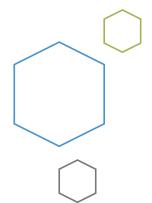






- Southern African Retail Portfolio Overview
 Ina Lopion
 - Castellana Properties Overview
 Alfonso Brunet
 - Financial Performance & Treasury Management Mike Potts
 - Vukile Academy
 Sedise Moseneke
 - Key initiatives in the year ahead Laurence Rapp
 - Prospects
 Laurence Rapp
 - 8 Q&A
 - 9 Appendices







REAL ESTATE. REAL GROWTH.

1 Introduction Laurence Rapp

www.vukile.co.za

Profile

Who we are

- ♦ High quality, low risk, Retail REIT operating in Southern Africa and Spain
- ♦ Strong operational focus with a core competence in active asset management
- ♦ Aim for simplicity and transparency
- Clarity of vision, strategy and structure
- Prudent financial management and strong capital markets expertise
- **Entrepreneurial approach** to deal making
- ♦ Strong focus on governance and leadership
- ♦ History of strong shareholder returns with CAGR of 20.3% since listing
- ♦ 45% of assets now focused in Spain and 4% in the UK
- ♦ Vukile listed on the JSE and NSX
- 72% held subsidiary Castellana Property Socimi listed on the MAB (Madrid junior board)

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Highlights

A transformational year in review

♦ 7.5% increase in dividends

In line with guidance to 181.48 cents per share

♦ Strong balance sheet and capital market support

- ICR of 6 times
- LTV reduced to 37% with 96% of debt hedged
- Corporate long-term credit rating upgraded to A+(ZA)
- Raised R2.6bn in new equity during the year and R700m in April 2019
- Raised R1.2bn in corporate bonds

♦ Significant presence in Spain

- Investment properties increased to €916m from €308m following the acquisition of 5 dominant shopping centres
- Positive benefits of diversification with a solid pipeline of opportunities

♦ Value-add asset management from Castellana

- All retail parks acquired in June 2017 now all fully let
- Like-for-like growth in gross rental income of 3.5% with reversions and new lettings at 11% above expiring rentals
- Successful redevelopment of Kinepolis Leisure Centre at a yield of 11%

Continuing solid operating performance in Southern Africa

- Positive retail reversions at +4.5%
- Retail vacancies reduced to 3.0% with 87% tenant retention
- Retail like-for-like growth in net income of 4.4%
- Established Vukile Academy

NTRODUCTION

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VUKILE

THE YEAR AHEA

PROSPECTS

QA .

Group Overview - Consolidated property assets of R33bn



SOUTHERN AFRICAN RETAIL PORTFOLIO OVERVIEW

FINANCIAL PERFORMANCE & TREASURY MANAGEMENT

KEY INITIATIVES IN THE YEAR AHEAD

Clarity of vision and strategic intent

Focused strategy and clear deliverables

Southern Africa

- Continued focus on defensive retail sector in line with our high- quality, low-risk portfolio
- Identify further investment opportunities in our existing portfolio through expansions and upgrades
- Strong operational focus to keep delivering solid results with a specific intent to further reduce vacancies and lower operating costs
- Increased focus on consumer analytics and alternative income streams starting to gain traction
- Evolve into a customer-led organisation to better adapt to changing customer trends to ensure long term sustainability
- Appetite to invest further in South Africa; always about the right assets at the right price and currently evaluating the proposed Rebosis portfolio acquisition
- Recycle non core assets and investments where appropriate without harming earnings momentum
- Retain an opportunistic and entrepreneurial approach to deal-making but always to be strategically consistent with our retail focus and driven by long term fundamentals

Spain

- Drive home the advantage we have created in Castellana through scale, on-the-ground presence and operational capabilities
- Enlarged, experienced management team in place allowing the business to mature following its start up phase and pursue new growth opportunities
- Continue identifying and delivering value add asset management opportunities
- Very healthy pipeline of organic growth opportunities allied to our existing assets through the El Corte Ingles deal
- Good pipeline of new accretive acquisitions currently being evaluated
- Evolve into a customer-led organisation to better adapt to changing customer trends to ensure long term sustainability
- Already the 9th largest SOCIMI in Spain by market capitalisation
- Focus is on growth in dividends not portfolio size
- Great window of opportunity to become a leading retail operator in Spain

Balance Sheet

- Good progress in reducing loan-to-value (LTV) to 37%
- Continue working to reduce LTV to target level of 35%
- Maintain very healthy ICR position
- Reduce LTV in Spain to 40% through value added projects and if possible paper-funded acquisitions
- Maintain conservative and well diversified funding strategy
- Continue to hedge foreign earnings to provide predictability in earnings
- Strong focus on risk management techniques in respect of currency and interest rate risks



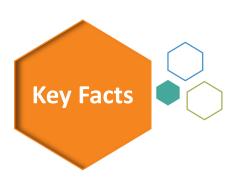


REAL ESTATE. REAL GROWTH.

Southern African Retail Portfolio Overview

Ina Lopion

Direct Southern African Retail Portfolio



- Portfolio Value R14.2bn
- **45** Properties
- ♦ GLA 860 591m²



- Average asset value R316m
- Average discount rate 13.5%
- Average exit capitalisation rate 8.3%



- National exposure
 - _ 83% GLA
 - 79% Rent
- Top 10 tenants
 - _ 54% GLA
 - _ 44% Rent
- ♦ WALE of 4.0 years
- Tenant retention of 87%







- Reversions
 - + 4.5%
- Vacancies
 - _ 3.0% GLA
 - _ 3.0% Rent
- Contractual escalations 7.0%
- Base rentals R134.78/m²
- Like-for-like net income growth 4.4%

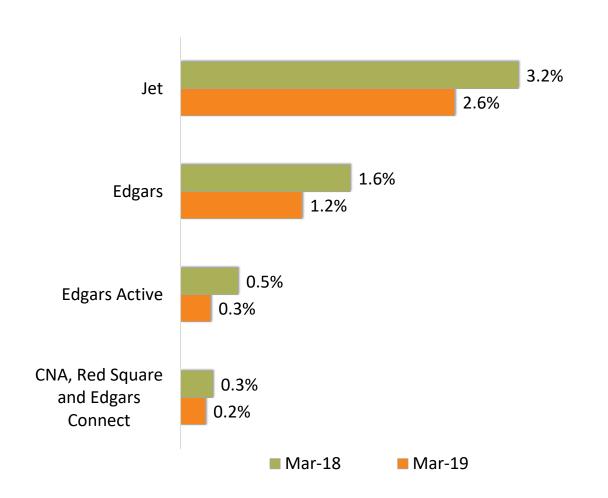
- Rent-to-sales 6.0%
- Average annual trading density R28 235/m²
- Annualised growth in trading densities 2.8%
- Net cost to property revenue

16.9%

Edcon

Significant reduction in exposure

Retail Rental exposure reduced from 5.7% to 4.3%

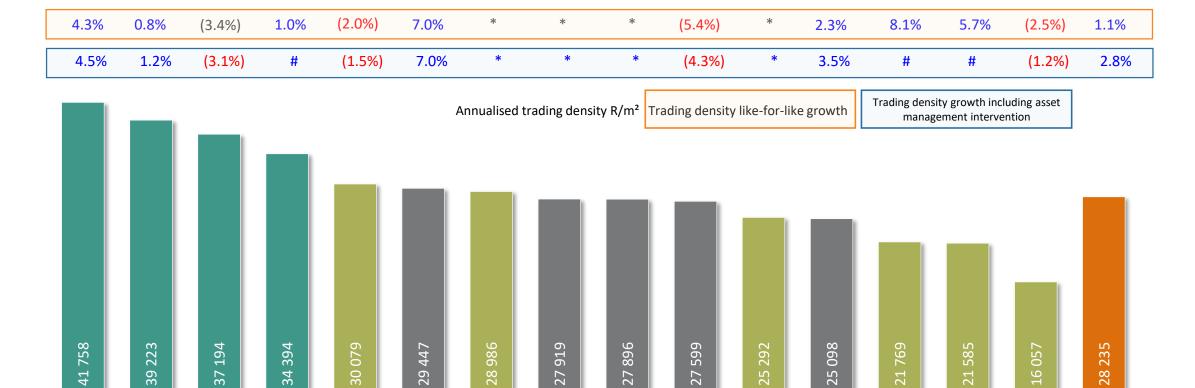


Area reduced by 17 000m² by August 2019

- Since March 2018 our exposure to Edcon has reduced by 5 598m² from 56 656m² (7.4% of retail GLA) to 51 058m² (6.2% of retail GLA)
- A further 11 258m² to be reduced by August 2019 which will reduce our exposure to 39 800m² (4.9% of retail GLA, and the group's rental exposure from 2.5% to 2.0%)
- ♦ Already re-let or are in advanced stages of negotiations to let the majority of the 11 258m² at higher rentals
- Agreed to take a R36m capital investment in Edcon in exchange for shares in the retailer, injected monthly over 24 months. Vukile's participation in the Edcon restructuring didn't impact our distribution to shareholders for FY2019
- The effects of the restructured Edcon leases have already been factored into our figures and form part of Vukile's guidance for our next financial year
- We will continue to critically assess our exposure to the tenant and manage proactively over time

Retail portfolio trading statistics for Top 15 properties

High trading densities delivering higher growth than national retail sales growth



Note: Annualised trading density calculated using monthly trading density over 12 months. Trading density like-for-like growth calculated on stable tenants.

■ Township

Nonesi Mall

Pine Crest

Maluti

Crescent

Thavhani

Mall

Rural

Oshakati

Shopping

Centre

Kolonnade

Retail Park

Urban

Moruleng

Mall

Meadowdale Bloemfontein

Randburg

Square

Southern

African

Average

Dobsonville Phoenix Plaza

Mall

Daveyton

Shopping

Centre

Gugulethu

Square

East Rand

Mall

FINANCIAL PERFORMANCE & TREASURY MANAGEMENT

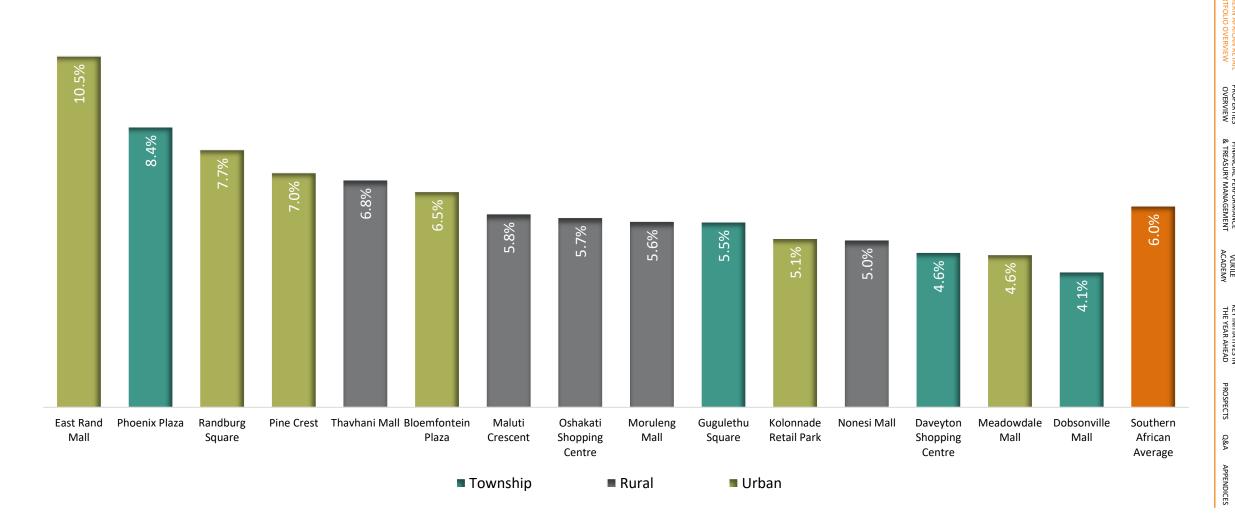
KEY INITIATIVES IN THE YEAR AHEAD

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^{*} Trading density like-for-like growth excludes Pine Crest, Maluti Crescent, Thavhani Mall and Kolonnade as recent developments/refurbishments/acquisition. # Not yet measured.

Rent-to-sales ratio by Top 15 properties

Continuing to provide very profitable centres for our tenants



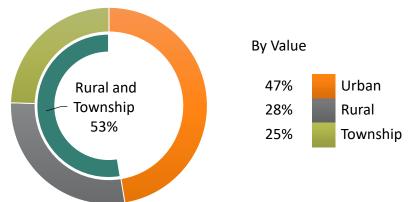
Retail insights

Defensive portfolio with further potential rental growth

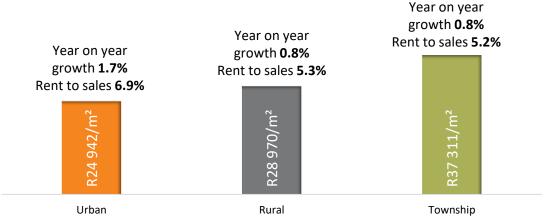
Segment Focus

- Rural and township and centres that account for 53% of the portfolio showed a year on year trading density growth of 0.8% which is higher than the national retail sales growth of 0.2%
- ♦ The low rent to sales ratio of 5.3% in the rural and township centres creates an opportunity for further rental growth
- Overall rent to sales remained at 6.0% which augurs well for further portfolio growth
- Rural and township centres are seeing an increase in diversity of the tenant mix through the introduction of strong second tier privately owned national tenants
- Groceries (22% exposure) grew by 0.4%, down from prior periods due to negative food inflation and not necessarily due to movement in turnover growth
- Fashion (27% exposure) trading results were marginally negative by 0.4% which is indicative of the challenging retail environment but green shoots starting to emerge within second-tier nationals

Segmental Profile - by Value



Segmental Profile – Trading Statistics



Southern African property portfolio

| Directors valuations used in fine | anciai statements | | | |
|---|---|--|--|--|
| Science vs. art | Valuations are based on multiple assumptions which involve some subjectivity. The key is consistency in applying the same methodology over time. We've applied consistent views and methodology since listing, with minor improvements to the model in refining risk assessment and the build-up of discount and exit cap rates | | | |
| Valuation policy | The portfolio is internally valued using the Discounted Cash Flow method and benchmarked against external valuations. 50% of the portfolio is externally valued every six months, ensuring that the total portfolio value is reviewed by external valuers once a year | | | |
| Comparison – directors' vs. external valuation | The difference between the directors' and external valuations were consistently within a narrow range of on average approximately 2% over the past 6 years | | | |
| Calculation of base discount rate | The rolling 10 year government bond is used as base rate, to which a general property risk premium is applied. Further risk premiums are applied per individual property depending on risk. This property specific risk is evaluated annually using a bespoke comprehensive risk / expected return model | | | |
| Calculation of exit capitalisation rate | 100bps risk loading for uncertainty of future cash flows is applied to the initial yield (discount rate less expected income growth) to calculate the exit capitalisation rate | | | |
| Hold Period | The hold period for valuation of multi tenanted properties is 4 years and single tenanted properties 10 years | | | |
| Properties on leasehold land | Value minimum of discounted cashflow over leasehold period with zero residual value or | | | |

discounted cashflow over 4 years plus perpetuity value of the 5th year's net income

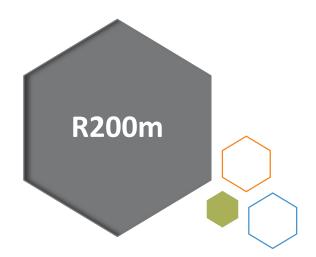
Capital investment last 5 years – R1.1bn invested in our retail portfolio

Continued focus on maintaining and improving our properties



| | R'm | | R'm |
|-----------------------|-----|---------------------------|-----|
| East Rand Mall | 220 | Pine Crest ⁽ⁱ⁾ | 102 |
| Maluti ⁽ⁱ⁾ | 169 | Workshop | 72 |
| Meadowdale | 147 | Hillfox | 36 |
| Dobsonville | 112 | Phoenix | 33 |





♦ R111m to be spent in FY2020

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KEY INITIATIVES IN THE YEAR AHEAD

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Extension and upgrade

Pine Crest Shopping Centre, Pinetown, KZN

- Upgrading the existing centre and expanding the total GLA from 40 087m² to 43 414m²
- ♦ A new mall with street level access, upgraded food court and an improved tenant mix is being added to the centre
- New tenants include: HiFi Corporation, Spur, Old Mutual, OK Furniture, Roots, a second Capitec branch and Galaxy Bingo
- ♦ Major maintenance work is being done at the same time
- A brand new centre identity has been created by Totem, a Spanish branding consultancy, and a relaunch is planned for end July 2019





| Location | Additional GLA |
|-------------------|--------------------------|
| Pinetown, KZN | 3 327m² |
| Commencement Date | Total Capex |
| April 2018 | R200m |
| Completion Date | Projected Yield on Capex |
| July 2019 | 7.4% |
| Trading Densities | Approx. Footfall |
| R28 986/m² | 11.2m |

Redevelopment

Maluti Crescent, Phuthaditjhaba

- Complete redevelopment and extension of the centre to accommodate more national tenants with high trading densities
- The new extension area, which includes Pick n Pay as the second food anchor, is almost 100% let and was opened successfully on 21 March 2019
- Maluti Crescent, with a GLA of about 34 000m², is the biggest enclosed centre in the Phuthaditjhaba area, which has more than 82 000 households
- Upgrading and maintenance to a portion of the existing centre is still ongoing and will be completed by August 2019
- The new under cover taxi rank was handed over to the local Taxi Association in November 2018





| Location | Additional GLA |
|--------------------|--------------------------|
| Phuthaditjhaba, FS | 12 357m² |
| Commencement Date | Total Capex |
| September 2017 | R392m |
| Completion Date | Projected Yield on Capex |
| March 2019 | 8.3% |

