



PRE-CLOSE  
PRESENTATION

FY25

31 March 2025

Building communities, growing value.

# Agenda

1. Introduction Laurence Rapp
2. South African retail portfolio overview and trading update Itumeleng Mothibeli
3. Castellana Properties overview and trading update Alfonso Brunet
4. Capital allocation and guidance Laurence Rapp
5. Questions and answers



# 01 Introduction

LAURENCE RAPP

# A transformative year

- Exited our listed share exposure in:
  - Fairvest – sold remaining stake for c.R141 million and redeployed into accretive solar projects
  - Lar España - generating a profit of €82 million and an IRR in excess of 40%
- Lar España sale proceeds together with proceeds from September 2024 capital raise of R1.5 billion, allowed Vukile to:
  - Acquire three assets in Portugal for €176.5 million <sup>(i)</sup>
  - Acquire 50% of Alegro Sintra for €44.5 million <sup>(i)</sup>
  - Acquire the Bonaire shopping centre in Valencia, Spain for €305 million <sup>(i)</sup>
  - Grow the direct asset base of Castellana by c.60% to €1.6 billion (pre updated valuations)
- All acquisitions have been fully funded and are accretive ensuring no cash drag, with no further equity funding required
- Continued very strong operating performances in Castellana and South Africa:
  - South Africa like-for-like NOI growth of 6.4% and trending upwards
  - Castellana like-for-like NOI growth of c.2% and trending upwards
- Increased free float from c.91% to c.97% effective from 24 March 2025
- Confirm guidance for FY25 of growth in FFO per share of 2 – 4% and growth in DPS of 6%

<sup>(i)</sup> Excluding transaction costs



## 02 South African retail portfolio overview and trading update

ITUMELENG MOTHIBELI

# Retail portfolio performance and trading environment



## Portfolio performance overview

- Annual like-for-like **NOI growth** is projected to increase by **6.4%** (FY24 5.4%), driven by sustained high occupancy, additional PV, operational cost savings including reduced diesel costs
- The portfolio has seen an **improvement in trade**, particularly in the **township (+7.8%)** and **rural (+4.4%)** segments with overall trading density growth of **4.8%** (FY24 +2.4%)
- Continued progress on strategic leasing initiatives has kept **retail vacancies** stable at **1.9%**, with vacancies **excluding retail offices** holding at **1.2%**
  - Continue to experience **strong demand for space across all segments**
  - Rural** and **value centres** effectively fully let at **0.1%** and **0.5%**
  - Urban** vacancies improved to **1.2%** from 1.5% in FY24
  - Commuter** and **township** retail vacancy **decreased** to **2.6%** and **1.4%** respectively from 3.7% and 3.4%
- Rental reversionary** cycle continues to **improve**, now at **+2.3%** from +1.6% in H1FY25, with **84% flat or positive**
- The **cost-to-income ratio** has **constantly improved annually**, reaching **15.1%** in FY25 from 16.8% in FY24.
- The better trade environment resulted in **improved collection rates (101%)**, and a **22% decrease in outstanding balances**
- Efficiency measures** such as rent-to-sales, tenant retention, footfall and contractual escalations remain **in line** with prior period's excellent results
- We are greatly **encouraged by the improved consumer** environment with growth in household consumption, national retail sales, household credit extension and the SA consumer index in the past quarter
- Portfolio assets remain very **well positioned and dominant across all provinces** to both deliver growth whilst retaining strong **defensive strong characteristics**

