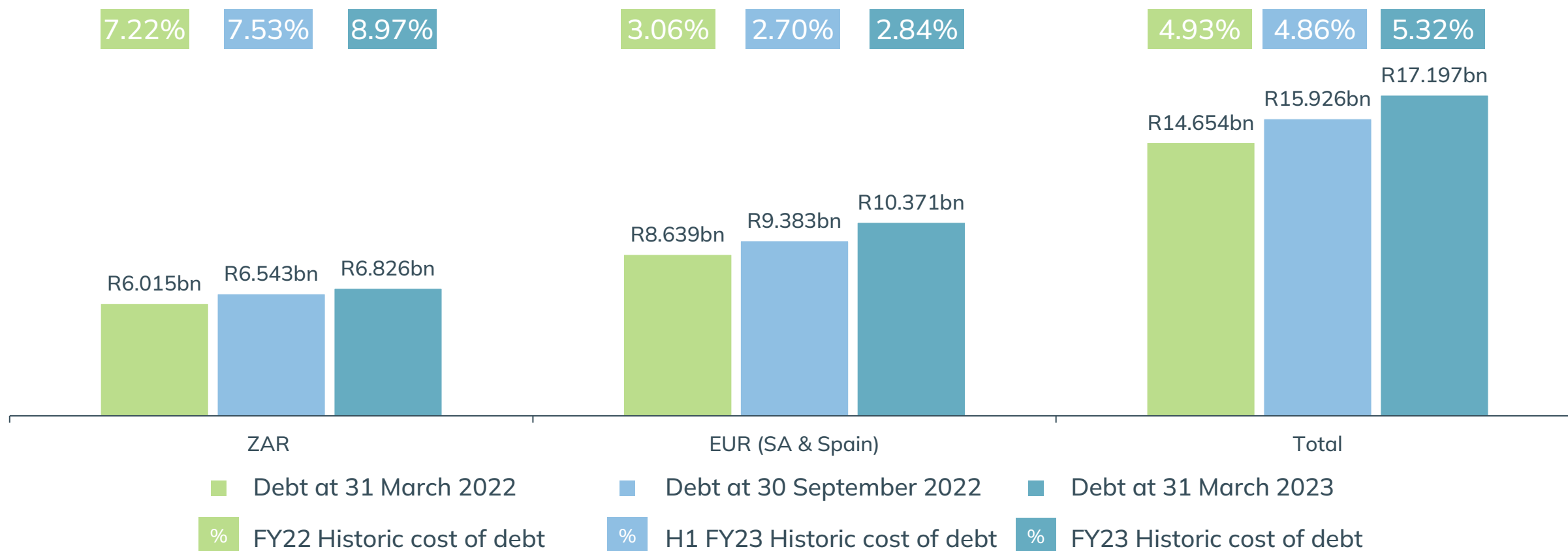
EUR Assets (22.2 billion) to Debt (R9.6 billion)  
Ratio 2.3x