Acquisitions and Sales

Transferred during the year

| Property acquired | Location | Sector | GLA | Price R'm | Date of transfer |
|-----------------------|-------------------|--------|--------|--------------|--------------------|
| Kolonnade Retail Park | Pretoria, Gauteng | Retail | 39 450 | 470.6 | Transferred Nov-18 |
| Total acquisitions | | | 39 450 | 470.6 | |

| Property sold | Location | Sector | GLA | Price R'm | Date of transfer |
|------------------------------------|---------------|--------|--------|--------------|--------------------|
| Hillcrest Richdens Shopping Centre | KwaZulu-Natal | Retail | 10 196 | 138.0 | Transferred Mar-19 |
| Total sales | | | 10 196 | 138.0 | |

Acquisitions and Sales

To be acquired/sold post year end

| Property to be acquired | Location | Sector | GLA | Price R'm | Update |
|---|----------------------------|------------|--------|--------------|---|
| Rebosis Portfolio of 3 shopping centres | Gauteng and East London | Retail | 90 265 | 1 777.8 | Agreements signed Due Diligence currently underway |
| | | | 90 265 | 1 777.8 | |
| | | | | Price | |
| Property to be sold | Location | Sector | GLA | R'm | Update |
| Sandton Sunninghill Sunhill Park | Gauteng | Office | 14 790 | 44.0 | Agreements signed |
| Sandton Linbro Galaxy Drive Showroom | Gauteng | Industrial | 2 431 | 17.2 | Agreements signed |
| Midrand Vacant Land | Gauteng | Land | - | 34.5 | Terms agreed, agreement to be signed |
| Namibian Retail Portfolio (70%) | Namibia | Retail | 63 152 | 700.0 | Terms agreed, Due Diligence completed |
| | | | 80 373 | 795.7 | |

Alternative Income Management

Significant milestones achieved with platform now in place



35 properties have live fibre to the business connections, (2 more in process)



The **shopper app** is being finalised - to be deployed to **Hillfox and Dobsonville** during June



50 tenants installations completed with 57 on order



Will generate consumer behaviour insights from data captured



Wi-Fi installed at 2 properties, currently in technical testing phase



Websites and social media sites for all retail properties across the portfolio are being upgraded or created



More than 2 000 people have already registered via the captive portal



Mustard Seed Relationship Marketing appointed to implement marketing strategy across 33 properties

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FINANCIAL PERFORMANCE & TREASURY MANAGEMENT

VUKILE ACADEMY

KEY INITIATIVES IN THE YEAR AHEAD

PROSF

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Energy and water management

Focus on sustainability

Achievements FY2019:

- 5.5 million kWh sustainable electricity savings (equivalent of powering 500 houses)
- R2.8m saved through billing & metering optimisation
- Total installed PV capacity of 4.8 MW
- ◆ Total spend to date of R53m with annual income of R10m equating to an 18% yield on investment
- Sustainable water savings of 18 000 kl per annum (equivalent of 700 swimming pools)





Targets for the next 12 months:

- Energy savings of 8.6 million kWh (equivalent of powering 800 houses)
- Increasing PV capacity by 3.6 MW
- Further optimised metering and billing savings of +R0.6m
- Additional water savings of +15 000 kl per annum (equivalent of +600 swimming pools)





3

Castellana Properties Overview

Alfonso Brunet

www.vukile.co.za

elfaro

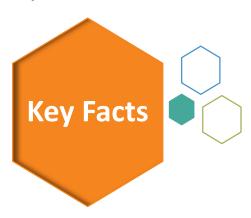
FY2019 Highlights

A transformational year, now the ninth largest Socimi in Spain by market capitalisation

- Strong portfolio delivering solid income growth
 - Like for like growth of 3.5% in gross rental income. Healthy operating expense ratio of 4.6%
- ◆ Active asset management continues to increase income and value
 - **61 leases signed** in FY2019 across the portfolio, up 10.8% on passing rents excluding vacancies
 - Additional €1.54m of annualised NOI generated in FY2019
 - Kinepolis Leisure Centre redevelopment project completed and fully occupied. €600 000 additional annualised NOI
- Addition of Project West portfolio has significantly improved portfolio metrics
 - Improved tenant mix, category mix, average rentals and average asset size across portfolio
- ♦ Well balanced resources, skills and know-how in the management team
 - Increased headcount to 25 professionals
- ♦ Castellana listed on the MAB alternative exchange at end July 2018

Key Portfolio Metrics

A premier retail Socimi in Spain



- Portfolio Value of €916m
- 17 Properties
- **♦** GLA **317 106**m²
- ♦ 96.4% Retail by value



- Average asset value €54m
- Average exit capitalisation rate 6.0%





- Average discount rate 7.8%
- ♦ 94% of retail space let to national tenants
- ♦ 27% of income from top 10 tenants
- WALE of 14.2 years (i)
- 99.3% rent collection rate

- 10.8% increase in reversions and new lettings
- **♦ 97.9% Occupancy**
- Average base rentals €14.14/m²/month
- **♦ 3.5%** Like-for-like **growth** in rental income

(i) WALE is to expiry of lease excluding break options

Value Creation

Castellana Approach

Strategic Acquisitions

- Dominant assets in their catchment areas
- Strong demographics in catchment areas of 150 000 people or more
- Stable NOI with upside potential

Active Asset
Management

- Keep high occupancy levels
- Value-added projects
- Positive reversion rates
- Optimize tenant mix
- Reinforce longterm relationships with stakeholders
- Maintain high rent collection rates

Corporate
Governance

- Implementation
 of international
 REIT best
 practices
- Best in class experienced Board of Directors

Debt
Management

- Diversification of sources of finance
- Cost efficient
- Hedging of at least 75%
- Conservative Net LTV

5 Dividend focus

- Predictable, stable & growing DPS
- Competitive Dividend Yield
- Distibution of +80% of FFO









R1.5 bn of value (iv) created since acquisition

KEY INITIATIVES IN THE YEAR AHEAD

⁽i) Valuation as at 31 March 2019

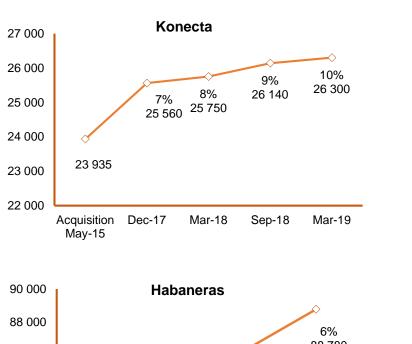
⁽ii) Like-for-Like is the growth in stable portfolio value excluding new acquisitions made in FY2019

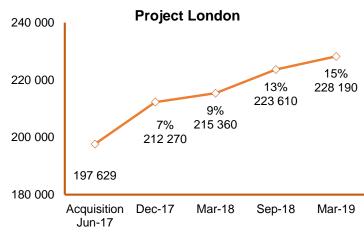
⁽iii) €824m is total of prices paid at each acquisition date excluding transaction costs

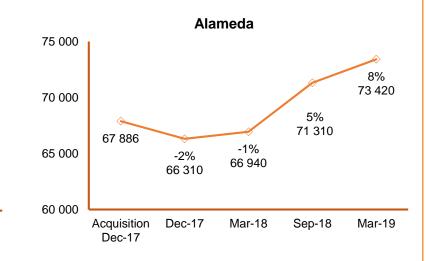
⁽iv) Difference between €916m and €824m = €92m multiplied by EURZAR exchange rate of 16.2582

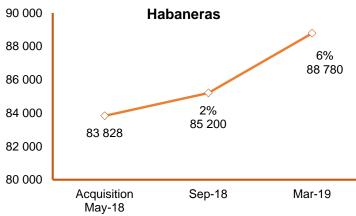
Value Creation

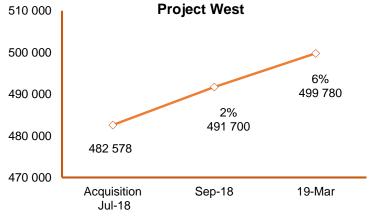
Capital Growth vs Acquisition Cost – Consistently adding value over time











Note: Acquisition price includes costs

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VIEW & TREASURY

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ROSPECTS Q&,

Adding value through active asset management

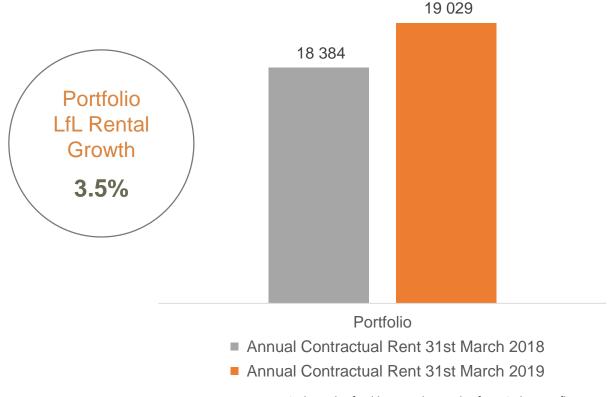
Annualised NOI Increase €1.6m (i)

Leases Signed 61 (ii)

GI A 14.6K m² Additional Value Added

+€26m (iii)

- Asset management team continue to unlock value in the portfolio through
 - Active management of tenant mix
 - Accretive redevelopment projects
 - Asset management initiatives
- Renewals and replacements of tenants concluded at average rate of €17.89/m²/month, an increase of 10.8% on previous passing rents
- Vacancies let at an average rate of €13.31/m²/month



- Total additional NOI of €1.6m to be fully earned over the next 24 months
- Leases signed in FY2019 include 40 new leases, 16 renewals and 5 resizings
- Additional NOI capitalised at a rate of 6%

Note: CPI in 2018: 1.2%, thus Like-for-like rental growth of 2.3% above inflation Source: Instituto Nacional de Estadística

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Acquisitions

5 accretive retail acquisitions strengthened the portfolio in FY2019



♦ Acquisition Date : 9 May 2018

♦ Price : €83.8m

♦ GLA : 24 158 m²



♦ Acquisition Date : 31 July 2018

♦ Price : €157.4m

♦ GLA : 43 423 m²



♦ Acquisition Date : 31 July 2018

♦ Price : €91.6m

♦ GLA : 35 211 m²



♦ Acquisition Date : 31 July 2018

♦ Price : €110.7m

♦ GLA : 17 906 m²



♦ Acquisition Date : 31 July 2018

♦ Price : €120.9m

♦ GLA : 24 789 m²

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PROPERTIES OVERVIEW

FINANCIAL PERFORMANCE & TREASURY MANAGEMENT

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KEY INITIATIVES IN THE YEAR AHEAD

OSPECTS

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Note: Acquisition price includes costs

Tenant Mix

Highly diversified retail portfolio

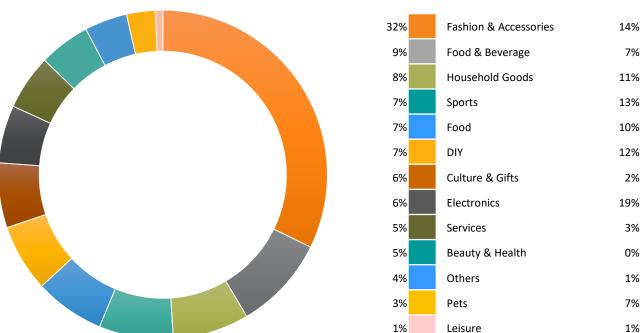
Assets 15

GLA 300 362 m²

WALE (i) **14.3** years Occupancy 97.8%

Category profile by Rent - 31 March 2019





Category profile by Rent - 31 March 2018



(i) WALE is to expiry of lease excluding break options

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Value Add Projects & Refurbishments

Granaita Leisure Centre - from 48% occupancy to 100% let and completely transformed

- Interior upgrade and increased natural light
- Customised high-visibility children's play area
- Attractive outdoor terraces to take advantage of favourable climate
- Additional green areas
- Improved tenant mix offering











Opening: **March 2019** Capex Spend:

€5.5m



Increase in NOI:

+€600k annualised



Yield on Capex:

11%



SOUTHERN AFRICAN RETAII PORTFOLIO OVERVIEW

FINANCIAL PERFORMANCE & TREASURY MANAGEMENT

KEY INITIATIVES IN THE YEAR AHEAD

Value Add Projects & Refurbishments

Granaita Leisure Centre in Granada



Upcoming Operational Plans

Driving value through hands-on asset management

Marketing

- Leverage customer knowledge through new data sources
- Enhanced digital customer journey through personalised communication
- Bring the cities to our centres initiate regular events linked to our communities
- Upgrade the Castellana communication plan, Castellana branding & media strategy

♦ Asset Management Focus Areas

- Retail Parks: Additional unit split projects and enhancing non-GLA income
- Granaita: Enhance the physical communication within the total scheme
- Habaneras: 2nd floor repositioning to increase restaurants and leisure component
- URW Portfolio: Reposition assets including the purchase of tenant-owned boxes within the centres to reconfigure and improve the tenant mix

Proposed Investments & Value Add Projects

Opportunity to unlock additional value across portfolio

♦ Commencement Date : May 2019

♦ Completion Date : July 2020

Total Investment : €115m (i)

Annualised NOI Increase : +€7.6m (ii)

♦ Yield on Capex : 6.8% (ii)

Key Highlights

- Acquisition of ECI-owned boxes in Bahia Sur and Los Arcos centres concluded May 2019
- ♦ Capex projects totaling €76m to enhance dominance of the centres commencing in May 2019



Image: Bahía Sur's Hipercor unit owned by ECI

Units Acquisition
Price (iii)

€39m

Capex on ECI units

€28m

Capex on Rest of Portfolio



€48m (iv)

⁽i) All capex including acquisition and repositioning of ECI units as well as other capex across the portfolio, excluding minor regulatory works of €3m

⁽ii) Once fully let , yield excludes minor regulatory works of €3m

⁽iii) Including transaction costs

⁽iv) Includes the acquistion of land and development of a new retail park at Bahia Sur

Bahía Sur – Project Overview

Cementing dominance of the centre by enhancing leisure and fashion mix

- ♦ Acquisition of two ECI-owned units: €20.6m
- ♦ Capex ECI units: €17.6m
- Purchase of adjacent land to develop retail park boxes to improve customer offering and further entrench centre as dominant shopping, leisure and entertainment node at an estimated cost of €17.3m
- Increase Net Operating Income
- Improve tenant mix with market-leading leisure and fashion offerings





| Completion | Investment | Yield on Capex | Affected GLA |
|------------|------------|----------------|-----------------------|
| Date | | | |
| July 2020 | €54.5m | 6.2 % | 12 000 m ² |

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ACADEM

KEY INITIATIVES IN THE YEAR AHEAD

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Los Arcos – Project Overview

Adding value by improving F&B, leisure and convenience shopping to be the dominant offering in Seville city centre

- Acquisition of the Hipercor unit: €18.3m
- Capex Hipercor units: €6.3m
- Incorporation of adjacent offices in the scheme to enhance F&B and leisure offer at a cost of €5.4m
- Increase in **Net Operating Income**
- Improve tenant mix with best of breed food, fashion and homeware offerings





Completion Investment Date **July 2020** €30m

Yield on Capex

5.8%

Affected GLA

11 000 m²

KEY INITIATIVES IN THE YEAR AHEAD

El Faro – Project Overview

Unlocking value by improving F&B and leisure to further cement dominance of centre

- ♦ Capex required: €4.5m
- **♦** Increase in **Net Operating Income**
- Improved tenant mix by replacing Bricor with cinema, leisure and F&B offerings to further enhance centre dominance
- ♦ Improve tenant mix with best of breed fashion brands at an estimated cost of €0.4m





Completion Investment Yield on Capex Affected GLA
Date
July 2020 €4.9m 12.2% 10 968 m²

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Capex on the rest of the portfolio

€25m of value-adding capex spread across the portfolio

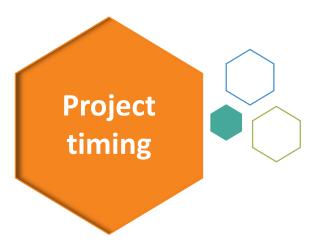
- 1 Vallsur2 Habaneras3 Granaita SC4 Pinatar
- ♦ Reconfiguration of first floor to incorporate more F&B and leisure offerings at a cost of €10m
- Reduce vacancies and introduce leading beauty retailers into the centre
- ♦ Re-sizing of fashion boxes at a cost of €1.2m
- ♦ Introducing more F&B and leisure to top floor at a cost of €1.4m
- ♦ Re-tenanting and purchase new stand-alone units at a cost of €1.8m
- ♦ Integrating the three nodes retail park, leisure centre and shopping centre
- ♦ Purchase of phase 2 at a cost of €4m

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Project Funding

Equity Capital already raised by Vukile



- ◆Total project cost of €115m over 2 financial years
- _ €94m required in FY2020
- _ €21m required in FY2021



- Project funding to be split 50/50 equity and debt
 - All equity required for the project already raised by Vukile
 - Debt to be provided through Castellana's existing funders



- Expected annualised return of6.8% on capex spent once fully let
 - Attractive forecastcash-on-cash yield of 10%





REAL ESTATE. REAL GROWTH.