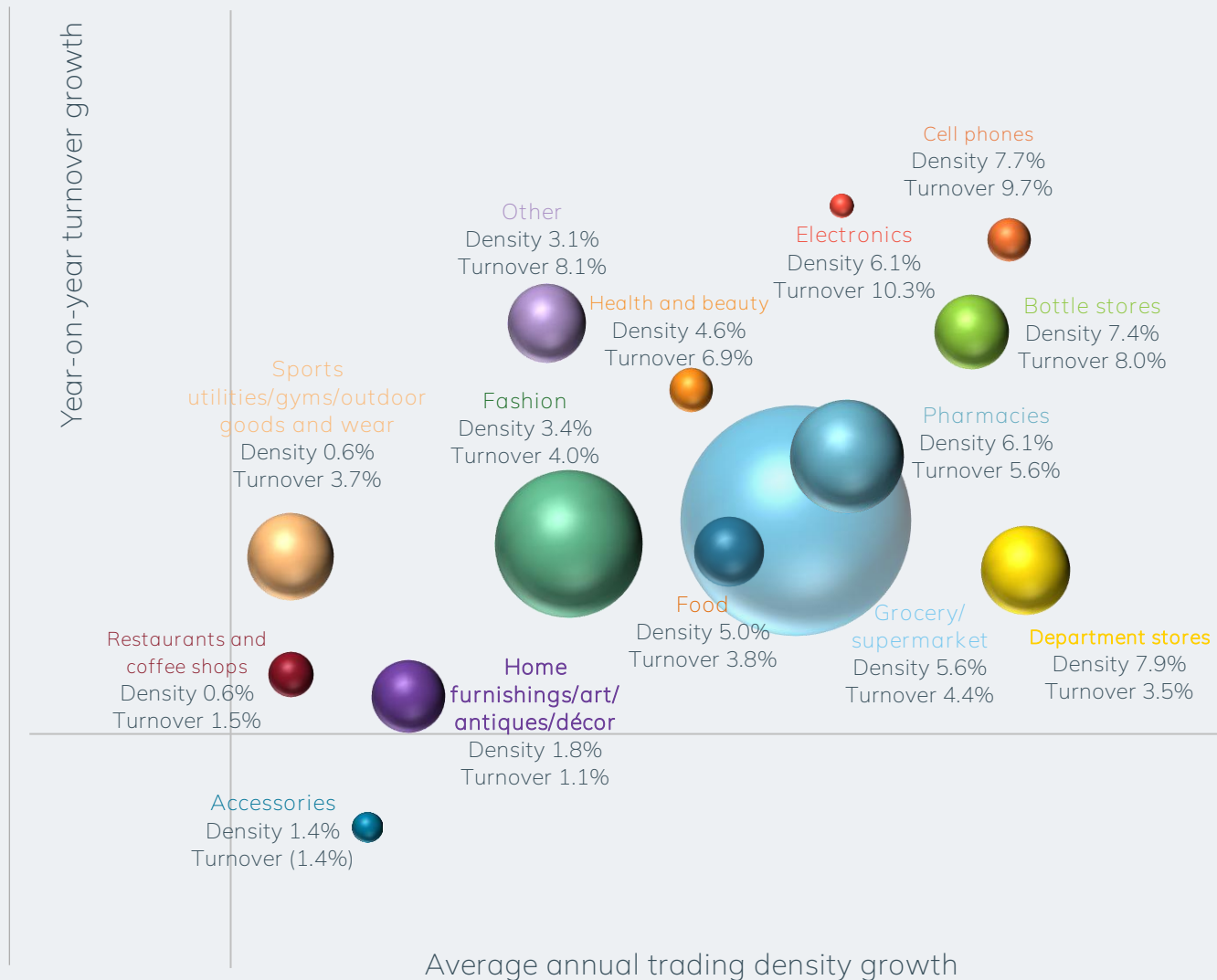
Note: Data in this section presents 11-month actuals to 28 February 2025

	FEB 2025	SEP 2024	MAR 2024	FEB 2025	SEP 2024	MAR 2024	
Like-for-like NOI growth	6.4%	4.6%	5.4%	Tenant retention	92%	93%	94%
Trading density growth	4.8%	4.2%	2.4%	Base Rentals R/m <sup>2</sup>	178.85	174.34	170.52
Vacancies GLA	1.9%	1.9%	1.9%	Contractual escalations	6.3%	6.3%	6.3%
Reversions	2.3%	1.6%	2.9%	WALE GLA	3.3 years	3.5 years	3.5 years
Cost-to-income ratio	15.1%	15.2%	16.8%	Rent collection rate	101%	101%	99%
Rent-to-sales ratio	6.1%	6.0%	6.0%	Annualised Footfall	101%	100%	101%