# COST OF FUNDING

## INCREASE IN GROUP COST OF FINANCE DUE TO AN INCREASE IN BOTH ZAR AND EUR BASE RATES

### GROUP DEBT BY CURRENCY



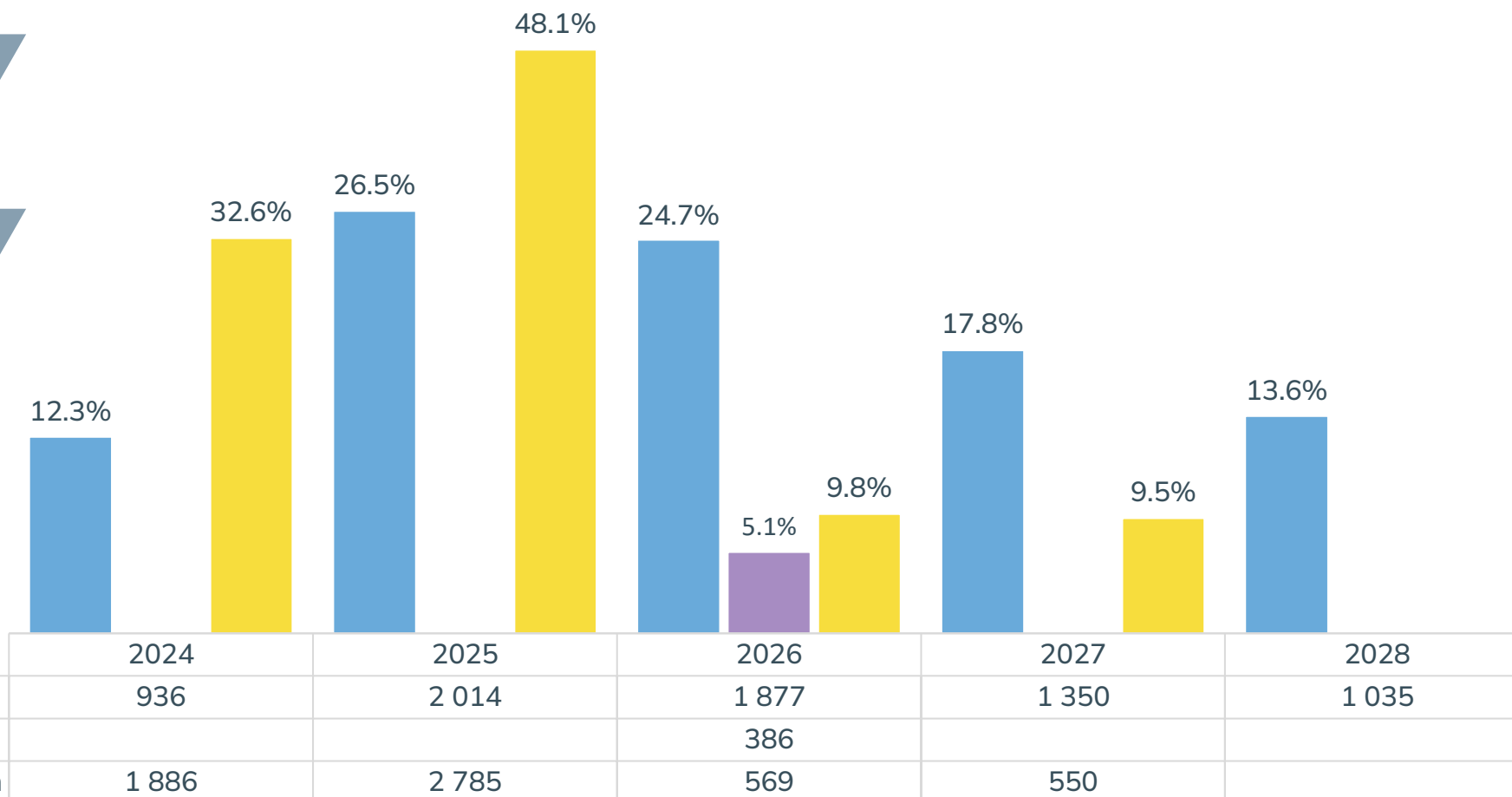


# ANALYSIS OF SOUTH AFRICAN LOAN REPAYMENT AND HEDGING EXPIRY PROFILE

## SOUTH AFRICAN LOAN AND HEDGING (SWAP & FIXED DEBT) EXPIRY PROFILE

**80%** OF INTEREST-BEARING DEBT HEDGED

**1.7 years** FIXED RATE (SWAP & FIXED DEBT) MATURITY PROFILE



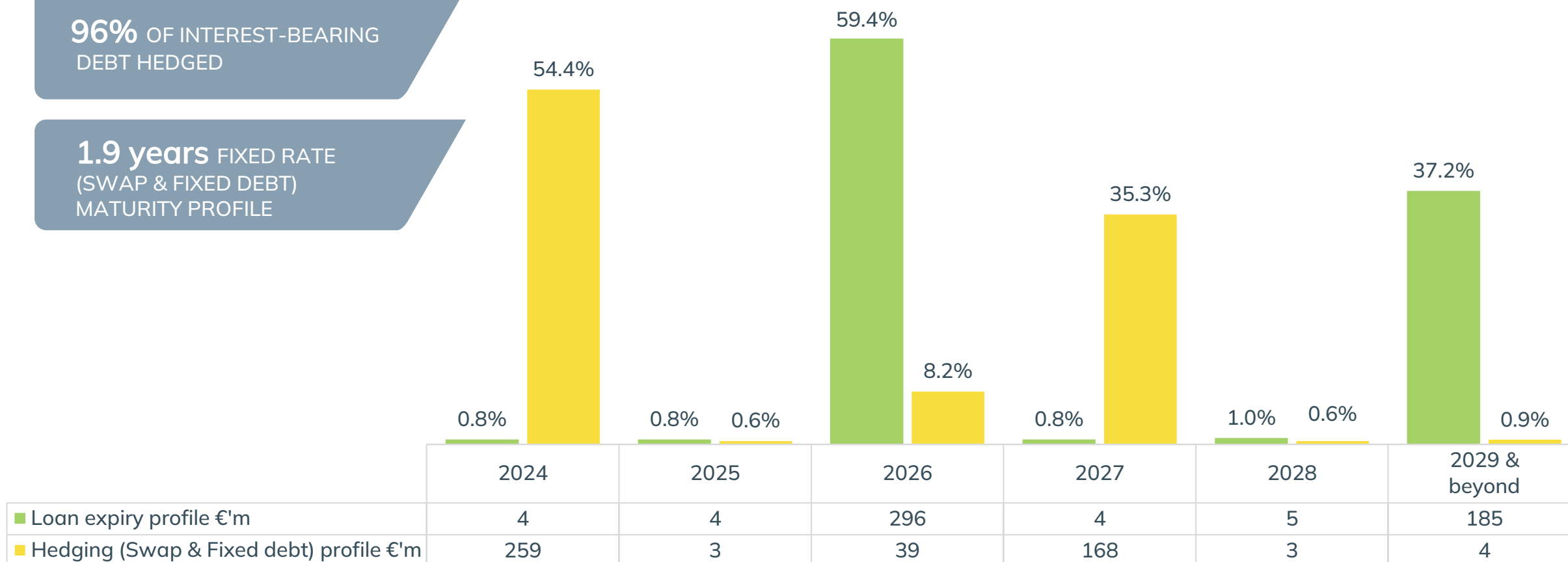
# ANALYSIS OF CASTELLANA LOAN REPAYMENT AND HEDGING EXPIRY PROFILE

## LOW REFINANCE RISK OVER THE NEXT FOUR YEARS

### CASTELLANA LOAN AND HEDGING (SWAP & FIXED DEBT) EXPIRY PROFILE

**96%** OF INTEREST-BEARING DEBT HEDGED

**1.9 years** FIXED RATE (SWAP & FIXED DEBT) MATURITY PROFILE



# EUR FOREIGN EXCHANGE HEDGING

## MAINTAINING SUSTAINABLE PREDICTABLE DIVIDENDS WHILE REDUCING CURRENCY VOLATILITY

	FY23	FY24	FY25	FY26	FY27	FY28
Fixed EUR/ZAR rate	20.0930	21.6679	22.2144	22.5553	22.8818	24.9307
% Hedge Target	100%	100%	80%	60%	40%	20%
% Net EUR dividend hedged	102%	105%	124%	90%	63%	34%
				Over 12 months	Over 3 years	Over 5 years
Average percentage Net EUR dividend hedged				105%	106%	82%

10% ZAR WEAKENING TO  
EUR FROM 19.29 TO 21.22

=

+R1 180m  
INCREASE IN  
NAV

+

+R33m  
INCREASE IN  
FY24 FFO

+

+0.1%  
INCREASE IN  
THE GROUP LTV

# FORECAST LTV SENSITIVITY TO VALUATION AND FOREIGN EXCHANGE MOVEMENTS

AT 31 MARCH 2023

EXAMPLE:

5% ZAR STRENGTHENING  
TO 18.32



3% INCREASE IN  
PROPERTY VALUATION



-1.3% DECREASE IN  
GROUP LTV TO 41.3%

EUR/ZAR exchange rate		Property valuation movement												
		-12%	-10%	-7%	-5%	-3%	-1%	0%	1%	3%	5%	7%	10%	12%
-25%	14.47	47.4%	46.5%	45.1%	44.2%	43.3%	42.5%	42.1%	41.7%	40.9%	40.2%	39.5%	38.5%	37.8%
-20%	15.43	47.5%	46.6%	45.2%	44.3%	43.4%	42.6%	42.2%	41.8%	41.0%	40.3%	39.6%	38.6%	37.9%
-15%	16.40	47.7%	46.7%	45.3%	44.4%	43.5%	42.7%	42.3%	41.9%	41.1%	40.4%	39.7%	38.7%	38.0%
-10%	17.36	47.7%	46.8%	45.4%	44.5%	43.6%	42.8%	42.4%	42.0%	41.2%	40.5%	39.8%	38.8%	38.1%
-5%	18.32	47.8%	46.9%	45.4%	44.6%	43.7%	42.9%	42.5%	42.1%	41.3%	40.6%	39.9%	38.8%	38.2%
-1%	19.10	47.9%	46.9%	45.5%	44.6%	43.8%	42.9%	42.5%	42.1%	41.4%	40.6%	39.9%	38.9%	38.3%
0%	19.2891	47.9%	46.9%	45.5%	44.6%	43.8%	43.0%	42.6%	42.2%	41.4%	40.7%	39.9%	38.9%	38.3%
1%	19.48	47.9%	47.0%	45.5%	44.7%	43.8%	43.0%	42.6%	42.2%	41.4%	40.7%	40.0%	38.9%	38.3%
5%	20.25	48.0%	47.0%	45.6%	44.7%	43.9%	43.0%	42.6%	42.2%	41.5%	40.7%	40.0%	39.0%	38.3%
10%	21.22	48.1%	47.1%	45.7%	44.8%	43.9%	43.1%	42.7%	42.3%	41.5%	40.8%	40.1%	39.1%	38.4%
15%	22.18	48.2%	47.2%	45.8%	44.9%	44.0%	43.2%	42.8%	42.4%	41.6%	40.9%	40.2%	39.1%	38.5%
20%	23.15	48.2%	47.2%	45.8%	44.9%	44.1%	43.2%	42.8%	42.4%	41.7%	40.9%	40.2%	39.2%	38.5%
25%	24.11	48.3%	47.3%	45.9%	45.0%	44.1%	43.3%	42.9%	42.5%	41.7%	41.0%	40.3%	39.3%	38.6%

# PROFORMA: EUR FOREIGN EXCHANGE HEDGING AFTER MEREV TRANSACTION

## PROFORMA: AFTER MEREV TRANSACTION (MAY 2023)

	FY23	FY24	FY25	FY26	FY27	FY28
Fixed EUR/ZAR rate	20.1649	21.6679	22.2144	22.5553	22.8818	24.9307
% Hedge Target	100%	100%	80%	60%	40%	20%
% Net EUR dividend hedged	105%	108%	132%	91%	56%	31%
				Over 12 months	Over 3 years	Over 5 years
Average percentage Net EUR dividend hedged				108%	109%	80%

10% ZAR WEAKENING TO  
EUR FROM 19.29 TO 21.22

=

+R1 053m  
INCREASE IN  
NAV

+

+R36m  
INCREASE IN  
FY24 FFO

+

+0.4%  
INCREASE IN  
THE GROUP LTV

# PROFORMA: FORECAST LTV SENSITIVITY TO VALUATION AND FOREIGN EXCHANGE MOVEMENTS AFTER MEREV TRANSACTION

PROFORMA: AFTER MEREV TRANSACTION (MAY 2023)

EXAMPLE:

5% ZAR STRENGTHENING TO 18.32



3% INCREASE IN PROPERTY VALUATION



-1.4% DECREASE IN GROUP LTV TO 42.7%

EUR/ZAR exchange rate		Property valuation movement												
		-12%	-10%	-7%	-5%	-3%	-1%	0%	1%	3%	5%	7%	10%	12%
-25%	14.47	48.3%	47.3%	45.9%	45.0%	44.1%	43.3%	42.9%	42.5%	41.7%	41.0%	40.3%	39.2%	38.6%
-20%	15.43	48.6%	47.6%	46.2%	45.3%	44.4%	43.6%	43.2%	42.8%	42.0%	41.2%	40.5%	39.5%	38.8%
-15%	16.40	48.9%	47.9%	46.5%	45.6%	44.7%	43.8%	43.4%	43.0%	42.2%	41.5%	40.8%	39.7%	39.0%
-10%	17.36	49.2%	48.2%	46.7%	45.8%	44.9%	44.1%	43.7%	43.3%	42.5%	41.7%	41.0%	39.9%	39.3%
-5%	18.32	49.4%	48.4%	47.0%	46.0%	45.2%	44.3%	43.9%	43.5%	42.7%	41.9%	41.2%	40.1%	39.5%
-1%	19.10	49.6%	48.6%	47.1%	46.2%	45.3%	44.5%	44.1%	43.6%	42.9%	42.1%	41.4%	40.3%	39.6%
0%	19.2891	49.7%	48.6%	47.2%	46.3%	45.4%	44.5%	44.1%	43.7%	42.9%	42.1%	41.4%	40.3%	39.7%
1%	19.48	49.7%	48.7%	47.2%	46.3%	45.4%	44.6%	44.1%	43.7%	42.9%	42.2%	41.4%	40.4%	39.7%
5%	20.25	49.9%	48.9%	47.4%	46.5%	45.6%	44.7%	44.3%	43.9%	43.1%	42.3%	41.6%	40.5%	39.8%
10%	21.22	50.1%	49.1%	47.6%	46.7%	45.8%	44.9%	44.5%	44.1%	43.3%	42.5%	41.8%	40.7%	40.0%
15%	22.18	50.3%	49.3%	47.8%	46.8%	46.0%	45.1%	44.7%	44.3%	43.5%	42.7%	41.9%	40.9%	40.2%
20%	23.15	50.5%	49.4%	48.0%	47.0%	46.1%	45.3%	44.8%	44.4%	43.6%	42.8%	42.1%	41.0%	40.3%
25%	24.11	50.6%	49.6%	48.1%	47.2%	46.3%	45.4%	45.0%	44.6%	43.8%	43.0%	42.2%	41.2%	40.5%

# CORPORATE BOND ISSUANCES

## COMPOSITION OF UNSECURED DEBT AND COVENANT EXCLUSIVE DEBT

Corporate Bonds	Security	Amount - Rm	Reference Rate	Margin	Maturity Date	Initial Term
VKE11	Unsecured	175	3M JIBAR	1.75%	20 April 2023	5.0 years
VKE14	Unsecured	375	3M JIBAR	1.65%	27 August 2023	5.0 years
VKE16	Unsecured	381	3M JIBAR	1.61%	14 February 2025	5.0 years
VKE18	Unsecured	342	3M JIBAR	1.85%	27 August 2024	3.0 years
VKE19	Unsecured	232	3M JIBAR	1.39%	27 August 2025	3.0 years
VKE20	Unsecured	535	3M JIBAR	1.59%	27 August 2027	5.0 years
<b>TOTAL</b>		<b>2 040</b>				

Unsecured Debt Summary	Security	Amount - Rm
Corporate bonds	Unsecured	2 040
Bank debt	Covenant exclusive <sup>(i)</sup>	386
<b>Total unsecured &amp; covenant exclusive debt</b>		<b>2 426</b>

Corporate long-term credit rating upgraded to **AA<sub>(ZA)</sub>** and corporate short term rating **A1<sub>+(ZA)</sub>**, with a **stable outlook**

(i) Covenant exclusive facilities form part of the bank's secured debt with rights to the bank's secured security pool, however they do not form part of transactional financial covenants.

# “SEE-THROUGH” LOAN-TO-VALUE RATIO

	Interest-bearing debt Rm	Property assets Rm	Cash Rm	LTV	Shareholding
Vukile Company, MICC, Namibia, and 100% of Clidet No. 1011	7 597	15 296	783	44.6%	100.0%
Castellana	9 599	21 570	604	41.7%	89.9%
Fairvest	6 120	14 873	135	40.2%	6.0%
<b>"See-through" Loan-to-Value Ratio</b>	<b>16 594</b>	<b>35 578</b>	<b>1 334</b>	<b>42.9%</b>	



# OVERVIEW OF UNENCUMBERED ASSETS

TOTAL UNENCUMBERED ASSETS  
**R12 404m (A)**

UNENCUMBERED DIRECT PROPERTY  
**R1 052m**

UNENCUMBERED LISTED SHARES  
**R11 352m**

NUMBER OF PROPERTIES  
**7**

GLA  
**74 737m<sup>2</sup>**

AVERAGE PROPERTY VALUE  
**R150m**

RETAIL RENT FROM NATIONAL TENANTS  
**87%**

CONTRACTUAL RENTAL ESCALATION  
**6.4%**

INCOME FROM TOP 10 TENANTS  
**67%**

WALE  
**2.7 years**

RETAIL TENANT RETENTION  
**93%**

VACANCY (BY RENT)  
**3.1%**

TOTAL UNSECURED DEBT  
**R2 040 (B)**

UNSECURED DEBT TO UNENCUMBERED ASSETS RATIO  
**16.4% (B/A)**