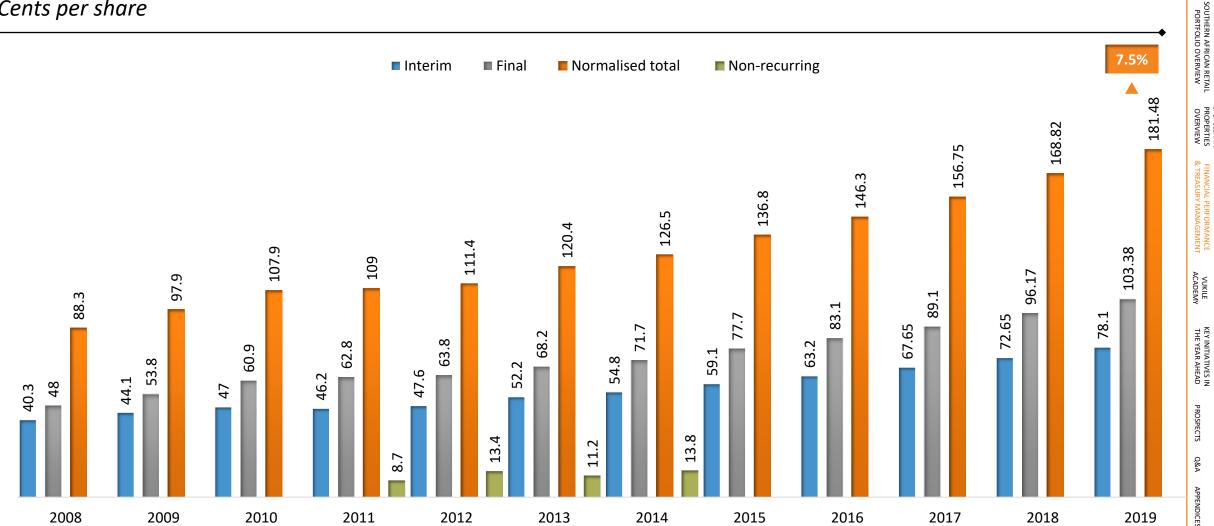
Financial Performance & Treasury Management

Mike Potts

Distribution history

Continuing 15 year trend of unbroken growth in distributions

Cents per share



Simplified income statement

R1.7bn distributable income for FY2019

| | Mar-19 R'000 | Mar-18 R'000 | Variance % |
|---|-----------------|-----------------|---------------|
| Property Revenue | 2 806 484 | 2 014 966 | 39.3 |
| Property Expenses | (932 183) | (705 891) | (32.1) |
| Net profit from property operations | 1 874 301 | 1 309 075 | 43.2 |
| Corporate administration expenses | (199 371) | (127 474) | (56.4) |
| Investment and sundry income (i) | 344 815 | 323 255 | 6.7 |
| Operating profit before finance costs | 2 019 745 | 1 504 856 | 34.2 |
| Finance costs | (509 749) | (367 808) | (38.6) |
| Profit before taxation | 1 509 996 | 1 137 048 | 32.8 |
| Taxation | (18 427) | (10 668) | (72.7) |
| Profit for the period | 1 491 569 | 1 126 380 | 32.4 |
| Profit share of associate | 53 585 | 95 485 | (43.9) |
| Cost of terminating interest rate swaps | - | (3 250) | - |
| Attributable to non controlling interests | (102 304) | (10 303) | >100.00 |
| Attributable to Vukile Group | 1 442 850 | 1 208 312 | 19.4 |

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Simplified income statement

R1.7bn distributable income for FY2019

| Mar-19 R'000 | Mar-18 R'000 | Variance % |
|-----------------|---|---|
| 1 442 850 | 1 208 312 | 19.4 |
| | | |
| 60 036 | 44 940 ⁽ⁱⁱ⁾ | 33.6 |
| 61 788 | 19 105 | >100.0 |
| 125 399 | 35 019 | >100.0 |
| 1 690 073 | 1 307 376 | 29.3 |
| 1 785 694 | 1 333 611 | 33.9 |
| 181.48 | 168.82 | 7.5 |
| | R'000 1 442 850 60 036 61 788 125 399 1 690 073 1 785 694 | R'000 R'000 1 442 850 1 208 312 60 036 44 940 (ii) 61 788 19 105 125 399 35 019 1 690 073 1 307 376 1 785 694 1 333 611 |

Segmental income statement

Spain increasing its contribution to 35% of net profit from property operations

Operating segment analysis for the year ended 31 March 2019

| | Retail R'000 | Other R'000 | Total Southern Africa R'000 | Retail R'000 | Other R'000 | Total Spain R'000 | Total Group R'000 |
|---|-----------------|----------------|--------------------------------------|-----------------|----------------|-------------------------|-------------------------|
| Property revenue (i) | 1 348 238 | 140 686 | 1 488 924 | 668 327 | 29 653 | 697 980 | 2 186 904 |
| Straight-line rental income accrual | 25 937 | 2 706 | 28 643 | (137) | - | (137) | 28 506 |
| | 1 374 175 | 143 392 | 1 517 567 | 668 190 | 29 653 | 697 843 | 2 215 410 |
| Property expenses (net of recoveries) (i) | (277 689) | (5 548) | (283 237) | (29 345) | (21) | (29 366) | (312 603) |
| Net Profit from property operations | 1 096 486 | 137 844 | 1 234 330 | 638 845 | 29 632 | 668 477 | 1 902 807 |
| Profit from associate (Atlantic Leaf) | | | 53 585 | | | | 53 585 |

⁽i) The property revenue and property expenses in the segmental report have been reflected net of recoveries, in terms of the SA REIT Association's Best Practice Recommendations. The audited consolidated statement of profit and loss reflects gross property revenue and gross property expenses.

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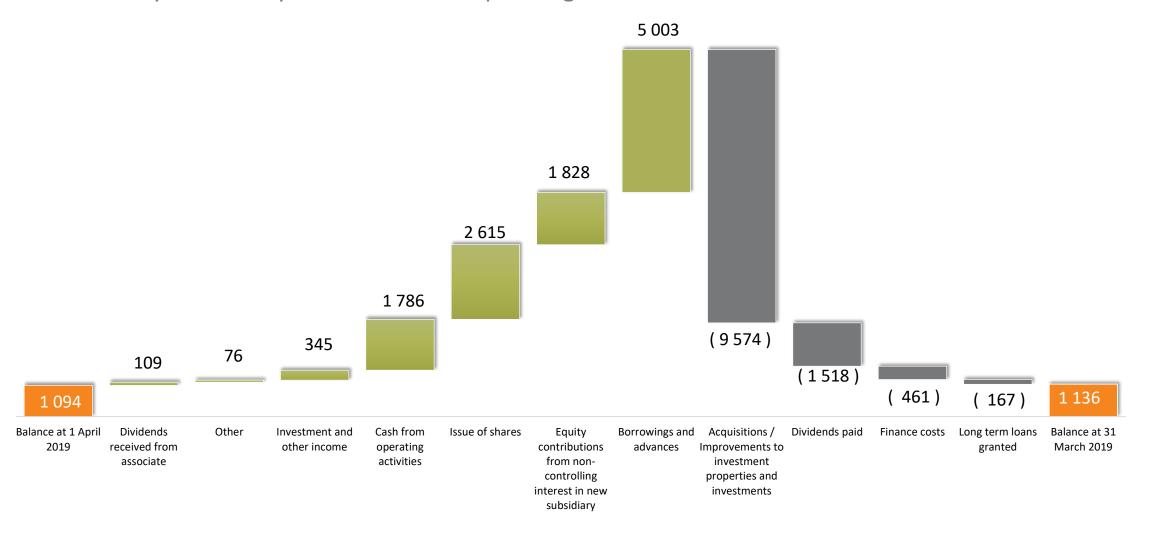
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Group net cash flow – (R'm)

Dividend fully covered by cash flows from operating activities



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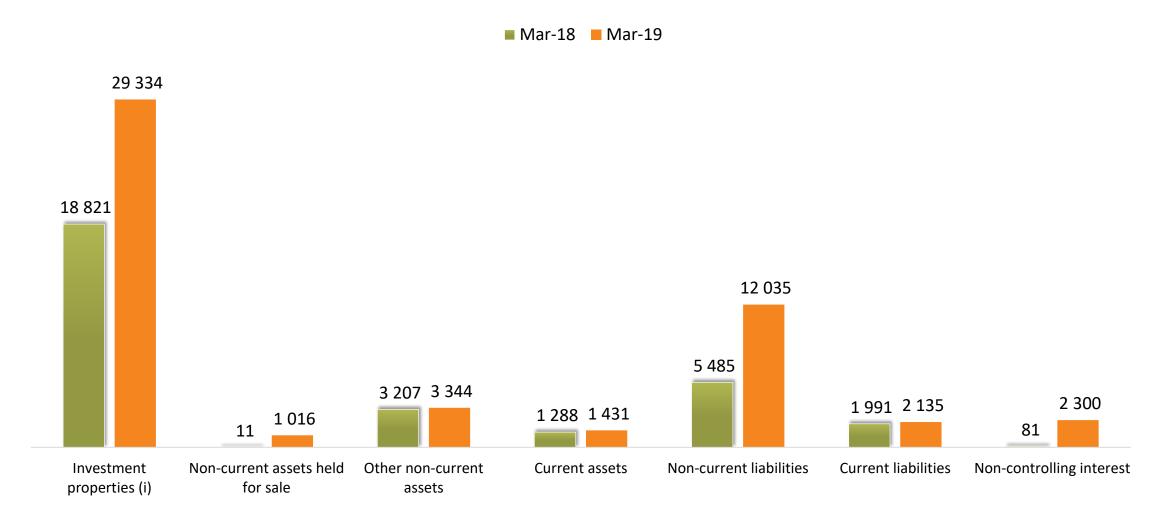
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KEY INITIATIVES IN THE YEAR AHEAD

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Group balance sheet – (R'm)

Assets and liabilities at 31 March 2019

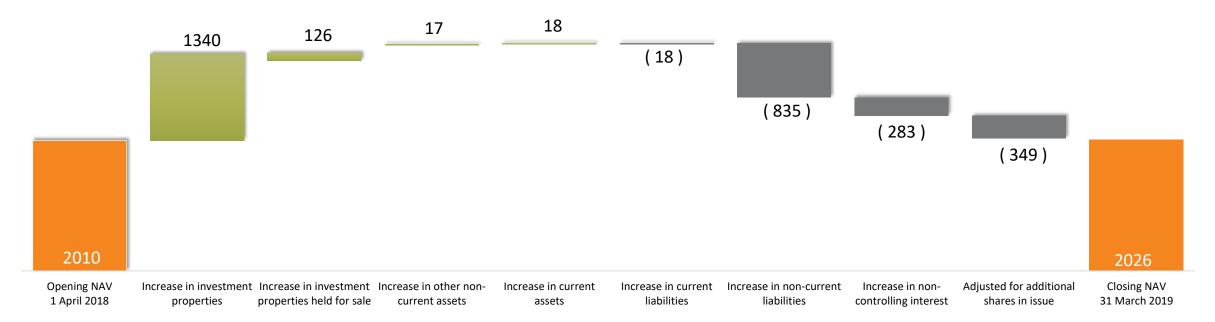


⁽i) Includes properties under development, net of straight-lining

NAV Bridge – (Cents)

Increase in NAV to 2026 cps

- ♦ The fair value of investments increased by R804m for the year (87 cps)
- ♦ This increase to NAV was offset by:
 - Unrealised fair value loss on listed property shares: R88m
 - Unrealised foreign exchange loss on foreign loans: R66m
 - Impairment of goodwill: R48m
 - Fair value loss on net settled derivatives: R208m
- ♦ The group's NAV would increase to 2070 cents if the impact of these temporary items are excluded



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Key debt and foreign exchange metrics

Good progress in reducing LTV and strong ICR

- ♦ Reduced Group cost of funding to 4.5% (South Africa 9.2%) from 5.7% (South Africa 9.2%)
- ◆ Strong cash flow compared with net interest cost with Interest cover ratio of 6 times (vi)
- ♦ Stress testing reveals that the portfolio would need to undergo a 67% reduction in EBITDA before reaching 2 times bank covenant level
- ♦ Solid balance sheet with a loan to value ratio of 37.2% (i), gearing ratio of 37.0% (ii) and "see-through" LTV of 38.9% (xx)
- ♦ A 25% weakening of the ZAR spot rate to the EUR from 16.26 to 20.32 will only increase Vukile's LTV to 39.5%
- ♦ 95.7% (iii) of Interest bearing debt hedged with a 3.6 year fixed rate (swap & fixed debt) maturity profile
- ♦ R1.2bn of Corporate Bonds issued and R7.4bn of bank facilities negotiated or extended during the 12-month period
- ♦ R1.4bn of bank debt expiring in FY2020 will be refinanced, currently R1.1bn already in advanced negotiations. No corporate bonds are to expire in FY2020
- ♦ 75.2% of forecast Net EUR income from Castellana hedged over the next 2½ years
- ♦ 86.0% of forecast Net GBP income from Atlantic Leaf hedged over the next 2 years

Segmental loan-to-value and interest cover ratios

Low risk conservative balance sheet

| | Southern Africa R'000 | Spain €'000 | Group R'000 | Internal Policy at Group level |
|---|--------------------------|----------------|-------------------|-----------------------------------|
| Loan-to-value ratio (net of cash and cash equivalents) (i) | 29.98% | 45.93% | 37.18 % | 35% - 40% |
| Loan-to-value covenant level | 50% | 65% | 50% | |
| LTV stress level margin (% asset value reduction to respective covenant levels) | 35% | 24% | 20% | |
| LTV stress level amount (asset value reduction to respective covenant levels) | R6 266 262 | € 223 626 | R6 522 696 | |
| Interest cover ratio (vi) | 7.94 times | 4.07 times | 6.05 times | |
| Interest cover ratio covenant level | 2 times | 2 times | 2 times | |
| ICR stress level margin (% EBITDA reduction to respective covenant levels) | 75% | 51% | 67 % | |
| ICR stress level amount (EBITDA reduction to respective covenant levels) | R909 634 | € 18 534 | R1 210 979 | |
| Interest bearing debt hedged (iii) (vii) | 91.67% | 98.66% | 95.68% | > 75% |
| Fixed rate (swap) maturity profile | 2.66 years | 4.16 years | 3.55 years | > 3 years |
| Debt maturity profile | 2.01 years | 5.46 years | 3.92 years | |

⁽i), (iii), (vi) and (vii) defined in Appendix C: Notes to Treasury Management Slides

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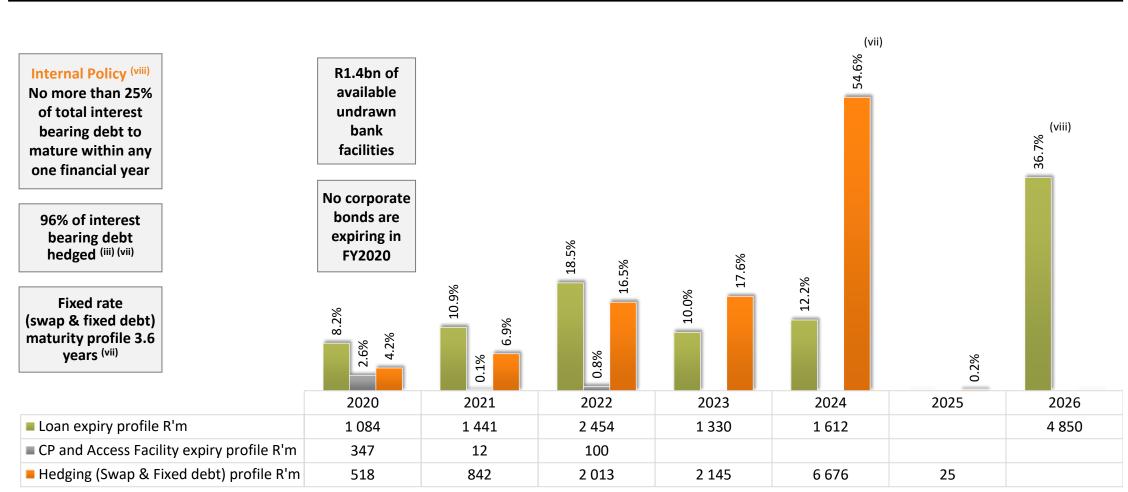
THE YEAR AHEAD

PROSPECTS Q&A

Analysis of Group loan repayment and hedging expiry profile

Well hedged with low risk expiry profile

Group loan and hedging (swap & fixed debt) expiry profile



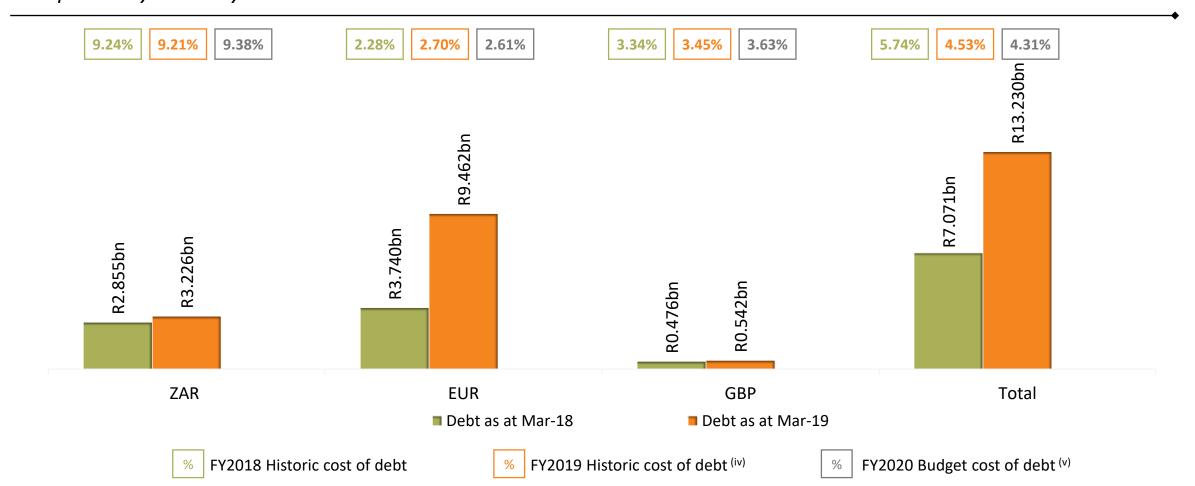
KEY INITIATIVES IN THE YEAR AHEAD

SOUTHERN AFRICAN RETAIL PORTFOLIO OVERVIEW

Cost of funding

Reduction in Group cost of finance due to funding mix

Group Debt by Currency



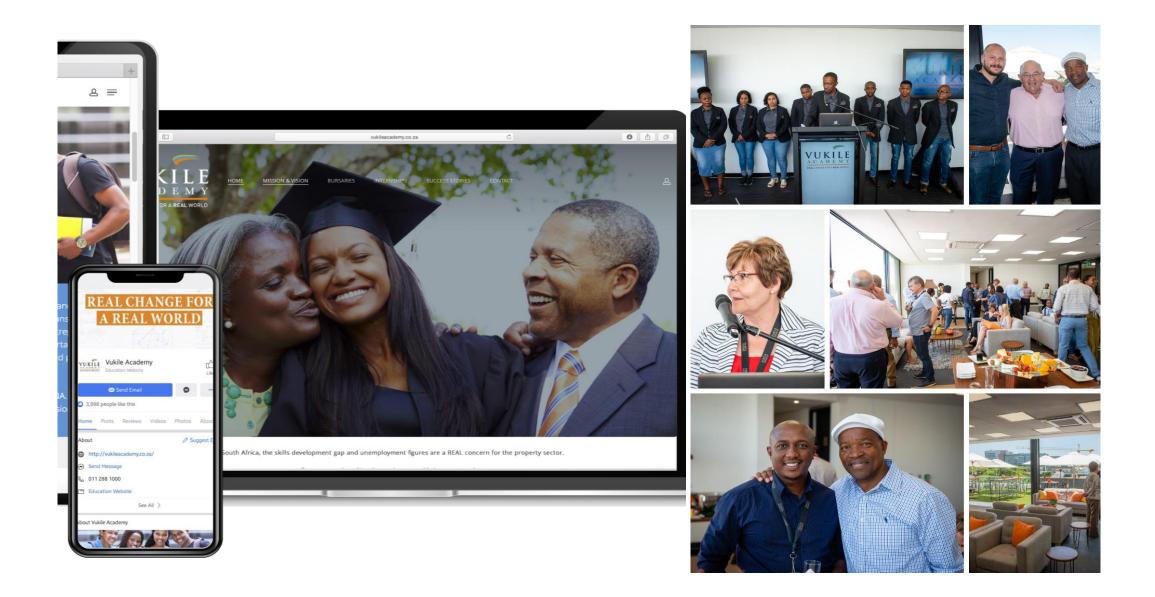
(iv) and (v) defined in Appendix C: Notes to treasury management slides

KEY INITIATIVES IN THE YEAR AHEAD

SOUTHERN AFRICAN RETAIL PORTFOLIO OVERVIEW



Vukile Academy launch in March 2019



Real deliverables for a real world

- ♦ The Academy is our skills development programme that was officially launched at the beginning of calendar year 2019, it comprises of the bursary fund, the internship and the entrepreneur development programme
- ♦ Vukile, through the Academy, has awarded and funded 55 bursaries to top performing black students across different curriculums related to the property sector at a cost of R5.2m
- ♦ The Academy delivers a fully funded bursary programme for final year and honours students, while offering them mentorship and personal mastery growth
- ♦ 8 top candidates (out of 52 applications) from our partnerships with tertiary institutions (i) were selected to serve as interns for the calendar year 2019. The interns are on a fixed term employment contract
- ♦ The main focus of the internship programme is to empower the candidates with the Vukile Brand DNA
- ♦ The internship is based on an 11 module programme, which was designed with experts from tertiary institutions, the property sector as well as life-coaches, the 12th module is a graduation

Top 8 Academy candidates



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Vukile Academy - Internship

Making a meaningful impact - Internship

- ♦ The Academy internship is a unique, industry leading development platform
- ♦ The programme is structured to transfer knowledge related to property specific skills and to also create well rounded individuals through a personalized mastery programme
- ◆ The third element of the Academy is designed to give our interns REAL LIFE experiences on REAL LIFE projects
- **♦ 3 projects** have been selected for the 2019 calendar year − 2 retail and 1 student residential development
- ◆ The projects are in partnership with black entrepreneurs to assist them to realize their dreams
- ♦ The Vukile Community Participation and Liaison Policy is an ongoing project, across 7 locations. It identifies opportunities to make the lives of the communities around our shopping centers better
- ♦ We have nurtured loyalty and created a sense of belonging through these projects:
 - Afrika Tikkun
 - Umastandi
 - Black Suppliers
 - Neh! Wowen Food Vendors Enterprise Development
 - Dream Room Reach For A Dream

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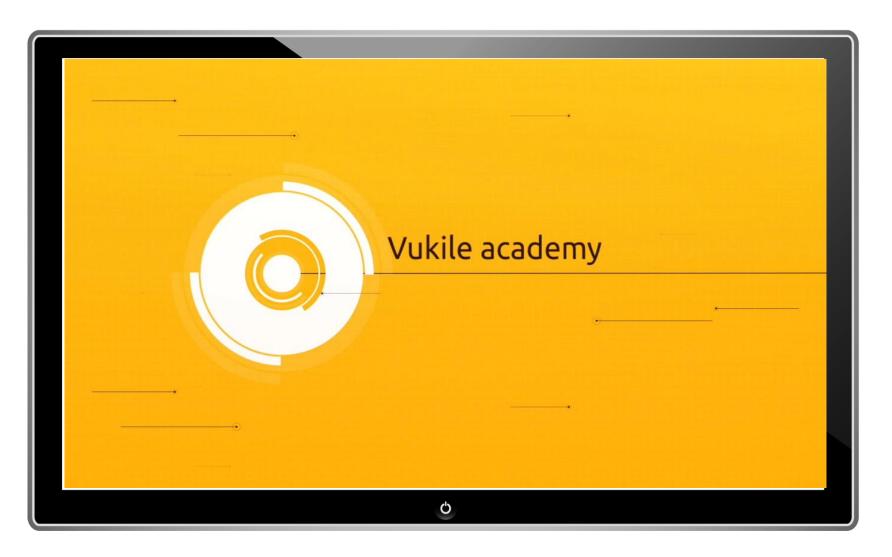
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Vukile Academy - Internship

Making a meaningful impact - Internship







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Key initiatives in the year ahead

Laurence Rapp

Management changes

Welcoming our new executives in a seamless transition



- Former CFO of Hyprop
- Extensive experience and knowledge of REITs and retail assets in SA and abroad
- Already very well integrated into the team
- Strong alignment of values with the team
- Assumes role of CFO and joins the Vukile Board effective
 1 July 2019



- Been with Vukile since 2012
- Currently Head of Asset Management SA
- Mentored by Ina Lopion over the past two years
- Great understanding of the sector and strong track record of delivery
- Appointed as MD Southern Africa and joins the Board effective 1 July 2019

Transactions in process

Active recycling of assets

Non-core assets deals in progress

- ♦ Sale of non-retail SA portfolio to a BEE group currently under evaluation
 - Strong focus on skills development further demonstrating
 Vukile's commitment to transformation in the sector
- Sale of the Namibian Portfolio
 - Currently at advanced stage of a trade sale where Vukile will retain a 30% stake for the time being
 - Would consider a listing as an alternative exit strategy should the deal not finalise

Core strategic deals in progress

- Evaluating buying out the underwriter from the Project West transaction
 - Lowest risk deal is to buy our own assets



- **El Corte Ingles** transaction
 - Very exciting initiative to add value to existing assets through both NOI growth and cap rate compression resulting from greater ownership percentage of the centres
- Nurturing a solid pipeline of accretive transactions in Spain
- Acquisition of portfolio from Rebosis currently in due diligence

Rebosis Transaction

Strategically aligned acquisition of three shopping centres currently being evaluated

- ♦ Announced transaction on 13 May 2019
- ♦ Acquisition of three shopping centres for an aggregate price of R1.78bn
- ♦ Mdantstane Mall, Bloed Street Mall and Sunnypark are consistent with Vukile's strategy and focus on mid- to lower LSM centres operating in townships or highly dense CBD's, benefiting from high footfall and strong national tenant leases
- Deal still has numerous conditions precedent before being finalised
 - Due diligence approval by Vukile in its sole discretion currently underway
 - Competition Commission approval
 - Rebosis shareholder approval
 - Specific Vukile shareholder approval to fund the acquisition
 - Funding needs to be raised on terms acceptable to Vukile
 - Deal will reduce LTV, as Vukile is prepared to take on no more than 25% debt to fund the transaction
- ♦ Market will be updated on progress of the deal as key milestones are reached

Listed Investments

Looking for opportunities to recycle into core strategies

Gemgrow

- Supportive of proposed Arrowhead transaction
- Potential consolidation opportunities driven off the A/B share structure
- Cost savings to benefit shareholders
- Creates greater scale and index inclusion for the enlarged entity
- ♦ Reduces Vukile holding to 10%
- Makes for an easier exit due to relatively smaller percentage shareholding, greater scale and liquidity
- Non-core holding and keen to find an exit

Atlantic Leaf

- Continues to deliver in line with mandate and expectations
- Focus on recycling their assets to have an even greater focus on warehousing and logistics to further strengthen the fund
- No concerns about the business and earnings outlook but looking difficult to scale the operation
- Continue to work with management to find appropriate solutions and potential exit for Vukile
- Proceeds would be deployed in Spain

Fairvest

- Ongoing strong performance
- ♦ Delivers above market growth rates
- ♦ Aligned to Vukile's core retail focus
- No immediate plans to exit but will continue to monitor total shareholder's returns

Looking to the future of shopping centres

Positioning the business for long term sustainability

- ♦ Retail apocalypse story is grossly exaggerated and shopping centres are not dying but...
- ♦ ... change is happening at a rapid rate creating the need for a more agile organisation and approach to shopping centre ownership
- ♦ What will the future of shopping centre ownership look like in five and ten years time?
- ♦ What key skills and core competencies will be required?
- Deep understanding of the customer and consumer behaviour lies at the heart of this journey
 - Placing the customer at the centre of everything we do
- ♦ Embarking on a process with external consultants to help us navigate this transition and build the required skills in both Vukile and Castellana
- ♦ May well require investment in new ventures and skills
- ♦ Aim to spend the better part of the next year developing this strategy to manage and thrive in a world of disruption to ensure we remain the best shopping centre owners and managers we can be

Internally focussed strategy to drive operational performance

- Anticipate another challenging period ahead for the local economy
- ◆ Portfolio is defensively positioned with 92% retail exposure with a specific focus on LSMs 1-7
- Defensive tenant mix with approximately 80% national tenants and large grocery component at low rent to sales ratios
- ♦ Local activity will be focused on expansions and upgrades to existing centres
- Continued strong operational focus to drive results with a specific objective to reduce vacancies and operating costs
- Growing focus on consumer analytics and alternative income streams gathering momentum
- ♦ Installation of fibre at 35 centres is a key foundation for our future strategy
- Appetite to invest further in South Africa through buying the right assets at the right price as evidenced by the current Rebosis transaction that is under evaluation
- Look to recycle non-core assets and investments where appropriate without harming earnings momentum
- Retain an opportunistic and entrepreneurial approach to deal-making but always to be strategically consistent with our retail focus and driven by long term fundamentals

Spanish strategy

Building off a solid foundation with potential to become a dominant market participant

- ♦ Spanish retail and economic fundamentals remain positive; not an over-retailed market with 560 retail assets
 - Spanish consumer and social culture together with large tourist market provides a defensive position against online retail sales
- Remain focused on the retail sector including retail parks and shopping centres
- Critical to our success is that we operate as locals on the ground
- ♦ Focus on value added asset management initiatives and driving operational excellence
- ◆ Currently seeing very good deal flow with Castellana known as a credible and trustworthy buyer
- ◆ Good organic acquisition opportunities allied to existing assets including buying owner occupied boxes
- **Strong focus on corporate governance**
- ♦ Internal management structure with complete alignment between key staff and investors through the recently implemented long term incentive plan that rewards growth in dividends as the key metric
- **♦ Window of opportunity** to really dominate the market
 - US private equity funds need to return capital and sell assets
 - Negative perception of retail means less competition for assets
 - Need to be alert to exciting corporate opportunities





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Prospects

Laurence Rapp

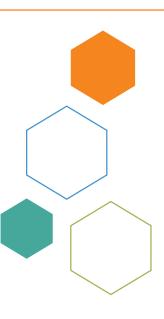
- ◆ The Vukile business remains in very good shape; operationally, financially and strategically
- Clearly focused retail strategy in both South Africa and Spain is providing benefits in each of these markets as seen by the strong operational performances
- ◆ At group level, the macro-economic benefits of diversification for South African investors is evident.
- ◆ Decision making is all geared towards making the right decisions for the long term sustainability of the business and trying to ensure we are not caught up in short termism
- ♦ We are pleased with the progress we have made in reducing our LTV from approximately 42% at the time of the Unibail-Rodamco-Westfields acquisition, to the current level of 37%
- ♦ Will continue to remain very focused on balance sheet strength and overall risk management
- ♦ The business remains very well positioned for long-term sustainability and growth

- ♦ Expect dividends to grow by between 3% to 5% in FY2020
- ♦ The guidance range takes into consideration that Vukile is currently in negotiations, some at advanced stages, to recycle certain non-core assets and redeploy the proceeds into core market opportunities.
 - The forecast for the year can be impacted by the closing and timing of the transactions
 - The proposed Rebosis transaction has not been factored in to the forecast
- ♦ Once Vukile has greater clarity and certainty on the finalisation of these deals and resultant impact on the forecast for FY2020, Vukile will update the market via a SENS announcement
- Important to note that the forecast for FY2020 contains certain cost and base-related items that are providing a drag of approximately 2% in the current year which should not repeat going forward

Acknowledgements



- ♦ Board
- Property managers
- Service providers
- ♦ Brokers and developers
- **♦** Tenants
- **♦** Investors
- **♦** Funders
- **♦** Colleagues



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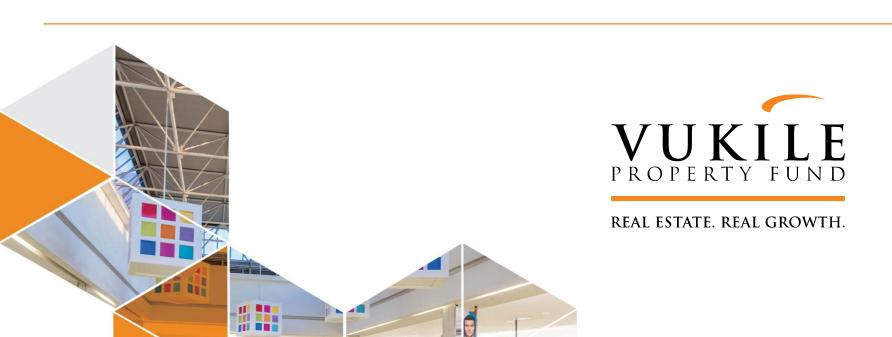


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Q&A

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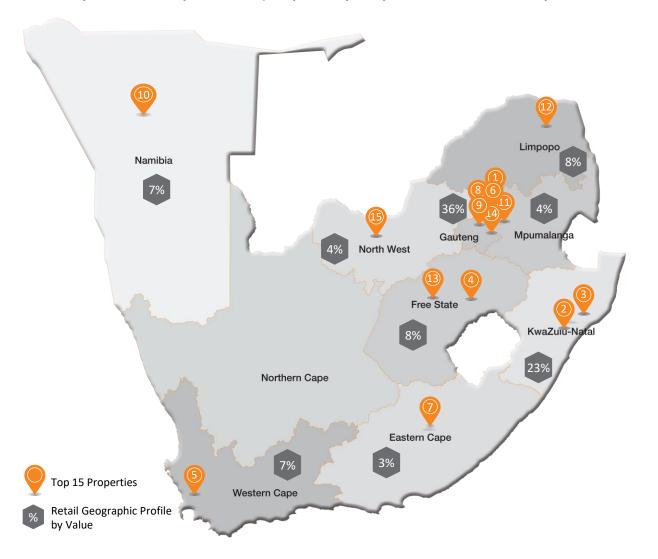


www.vukile.co.za

Appendices

Our Southern Africa retail footprint

Retail portfolio profile (Top 15 properties 64% of portfolio by value)









Maluti Crescent

Gugulethu Square

6 Dobsonville Mall

Nonesi Mall

8 Kolonnade Retail Park

Meadowdale Mall



Daveyton

Thavhani Mall

Bloemfontein Plaza

Randburg Square

Moruleng Mall

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High quality retail assets

Top 15 assets

East Rand Mall



Pine Crest



Phoenix Plaza



Maluti Crescent



Gugulethu Square



| | 1 | | | | | |
|----------|--------------------------|----------|--------------------------|---------------|--------------------------|--------------|
| _ | GAV | R1 433m | R1 047m | R940m | R667m | R553m |
| | Region | Gauteng | KwaZulu-Natal | KwaZulu-Natal | Free State | Western Cape |
| | Gross Lettable Area | 68 253m² | 43 414m² | 24 231m² | 35 335m² | 25 322m² |
| S | Monthly Rental | R278/m² | R175/m² | R273/m² | R144/m² | R164/m² |
| | National Tenant exposure | 94% | 91% | 78% | 94% | 88% |
| | Vukile Ownership | 50% | 100% | 100% | 100% | 100% |
| * | Approx. Footfall | 10.2m | 11.2m | 10.4m | 6.5m | 11.5m |
| VACNAT | Vacancy | 1.8% | 4.1% Development vacancy | 1.0% | 1.2% Development vacancy | Fully Let |

Dobsonville Mall











Meadowdale Mall



Oshakati Shopping Centre



| _ | GAV | R546m | R500m | R497m | R438m | R428m |
|--------|--------------------------|-----------|--------------|---------------------|---------------------|---------------------|
| | Region | Gauteng | Eastern Cape | Gauteng | Gauteng | Namibia |
| | Gross Lettable Area | 26 589m² | 27 898m² | 39 450m² | 49 487m² | 24 632m² |
| S | Monthly Rental | R141/m² | R128/m² | R108/m² | R81/m² | R138/m² |
| 8 | National Tenant exposure | 82% | 97% | 83% | 81% | 94% |
| | Vukile Ownership | 100% | 100% | 100% | 67% | 100% |
| * | Approx. Footfall | 11.7m | 8.2m | 8.8m ⁽ⁱ⁾ | 9.8m ⁽ⁱ⁾ | 5.1m ⁽ⁱ⁾ |
| VACNAT | Vacancy | Fully Let | Fully Let | Fully Let | Fully Let | 2.4% |

High quality retail assets

Top 15 assets (cont.)

Daveyton Shopping Centre



Thavhani Mall



Bloemfontein Plaza



Randburg Square



Moruleng Mall

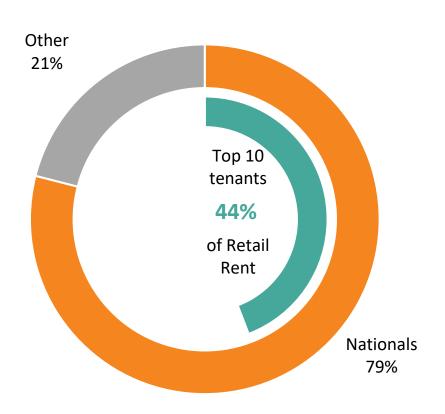


| | GAV | R421m | R414m | R411m | R409m | R399m |
|--------|--------------------------|----------|----------------------------|------------|----------------------|------------|
| 6 | Region | Gauteng | Limpopo | Free State | Gauteng | North West |
| | Gross Lettable Area | 17 774m² | 53 289m² 43 771m² 40 767m² | | n² 43 771m² 40 767m² | |
| S | Monthly Rental | R166/m² | R165/m² | R88/m² | R104/m² | R118/m² |
| V | National Tenant exposure | 83% | 92% | 56% | 78% | 86% |
| | Vukile Ownership | 100% | 33% | 100% | 100% | 80% |
| * | Approx. Footfall | 7.9m | 9.3m | 8.8m | 7.4m | 3.9m |
| VACNAT | Vacancy | 1.4% | 0.9% | 2.0% | 5.6% | 4.9% |

Retail tenant exposure

Direct Southern African Retail Portfolio

Tenant profile - by Contractual Rent



Top 10 tenants - by Contractual Rent

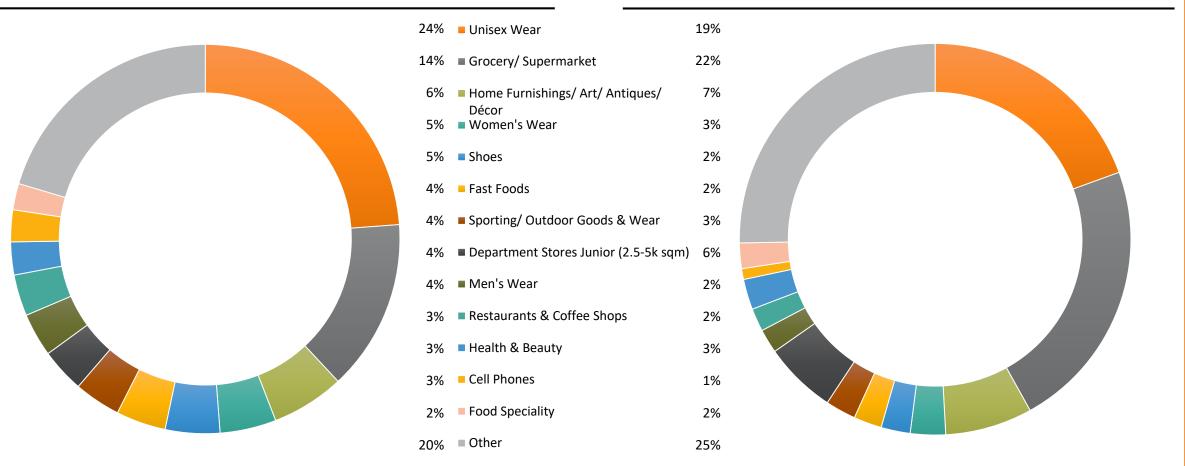


Retail tenant exposure

Well diversified tenant mix

Category profile - by Contractual Rent

Category profile - by GLA



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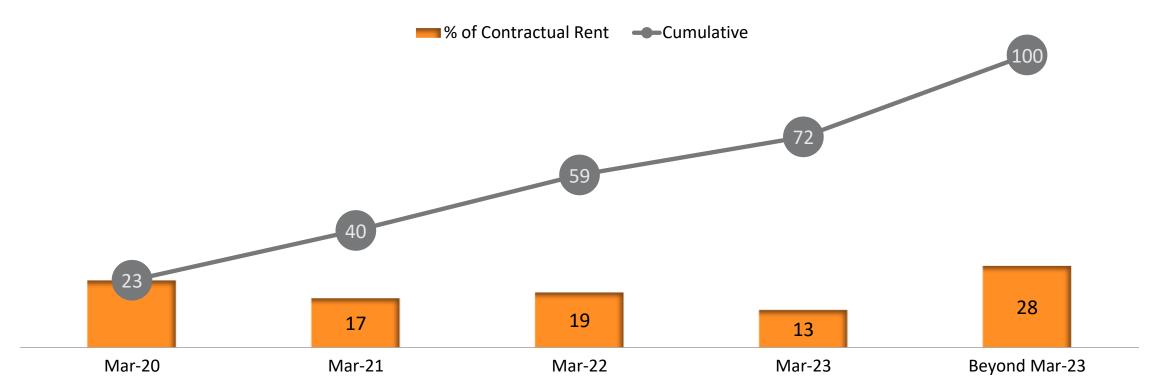
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Retail tenant expiry profile

41% of contractual rent expiring in FY2023 and beyond (WALE 4.0 years)



For the 12 months ended 31 March 2019 Retail leases were concluded with:

| | Total contract value | R1 658m |
|---------|----------------------|---------|
|---------|----------------------|---------|

♦ Total rentable area 181 123m²

♦ Tenant Retention 87%

SC

SOUTHERN AFRICAN RETAIL PORTFOLIO OVERVIEW

CASTELLANA PROPERTIES OVERVIEW

FINANCIAL PERFORMANCE & TREASURY MANAGEMENT

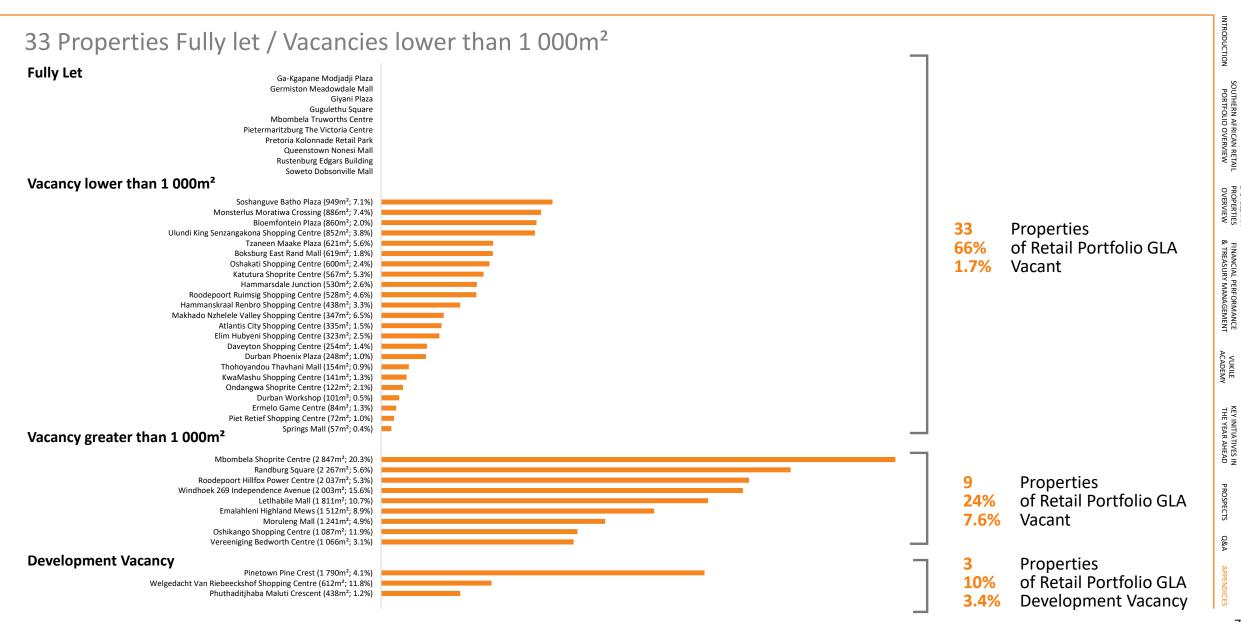
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KEY INITIATIVES IN THE YEAR AHEAD

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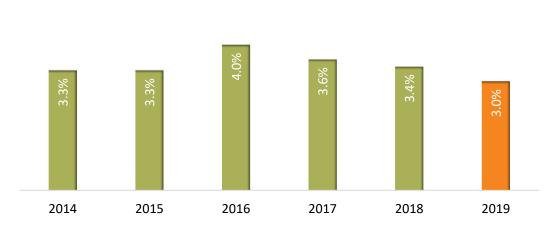
Retail vacancies



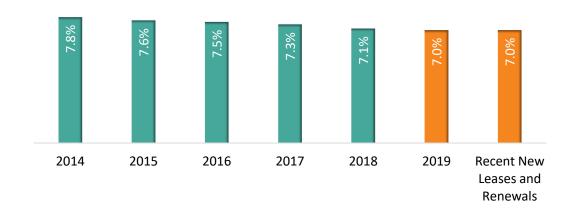
Retail tenant affordability

Consistently strong metrics

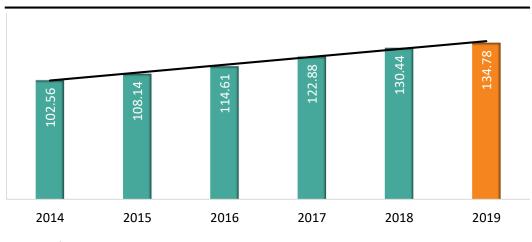
Retail Vacancy Profile by Rent



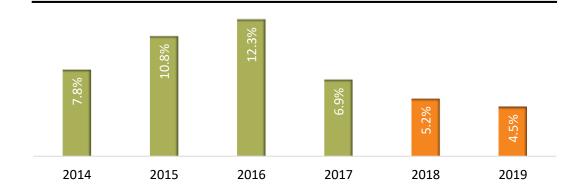
Retail Contractual Escalations



Retail Average Base Rentals (excl. Recoveries)



Retail Rent Reversions



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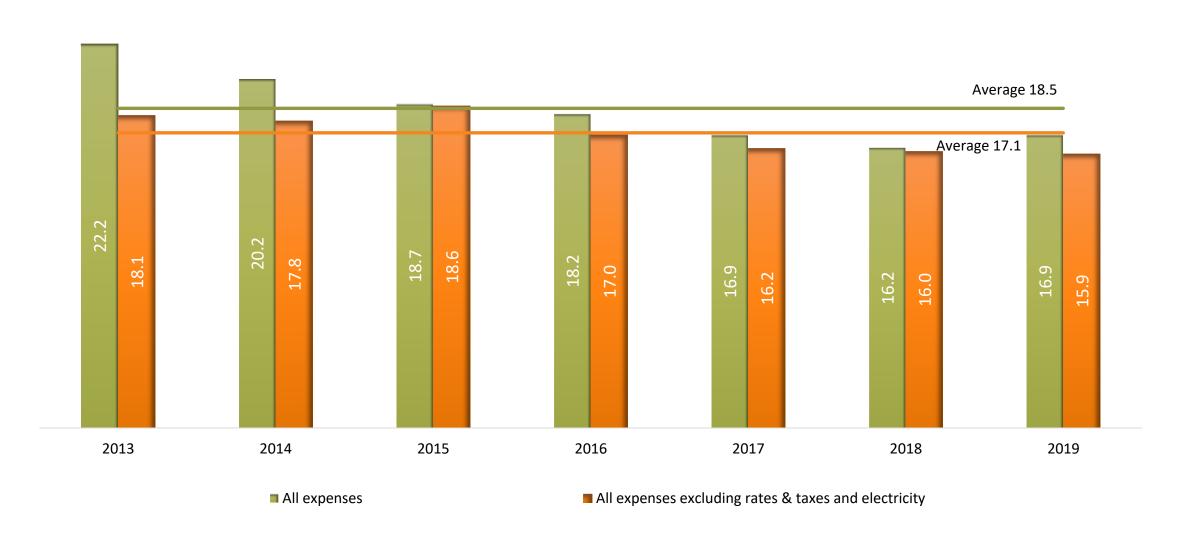
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Ratio of net cost to property revenue – Retail portfolio

Cost Containment

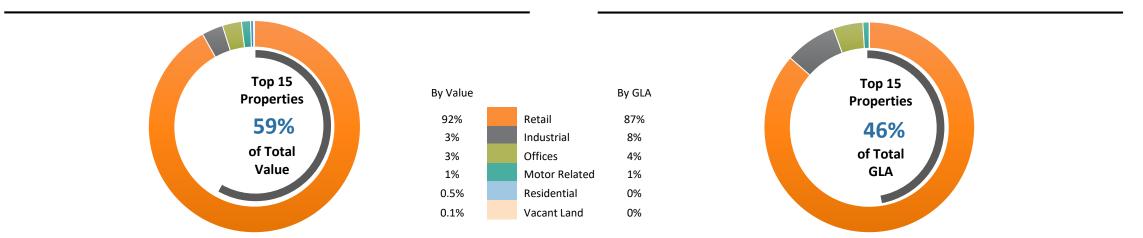


Southern African total portfolio composition

Top 15 assets make up 59% of the total portfolio

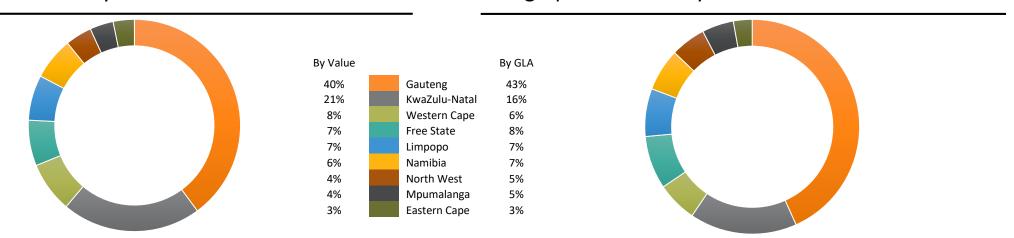


Sectoral Profile - by GLA



Geographic Profile - by Value

Geographic Profile - by GLA



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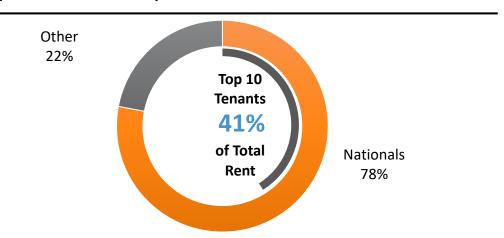
ROSPECTS

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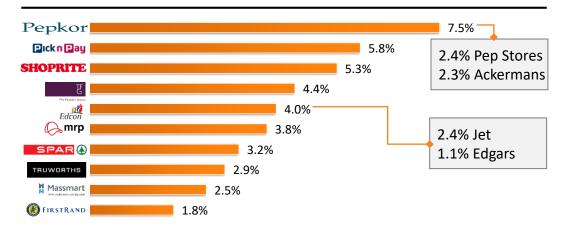
Southern African total portfolio tenant exposure

Low risk with 77% national tenants

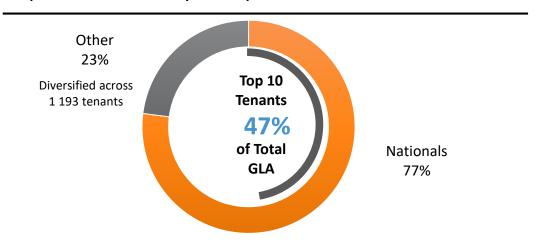
Top 10 Tenants - by Contractual Rent



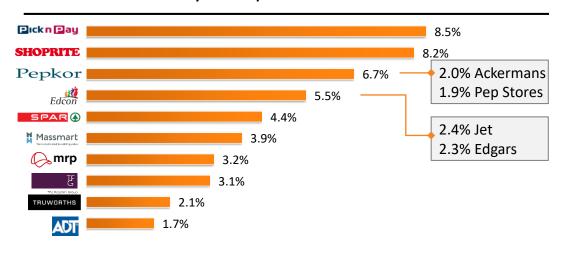
Tenant Profile - by Contractual Rent



Top 10 Tenants - by occupied GLA



Tenant Profile - by occupied GLA



SOUTHERN AFRICAN RETAIL PORTFOLIO OVERVIEW

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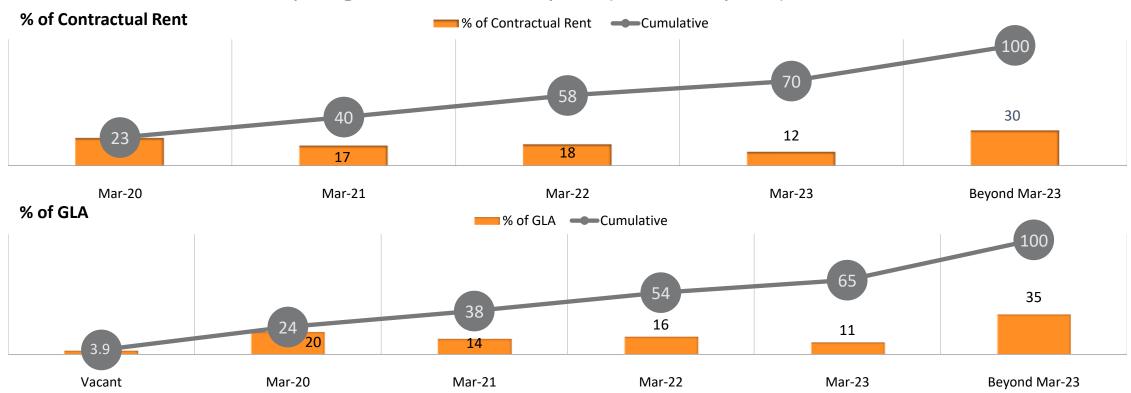
VUKILE ACADEM

KEY INITIATIVES IN THE YEAR AHEAD

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Southern African total portfolio tenant expiry profile

42% of contractual rent expiring in FY2023 and beyond (WALE 4.0 years)



For the 12 months ended 31 March 2019 leases were concluded with:

♦ Total contract value R1 766m

♦ Total rentable area
218 177m²

♦ Tenant Retention
81% (retail retention 87%)

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Southern African total portfolio vacancy profile

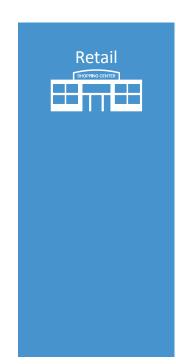
Vacancy contained at 3.6% of contractual rent



FINANCIAL PERFORMANCE & TREASURY MANAGEMENT

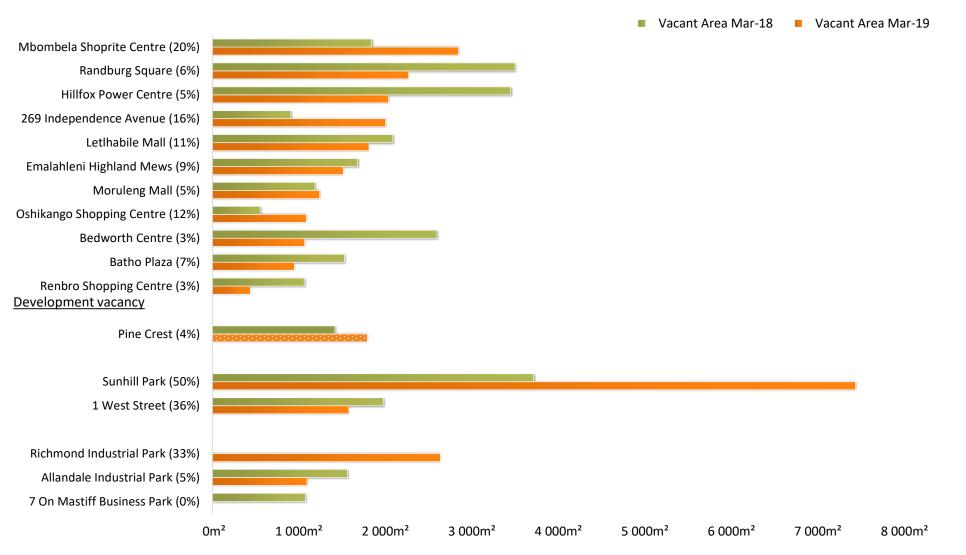
Individual properties vacancy profile (% of GLA)

Vacancy > 1000m²







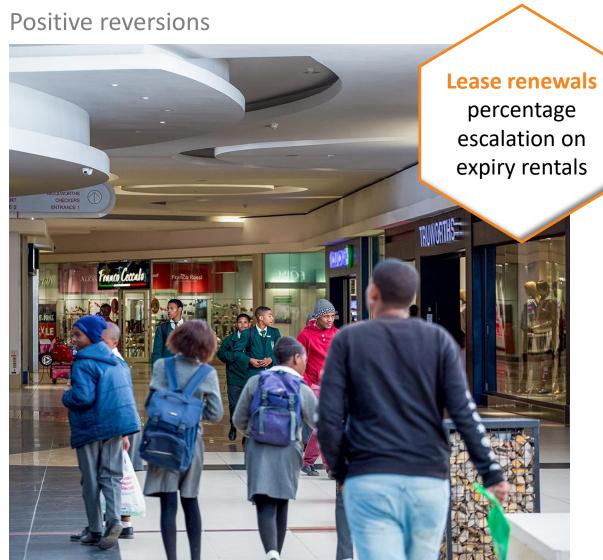


SOUTHERN AFRICAN RETAIL PORTFOLIO OVERVIEW

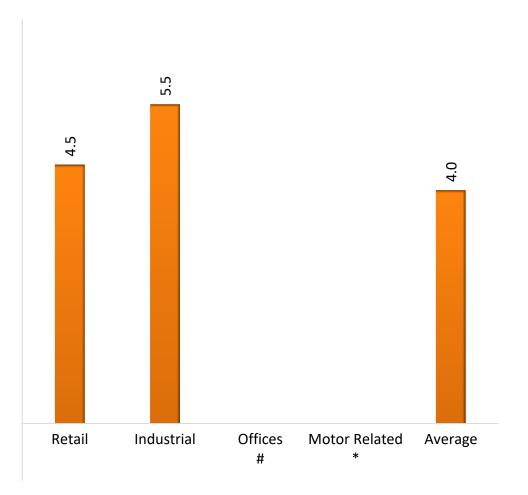
FINANCIAL PERFORMANCE & TREASURY MANAGEMENT

KEY INITIATIVES IN THE YEAR AHEAD

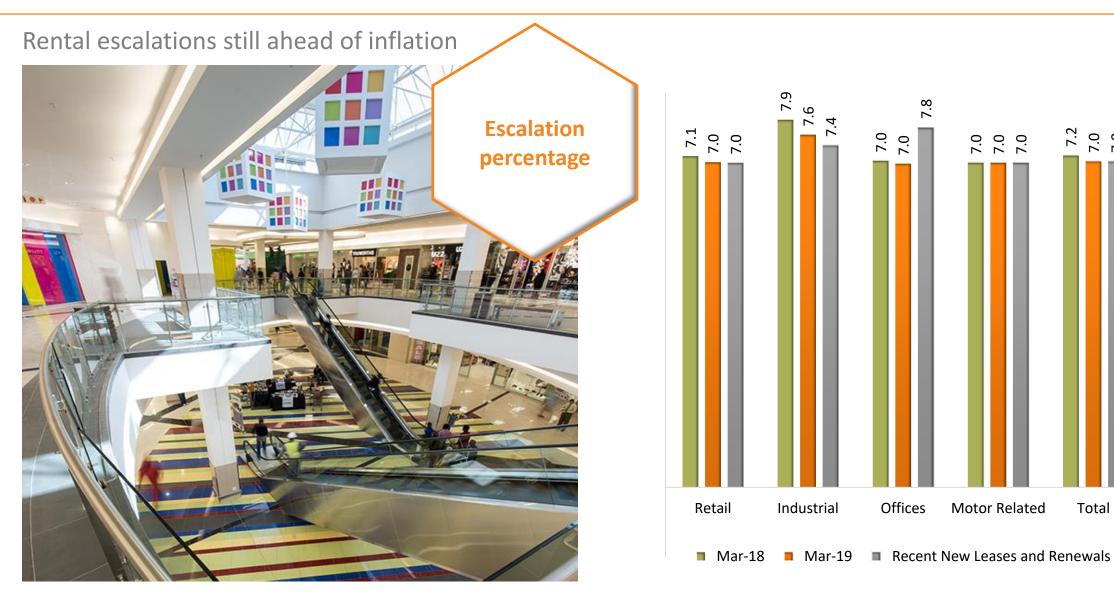
Southern African total portfolio lease renewals



Limited office renewals concluded at lower rates * No motor related leases concluded during the period

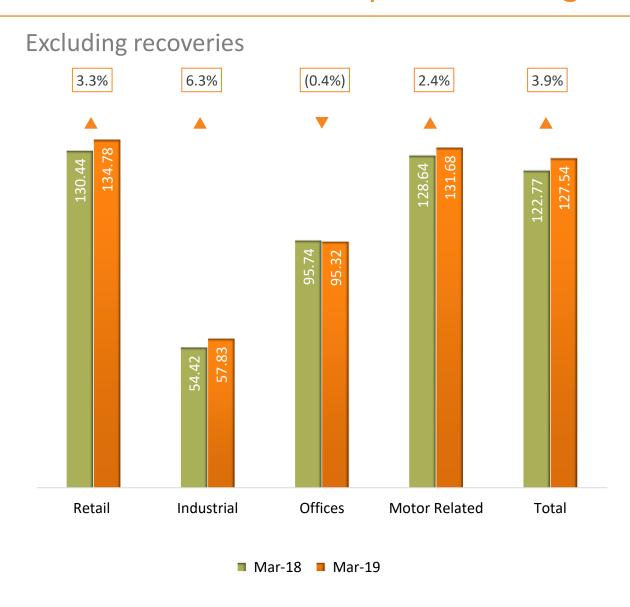


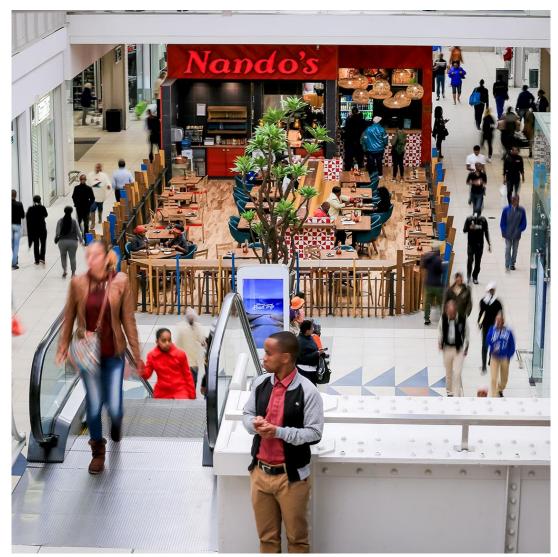
Southern African total portfolio contracted rental escalation profile



Total

Southern African total portfolio weighted average base rentals – R/m²





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KEY INITIATIVE

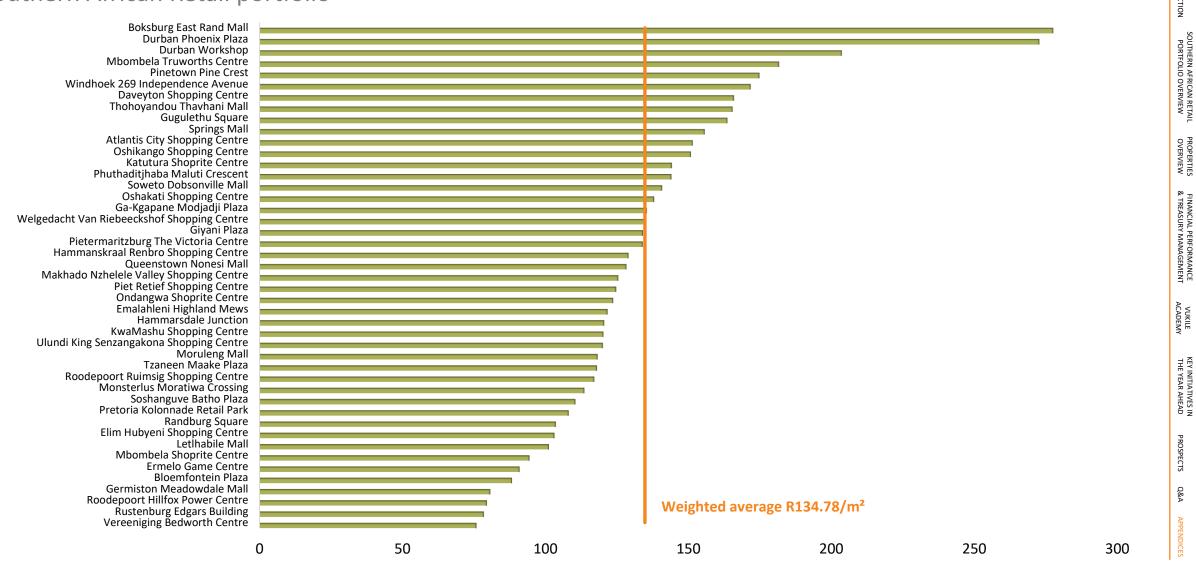
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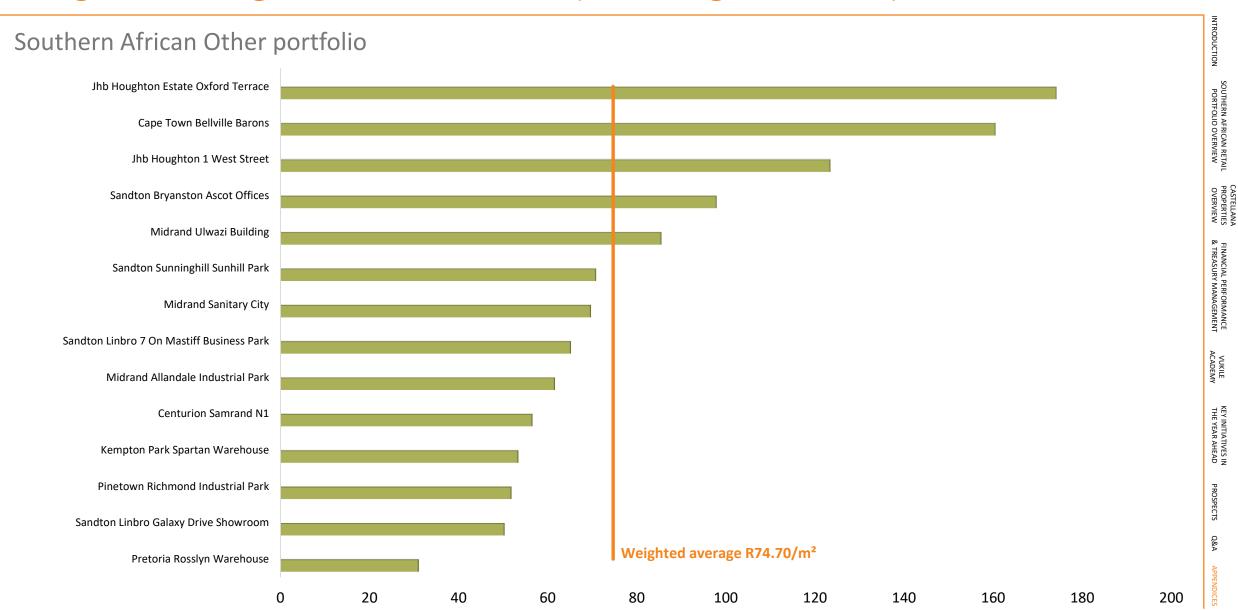
Q&A APP

Weighted average base rentals R/m² (excluding recoveries)

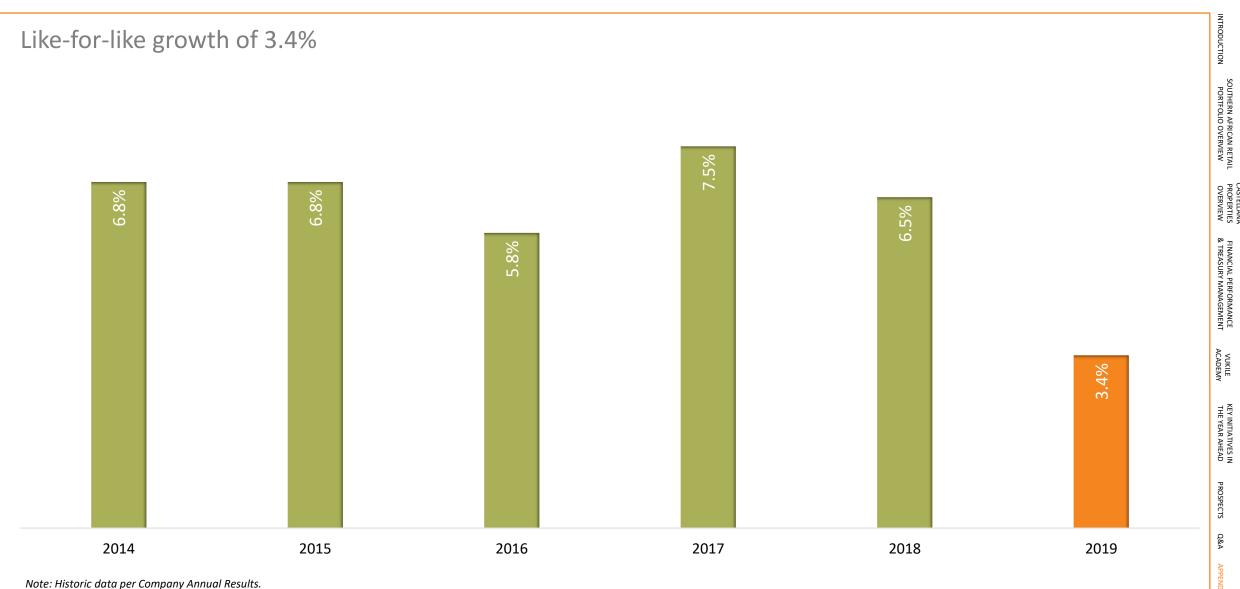
Southern African Retail portfolio



Weighted average base rentals R/m² (excluding recoveries)



Growth in net profit from Southern African property operations



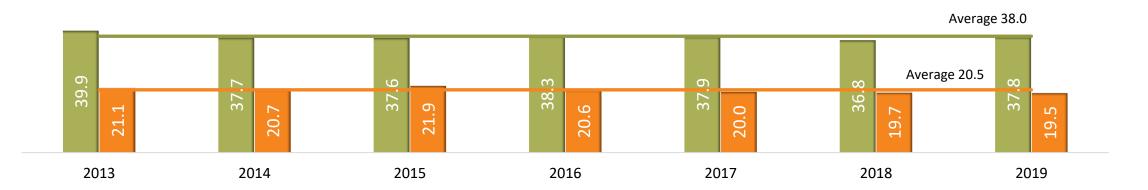
Southern African total portfolio - ratio of cost to property revenue

Net cost to property revenue

Containing cost ratios



Gross cost to property revenue



^{*} Stable portfolio excluding recent acquisitions and sales

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REAL ESTATE. REAL GROWTH.



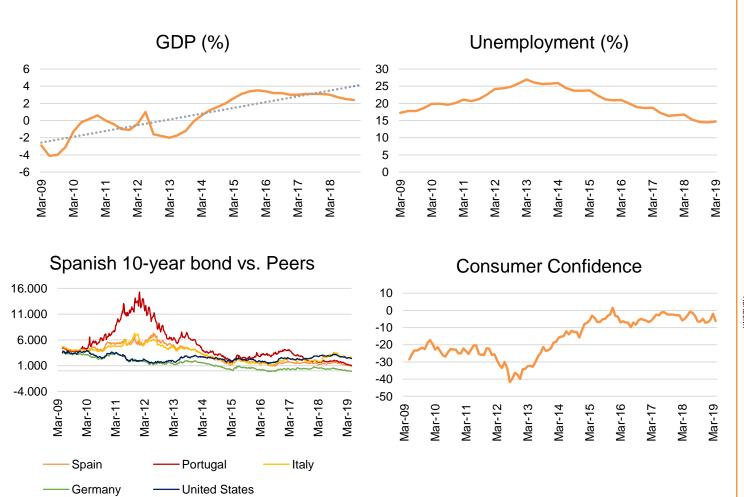
Appendix B

Spanish Portfolio

Spanish market outlook and political environment

Spain GDP growth continues to outperform Eurozone

- Spain still the European leader in GDP growth
 - Investments and consumption are expected to continue boosting economic growth of 2.4% in 2019
 - ECB monetary policy: firm commitment to maintain inflation at 2%
 - Spain economy has decoupled from Southern European peers
- Salaries and employment continue to show strong recovery
- Politics stabilising after general elections
 - with expectations of a coalition government led by the Socialist party
- ♦ Spain welcomed more than 82.6 million tourists in 2018 (+0.9%)
 - 2nd most popular destination behind France



Spanish portfolio footprint

Spain portfolio profile



Parque Oeste comprises two adjacent properties that were acquired in two separate companies, but has been treated as a single combined property for reporting purposes

SOUTHERN AFRICAN RETAIL PORTFOLIO OVERVIEW

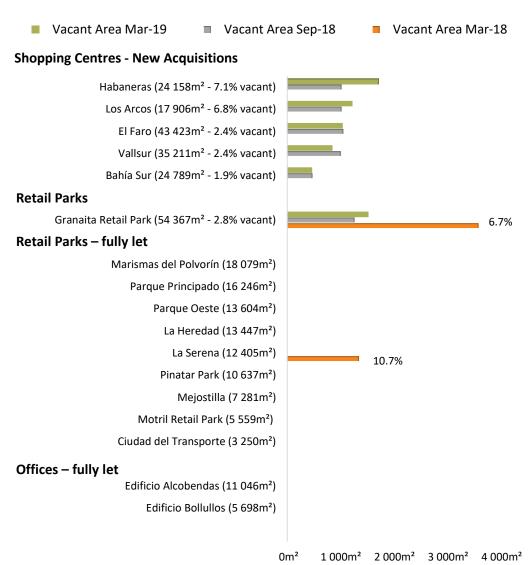
FINANCIAL PERFORMANCE & TREASURY MANAGEMENT

KEY INITIATIVES IN THE YEAR AHEAD

La Serena comprises two adjacent properties that were acquired in two separate companies, but has been treated as a single combined property for reporting purposes Note: All data represents 100% of Castellana, Vukile shareholding is 72.2%

Spanish vacancy profile





SOUTHERN AFRICAN RETAIL PORTFOLIO OVERVIEW

FINANCIAL PERFORMANCE & TREASURY MANAGEMENT

KEY INITIATIVES IN THE YEAR AHEAD

Spanish portfolio overview

Top 10 assets

El Faro



Bahía Sur



Los Arcos



Granaita Retail Park



Vallsur



| _ | GAV €162.4m | | €120.2m | €120.2m €118.2m | | €92.8m | |
|--------|------------------------|-----------------------|-------------------------------|--------------------------|--|-----------------------|--|
| 6 | Province | Extremadura | Andalucia | Andalucia | Andalucia | Castilla Leon | |
| | Gross Lettable Area | I 43 423m² | | 17 906m² | 54 367m² | 35 211m² | |
| | Monthly Rental | €17/m² | €25/m² | €33/m² | €10/m² | €15/m² | |
| | Sector | Shopping Centre | Shopping Centre | Shopping Centre | Retail Park | Shopping Centre | |
| | Major Tenants | Bricor, Primark, Zara | El Corte Ingles, H&M, Zara | Toys 'R' Us, Zara, Kiabi | Decathlon , Aki / Leroy Merlin, Media Markt | Carrefour, Yelmo, H&M | |
| 0-0 | WALE | 8.7 years | 4.7 years | 9.1 years | 16.1 years | 17.4 years | |
| VACNAT | Vacancy | 2.4% | 1.9% | 6.8% | 2.8% | 2.4% | |

Note: All data represents 100% of Castellana, Vukile shareholding is 72.2%, WALE is to expiry of lease excluding break options

Spanish portfolio overview

Top 10 assets

Habaneras



Parque Oeste (i)



Parque Principado



Marismas del Polvorín



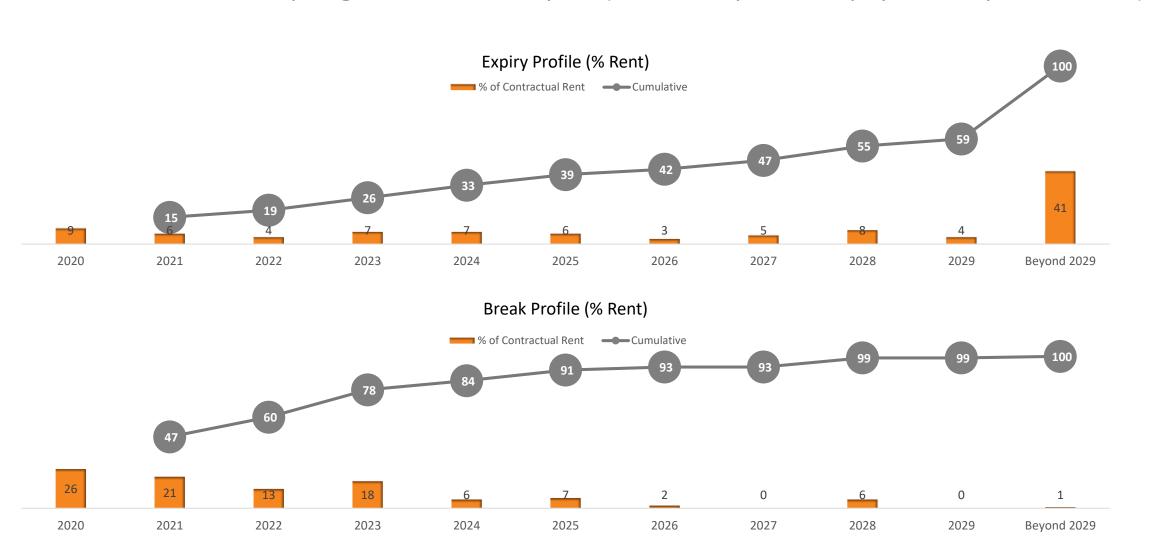
Edificio Alcobendas



| _ | GAV | €88.8m | €51.6m | €34.6m | €28.4m | €20.6m | |
|--------|------------------------------|--|--------------------------------|-------------------------------------|------------------------------------|------------|--|
| 6 | Province | Com. Valenciana | Madrid | Asturias | Andalucia | Madrid | |
| | Gross Lettable Area 24 158m² | | 13 604m² | 16 246m² | 18 079m² | 11 046m² | |
| | Monthly Rental €18/m² | | €16/m² | €10/m² | €8/m² | €11/m² | |
| | Sector | Shopping Centre | Retail Park | Retail Park | Retail Park | Offices | |
| | Major Tenants | Aki / Leroy Merlin, Zara, Forum Sport | Media Markt, Kiwoko, Worten | Bricomart, Conforama, Intersport | Media Markt, Mercadona, Low Fit | Konecta | |
| 0_0 | WALE | 7.7 years | 20.5 years | 12.4 years 22.3 years | | 12.2 years | |
| VACNAT | Vacancy | 7.1% | Fully Let | Fully Let | Fully Let | Fully Let | |

Retail lease expiry profile

45% of contractual rent expiring in FY2029 and beyond (WALE 14.3 years to expiry and 3.7 years to break)



SOUTHERN AFRICAN RETAIL PORTFOLIO OVERVIEW

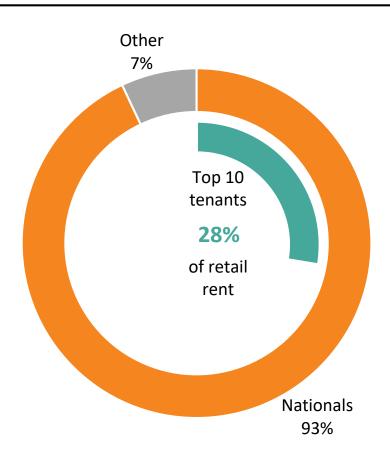
FINANCIAL PERFORMANCE & TREASURY MANAGEMENT

KEY INITIATIVES IN THE YEAR AHEAD

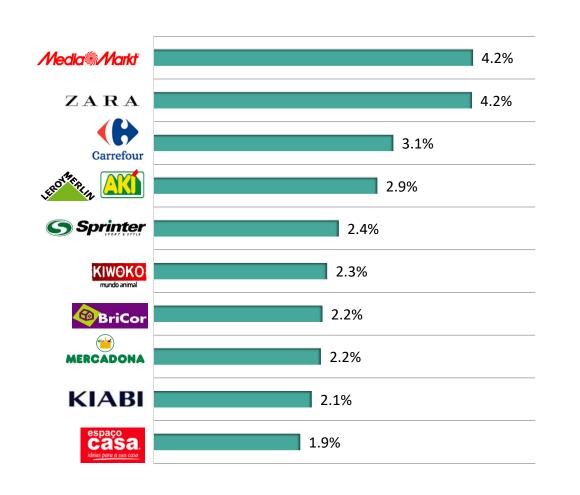
Retail tenant exposure

Low risk with 93% national and international tenants

Top 10 tenants by rent



Tenant profile - by contractual rent



SOUTHERN AFRICAN RETAIL PORTFOLIO OVERVIEW

CASTELLANA PROPERTIES

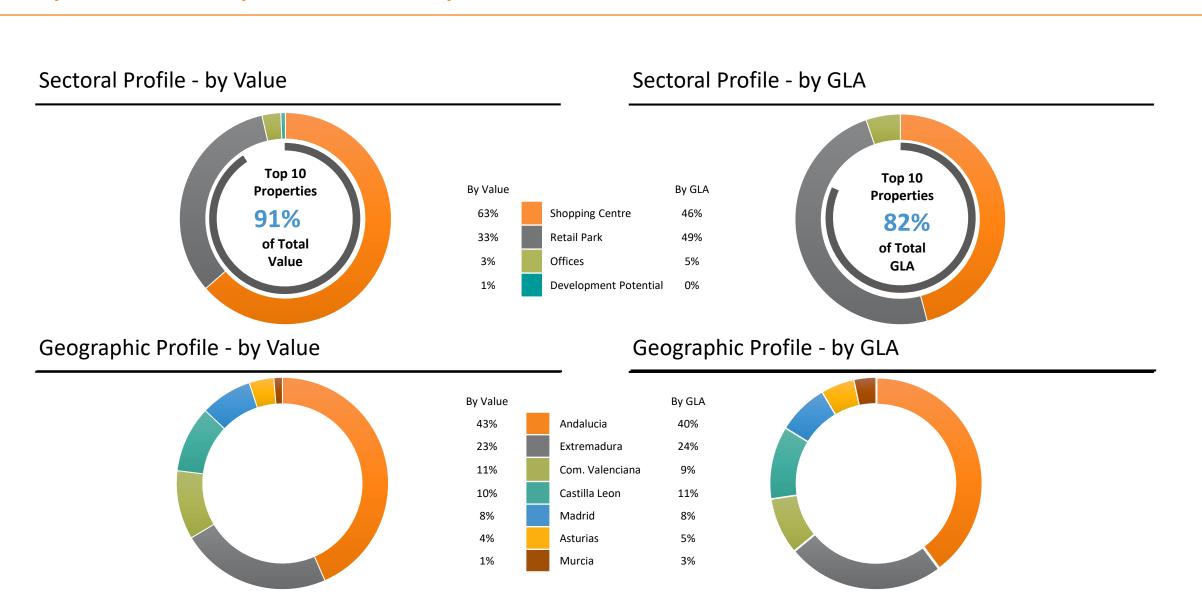
FINANCIAL PERFORMANCE & TREASURY MANAGEMENT

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> PROSPECTS

Spanish total portfolio composition



SOUTHERN AFRICAN RETAIL PORTFOLIO OVERVIEW

FINANCIAL PERFORMANCE & TREASURY MANAGEMENT

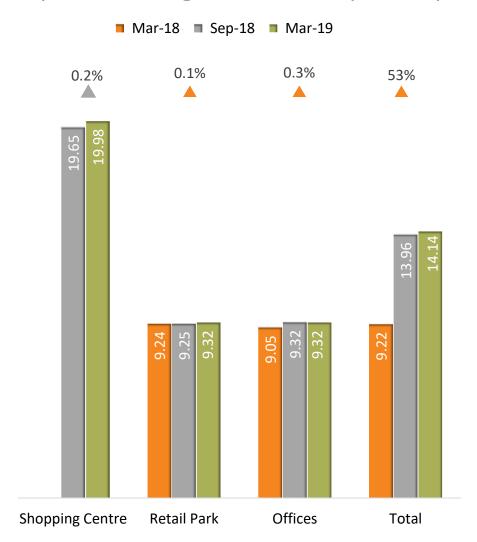
VUKILE ACADEMY

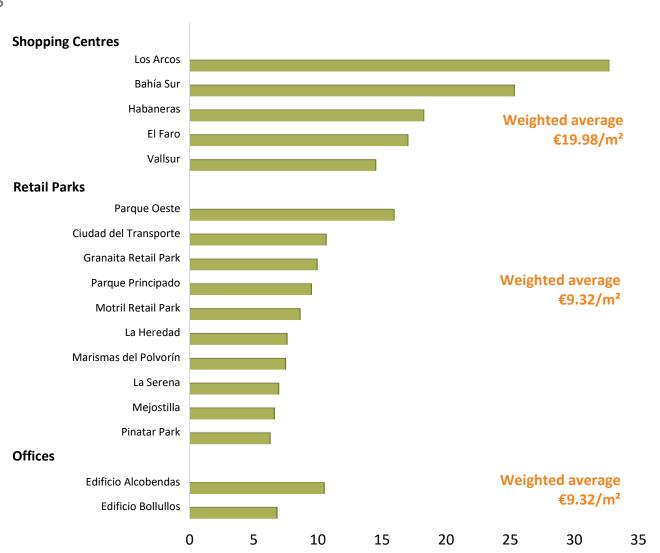
KEY INITIATIVES IN THE YEAR AHEAD

102

Spanish weighted average base rentals - €/m²

Improved average base rentals post acquisitions





SOUTHERN AFRICAN RETAIL PORTFOLIO OVERVIEW

FINANCIAL PERFORMANCE & TREASURY MANAGEMENT

KEY INITIATIVES IN THE YEAR AHEAD





REAL ESTATE. REAL GROWTH.

Appendix C

Financial Results Overview

Group net income analysis

Distributable income of R1.7bn for FY2019



Debt and foreign exchange policy

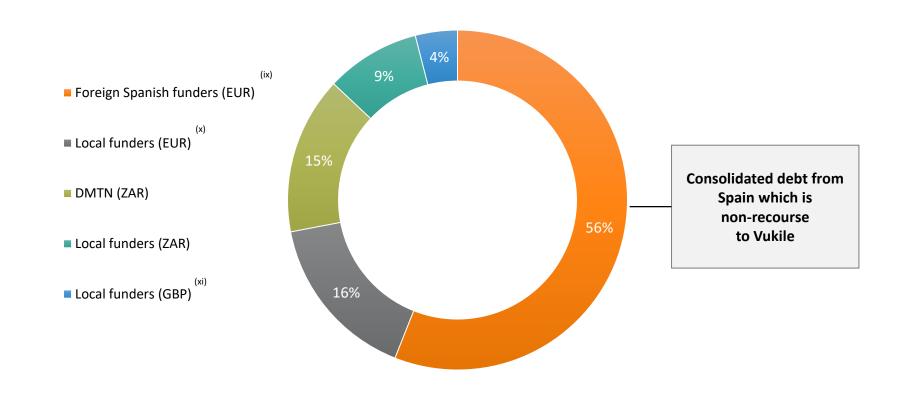
A prudent approach to managing risk

- ♦ Internal management policy of a maximum loan to value ratio of 40% with 35% targeted level
- ♦ Minimum of 75% of interest bearing debt to be hedged with a minimum 3 year fixed rate (swap) maturity profile
- ♦ A multi-banked approach across diversified sources of funding with no more than 25% of total interest bearing debt to mature within any one financial year
- **Commercial Paper fully backed** by committed revolving credit facilities
- ♦ Acquisitions of foreign assets to be funded with foreign loans in the same currency to minimise adverse foreign exchange fluctuations on Vukile's earnings, assets and liabilities
- ♦ On average 70% 75% of foreign dividends to be hedged by way of forward exchange contracts over a 3-year to 5-year period
- ♦ Vukile is a member of the Debt Issuers Association ("DIA") and has representation on their executive committee.
 Vukile abides by the Debt capital markets primary issuance guidelines (November 2017)

Sources of funding

R13.2bn of Vukile Group debt from diversified sources of funding

Analysis of Group Debt by Currency



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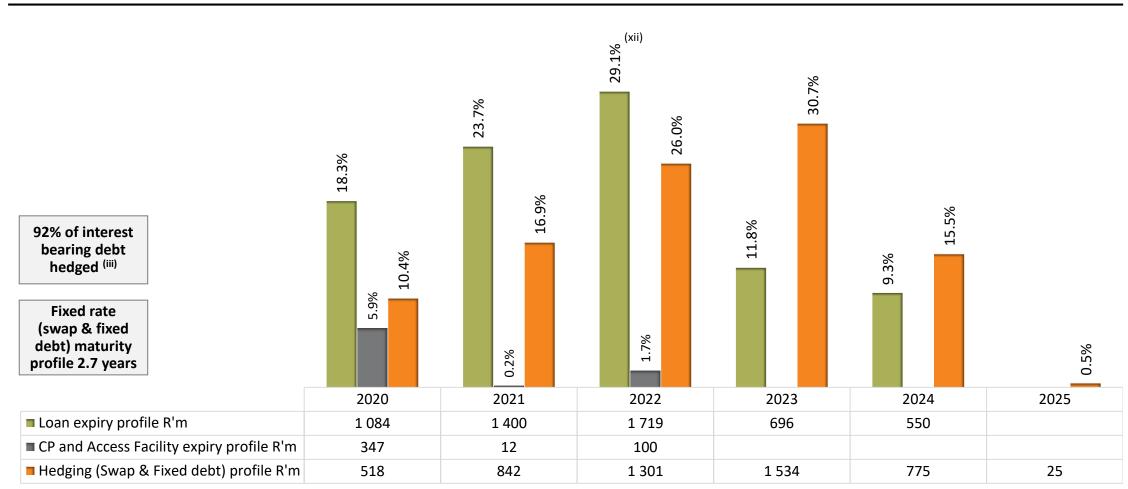
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VUKILE

Analysis of Southern African loan repayment and swap expiry profile

Well hedged with low risk expiry profile

Southern African loan and hedging (swap & fixed debt) expiry profile



(iii) and (xii) defined in Appendix C: Notes to Treasury Management Slides

KEY INITIATIVES IN THE YEAR AHEAD

Debt Expiring in FY2020

R1.1bn of Term debt and R347m of access facilities

| | Maturity Date | Amount Drawn '000 | Comments |
|--|---------------|----------------------|---|
| Investec Access Facility | 23 Jun 2019 | R38 083 | Approved by Investec |
| Investec EUR Term Loan ZAR Equivalent at EURZAR spot rate of 16.2582 at 31 March 2019 | 23 Jun 2019 | €21 681 R336 236 | Credit. Agreements being Drafted |
| RMB EUR Term Loan ZAR Equivalent at EURZAR spot rate of 16.2582 at 31 March 2019 | 30 Sep 2019 | €10 475 R170 304 | Indicative approval & pricing provided by RMB |
| ABSA Multicurrency Revolving Credit Facility | 31 Oct 2019 | R309 427 | SURT WAN |
| ABSA GBP Term Loan ZAR Equivalent at GBPZAR spot rate of 18.8855 at 31 March 2019 | 31 Oct 2019 | £9 000 R169 970 | Indicative approval & pricing to be provided by |
| ABSA GBP Term Loan ZAR Equivalent at GBPZAR spot rate of 18.8855 at 31 March 2019 | 31 Oct 2019 | £5 350 R101 037 | ABSA |
| Standard Bank EUR Term Loan ZAR Equivalent at EURZAR spot rate of 16.2582 at 31 March 2019 | 20 Dec 2019 | €6 500 R105 678 | THE YEAR A |
| Nedbank ZAR Term Loan | 30 Jan 2020 | R100 000 | HEAD |
| ABSA ZAR Term Loan | 31 Mar 2020 | R100 000 | PROSE |
| Total | | R1 430 735 | i i |

Very confident that bank debt expiring will be extended

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[♦] No corporate bonds are expiring in FY2020

Undrawn facilities

R1.4bn of available bank facilities

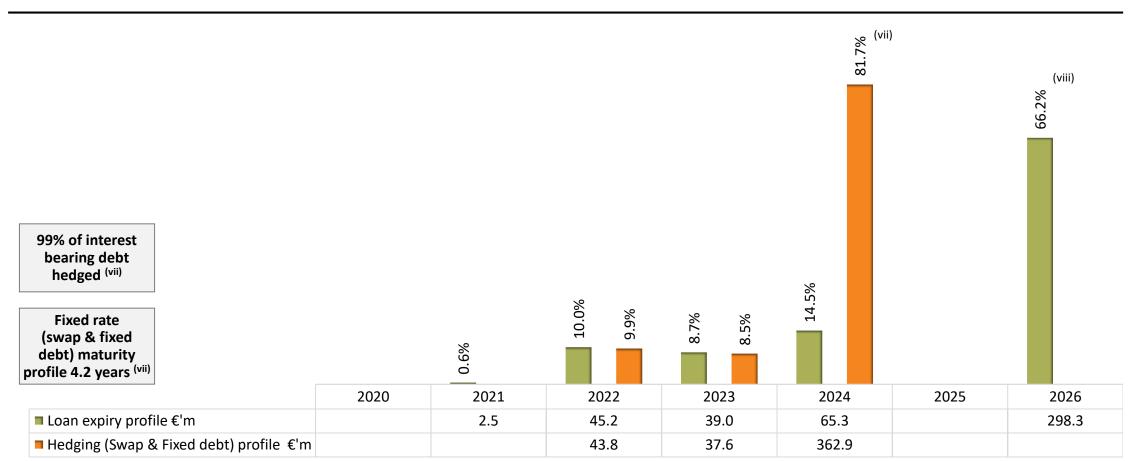
| | Facility Amount '000 | Amount Drawn '000 | Facility Undrawn '000 |
|--|----------------------------|----------------------|--------------------------|
| ABSA Multicurrency Revolving Credit Facility | R850 000 | R309 427 | R540 573 |
| Banco Santander Development Loans (xiii) ZAR Equivalent at EURZAR spot rate of 16.2582 at 31 March 2019 | €3 000 R48 775 | €2 257 R36 695 | € 743 R12 080 |
| Caixabank Development Loans ^(xiii) ZAR Equivalent at EURZAR spot rate of 16.2582 at 31 March 2019 | €23 696 R385 247 | €15 000 R243 873 | €1 238 R20 133 |
| Investec Access Facility | R100 000 | R38 083 | R61 917 |
| Investec Revolving Credit Facility | R100 000 | R100 000 | RO |
| Investec EUR Term Loan ZAR Equivalent at EURZAR spot rate of 16.2582 at 31 March 2019 | €23 696 R385 247 | €15 000 R243 873 | €8 696 R141 374 |
| RMB Access | R200 000 | R11 431 | R188 569 |
| Standard Bank Access | R105 000 | RO | R105 000 |
| Standard Bank EUR Term Loan ^(xiv) ZAR Equivalent at EURZAR spot rate of 16.2582 at 31 March 2019 | €22 000 R357 680 | €0 R0 | €22 000 R357 680 |
| Total | R2 227 993 | R800 667 | R1 427 326 |

(xiii) And (xiv) defined in Appendix C: Notes to Treasury Management Slides

Analysis of Spanish loan repayment and swap expiry profile

Low refinance risk over the next six years

Spanish loan and hedging (swap & fixed debt) expiry profile



GBP foreign exchange hedging

Maintaining sustainable predictable income while reducing currency volatility

| £'000 | May-19 | Nov-19 | May-20 | Nov-20 |
|------------------------------------|----------|----------|----------|----------|
| Net GBP dividends forecast (xv) | £2 546 | £2 282 | £2 282 | £2 338 |
| FEC hedge | (£2 035) | (£1 996) | (£2 045) | (£2 070) |
| Fixed GBPZAR rate | 19.2135 | 19.9029 | 20.6072 | 21.3622 |
| Unhedged GBP income | £ 511 | £ 286 | £ 237 | £ 268 |
| Percentage GBP income hedged (xvi) | 80% | 87% | 90% | 89% |

- ♦ To minimise the adverse foreign exchange fluctuations Vukile's target is to hedge on average 75% of foreign dividends over a 3-year to 5-year period
- ♦ 86.0% of forecast Net GBP income from Atlantic Leaf is hedged over the next 2 years (next 4 dividend payments)
- ◆ As the ZAR spot rate weakens to the GBP, a 1% weakening from 18.8855 to 19.07, is:
 - +R7m increase on Vukile's balance sheet (assets less liabilities); and
 - +R0.1m increase on Vukile's FY2020 earnings

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EUR foreign exchange hedging

Maintaining sustainable predictable income while reducing currency volatility

| €'000 | Jun-19 | Dec-19 | Jun-20 | Dec-20 | Jun-21 | Dec-21 | Jun-22 | Dec-22 | Jun-23 |
|--------------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Net EUR dividends forecast (xvii) | €6 616 | €7 881 | €8 549 | €8 439 | €7 551 | €9 416 | €9 721 | €11 270 | €11 533 |
| FEC hedge | (€7 684) | (€5 375) | (€5 289) | (€5 495) | (€5 508) | (€4 600) | (€4 600) | (€4 600) | (€4 600) |
| Fixed EURZAR rate | 16.9725 | 17.7734 | 18.4981 | 18.5148 | 19.4321 | 20.6629 | 21.5255 | 22.4193 | 23.3412 |
| Unhedged EUR income | (€1 068) | €2 506 | €3 260 | €2 944 | €2 043 | €4 816 | €5 121 | €6 670 | €6 933 |
| Percentage EUR income hedged (xviii) | 116.13% | 68.20% | 61.87% | 65.11% | 72.95% | 48.852% | 47.32% | 40.82% | 39.89% |

- ♦ To minimise the adverse foreign exchange fluctuations Vukile's target is to hedge on average 75% of foreign dividends over a 3-year to 5-year period
- ♦ 75.2% of forecast Net EUR income from Spain is hedged over the next 2½ years (next 5 dividend payments)
- ♦ As the ZAR spot rate weakens to the EUR, a 1% weakening from 16.2582 to 16.42, is:
 - +R25m increase on Vukile's balance sheet (assets less liabilities); and
 - +R1.0m increase on Vukile's FY2020 earnings

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FINANCIAL PERFORMAN & TREASURY MANAGEMI

Cross Currency Interest Rate Swap Exposure

Prudent currency management

| | EUR Nominal €'000 | ZAR Nominal R'000 | EURZAR Initial Rate | EUR Fixed Rate over Term | ZAR Average Rate over Term | Maturity |
|-----------------------------------|----------------------|----------------------|------------------------|--------------------------|-------------------------------|--------------|
| Nedbank CCIRS June 2018 (€93.2m) | €93 200 | R1 346 240 | 14.4446 | 1.90% | 8.81% | 14 June 2021 |
| Nedbank CCIRS June 2018 (€23.8m) | €23 800 | R360 380 | 15.1420 | 1.29% | 8.81% | 14 June 2021 |
| ABSA CCIRS July 2018 (€40.0m) | €40 000 | R629 860 | 15.7465 | 3.70% | 11.88% | 13 June 2022 |
| Investec CCIRS July 2018 (€25.5m) | €25 500 | R401 370 | 15.7400 | 3.72% | 11.88% | 13 June 2022 |
| Total | €182 500 | R2 737 850 | | | | |

- ♦ Cross Currency Interest Rate Swaps ("CCIRS") have the ability to both hedge foreign exchange fluctuations on Vukile's earnings and asset exposure. To minimize the impact of unexpected risks at the maturity of the CCIRS, Vukile has chosen to limit the utilisation of CCIRS to 45% of the total value of international investments
- ♦ The CCIRS ratio to total value of international investments (on a consolidated basis) is 33.7%
- ♦ The MtM loss of CCIRS was -R225m as at 31 March 2019. R100m worth of zero coupon deposits has been ceded as security for the CCIRS in order to cover MtM losses on expiry of the CCIRS
- ♦ As the ZAR spot rate weakens to the EUR, a 25% weakening from 16.2582 to 20.32 will only increase Vukile's LTV to 39.5% from current level of 37.2%

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Overview of DMTN Secured Property Portfolio (Group 1 Notes)

Quality Secured Portfolio

- ♦ Property Value R2 592m
- **♦ 7** Properties
- **♦** GLA **153 341m²**
- ♦ Average property value R432m
- ♦ 73% of retail space let to national tenants
- ♦ Contractual rental escalation 7.4%

- ♦ 45% of income from top 10 tenants
- **♦** WALE of **4.3 years**
- ♦ Retail Tenant Retention 82%
- ♦ 2.6% Vacancy (by Rent)
- ♦ Total DMTN Secured Debt R772m
- DMTN Secured Portfolio LTV 29.8%

Overview of Unencumbered Assets

Quality Unencumbered Assets

- ◆ Total Unencumbered Assets R7 180m
- ♦ Property Value R3 360m
- **24** Properties
- **♦ GLA 287 187m²**
- ♦ Average property value R140m
- ♦ 87% of retail space let to national tenants
- ♦ Contractual rental escalation 7.1%

- ♦ 44% of income from top 10 tenants
- **♦** WALE of **3.0** years
- ♦ Retail Tenant Retention 88%
- ♦ 6.6% Vacancy (by Rent)
- ◆ Total DMTN Secured Debt R1 341m (xix)
- ♦ Unsecured Debt to Unencumbered Assets ratio 18.7%

Corporate Bond and Commercial Paper Issuances

Balance of secured and unsecured debt

| Corporate Bonds | Security | Amount | Reference Rate | Margin | Maturity Date | Initial Term |
|-----------------|-----------|--------|----------------|--------|----------------------|--------------|
| VKE07 | Secured | R200m | 3M JIBAR | 1.65% | 08/06/2020 | 5.1 years |
| VKE09 | Secured | R378m | 3M JIBAR | 1.64% | 08/07/2020 | 3.2 years |
| VKE10 | Secured | R194m | 3M JIBAR | 1.80% | 08/07/2022 | 5.2 years |
| VKE11 | Unsecured | R175m | 3M JIBAR | 1.75% | 20/04/2023 | 5.0 years |
| VKE12 | Unsecured | R150m | 3M JIBAR | 1.60% | 03/05/2021 | 3.0 years |
| VKE13 | Unsecured | R535m | 3M JIBAR | 1.55% | 27/08/2021 | 3.0 years |
| VKE14 | Unsecured | R375m | 3M JIBAR | 1.65% | 27/08/2023 | 5.0 years |

| Unsecured Debt Summary (xix) | Security | Amount |
|------------------------------|-----------|---------|
| Corporate Bonds | Unsecured | R1 235m |
| Commercial Paper | Unsecured | R0m |
| Bank Debt | Unsecured | R106m |
| Total Unsecured | | R1 341m |

♦ Secured long-term credit rating of AA+_(ZA), corporate long-term credit rating of to A+_(ZA) and corporate short-term credit rating of A1_(ZA) with a outlook accorded as stable

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CASTELLAN A PROPERTIES OVERVIEW

FINANCIAL PERFORMAN & TREASURY MANAGEMI

Notes to Treasury Management Slides

Aligned with industry best standards

- (i) Loan-to-Value ratio calculated as a ratio of actual interest-bearing debt owing less cash and cash equivalents (excluding tenant deposits & restricted cash) divided by the sum of (i) the amount of the most recent Director's Valuation of all the Properties in the Vukile Group Property Portfolio, on a consolidated basis and (ii) the market value of equity investments
- (ii) Gearing ratio calculated as a ratio of interest bearing debt on a consolidated IFRS basis divided by total assets
- (iii) Excluding access facilities and Commercial paper
- (iv) Historic rates are based on actual interest costs including hedging and amortised transaction costs divided by the average debt over the respective period
- (v) Forecast rates are based on extending debt and swaps expiring during the forecast period, as well as new debt expected to be utilised/repaid during the forecast period. Although, debt costs are forecast to increase in ZAR and GBP in FY2020 compared with FY2019, the overall cost is expected to reduce from 4.53% to 4.31% in FY2020 as a larger percentage of debt will be in foreign currency over the full period in FY202 compared to only being held for a portion of FY2019
- (vi) Interest Cover Ratio is based on the operating profit excluding straight-line lease income plus dividends from equity-accounted investments and listed securities income ("EBITDA") divided by the finance costs after deducting all finance income ("net interest cost")
- (vii) €42.3m of debt with Aareal related to Habaneras is fixed (and has been included in the interest bearing debt hedged ratio and fixed rate maturity profile). €256m of debt with Aareal related to Morzal is fixed (and has been included in the interest bearing debt hedged ratio and fixed rate maturity profile
- (viii)More than 25% of debt will mature in FY2026, this debt relates to €42.3m of debt with Aareal related to Habaneras and €256m of debt with Aareal related to Morzal.

 The intention is that as the debt reaches maturity, Castellana's overall debt will increase and as a percentage this debt will be less than 25% of total debt at that point in time
- (ix) Castellana EUR Debt comprises €450.3m converted at the EURZAR spot rate of 16.2582 at 31 March 2019, which is non-recourse to Vukile
- (x) Vukile EUR debt comprises to €131.7m converted at the EURZAR spot rate of 16.2582 at 31 March 2019
- (xi) Vukile GBP debt comprises £28.7m converted at the GBPZAR spot rate of 18.8855 at 31 March 2019
- (xii) More than 25% of Vukile South African debt will mature in FY2022, this debt primarily relates to VKE12 (R150m), VKE13 (R535m) and EUR debt with ABSA (€12.5m), Investec (€23.7m) and Standard Bank (€25m). The intention is re-new the EUR debt with the banks at least 12 months prior to their maturity
- (xiii) Castellana development loans form part of Syndicated Loan to be utilised for Castellana Capex Projects
- (xiv) Standard Bank EUR term loan facility to become available in July 2019

SOUTHERN AFRICAN RETAIL PORTFOLIO OVERVIEW

Notes to Treasury Management Slides (continued)

Aligned with industry best standards

- (xv) Net forecast dividend after deducting interest costs on Vukile GBP debt. Forecast dividends are an estimate and will differ from actual dividends because of normal differences between forecasting assumptions vs. actual earnings
- (xvi) Percentage of GBP income hedged calculated as FEC hedge divided by Net GBP dividend forecast
- (xvii)Net forecast dividend after deducting interest costs on Vukile EUR debt and CCIRS fixed interest costs. Forecast dividends are an estimate and will differ from actual dividends because of normal differences between forecasting assumptions vs. actual earnings
- (xviii)Percentage of EUR income hedged calculated as FEC hedge divided by Net EUR dividend forecast
- (xix) Total unsecured debt includes (i) unsecured corporate bond VKE11, VKE12, VKE13 and VKE14 and (ii) a €6.5m Standard Bank unsecured term loan
- (xx) "See-through" Loan-to-Value Ratio is calculated as a ratio of interest bearing debt less cash divided by Property Assets weighted by Vukile Group's respective shareholding in each entity

♦ Note:

- MtM of derivatives valued at -R382m not included in interest bearing debt
- Cash and cash equivalents (excluding tenant deposits & restricted cash) of R296m
- Vukile Group Property Portfolio, on a consolidated basis, includes 100% of the consolidated value of Moruleng Mall (Clidet No. 1011 (Pty) Ltd)
- Market value of equity investments consists of Fairvest, Gemgrow and Atlantic Leaf with a value of R2.5bn. Market value of equity investments calculated as the sum of (i) the number of Atlantic Leaf JSE shares (39 887 178) multiplied by their JSE share price (R17.50); (ii) the number of Atlantic Leaf SEM shares (26 071 428) multiplied by their SEM share price (£1.05) and converted at the GBPZAR exchange rate (18.8855) (iii) the number of Fairvest shares (270 394 812) multiplied by their share price (R2.10); (iv) the number of Gemarow A shares (4 691 084) multiplied by their share price (R9.50); and (v) the number of Gemarow B shares (114 438 564) multiplied by their share price (R5.98), at 31 March 2019
- External Valuation Loan-to-Value ratio is 40.1% and is calculated as a ratio of interest bearing debt divided by the sum of (i) the amount of the most recent External Valuation of all the Properties in the Vukile Group Property Portfolio, on a consolidated basis and (ii) the market value of equity investments