# Retail category performance

## Environment of continued improvement in trade

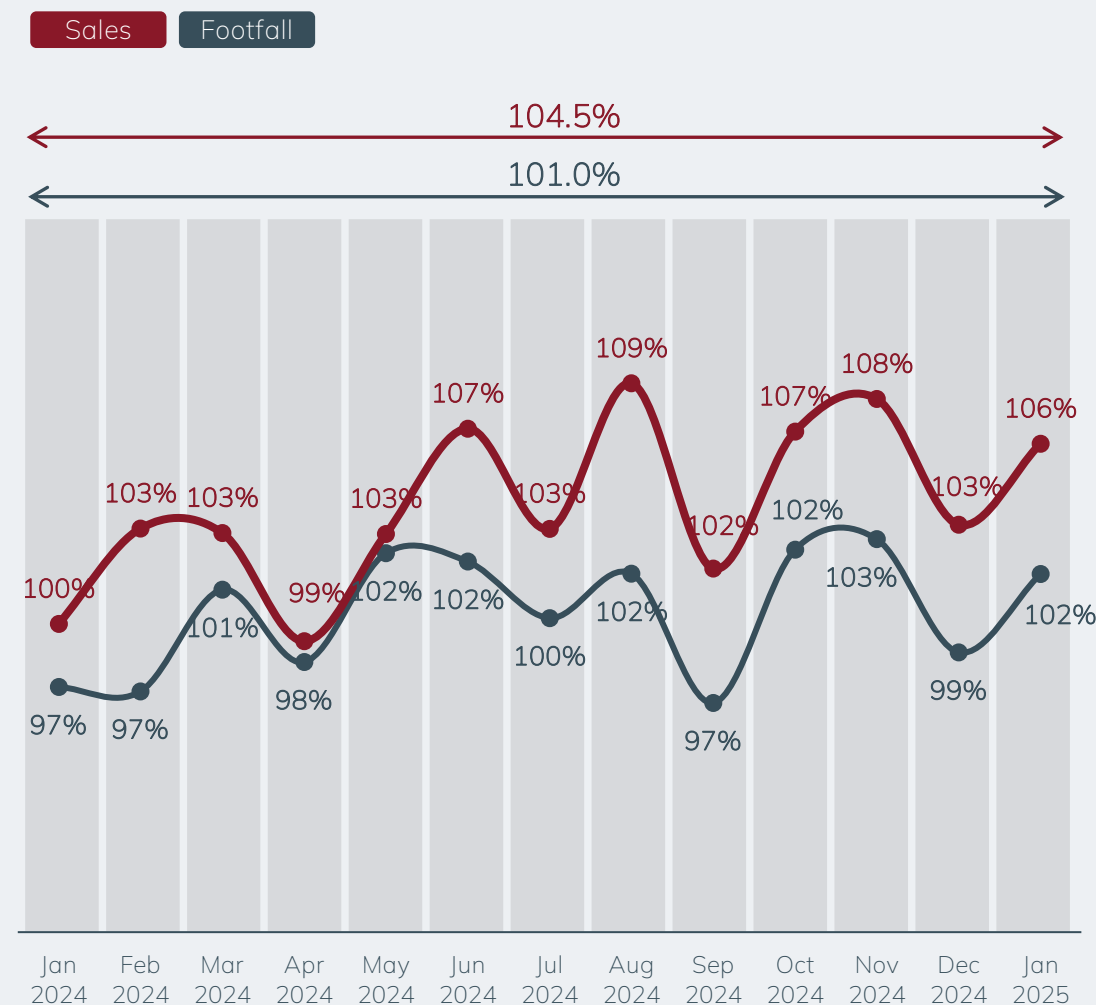
- All categories showing growth in trading densities, signaling positive trade across all asset segments
- The **grocery** category (21% of GLA), experienced a trading density growth of **5.6%** (FY24 0.9%)
- The **fashion** category (23% of GLA), with a trading density growth of **3.4%** (FY24 0.9%), reflects a recovery in consumer spending, in line with recent national retail sales figures
  - **Women's wear** achieved a **5%** increase in trading density, while **unisex wear** grew by **4%**
- We continue to see **steady growth** in the **pharmacy** category of **6.1%** (FY24 7.7%)
- **Departments stores** (+7.9%), **cell phones** (+7.7%), **bottle stores** (+7.4%) and **electronics**(+6.1%) delivered **strong and sustained** growth
- The portfolio delivered **annualised trading density growth** to **R35 780/m<sup>2</sup>** at a **rent-to-sales ratio of 6.1%**



# Retail portfolio trading environment and footfall

## Our focus on customer loyalty driving continued increasing footfall and sales

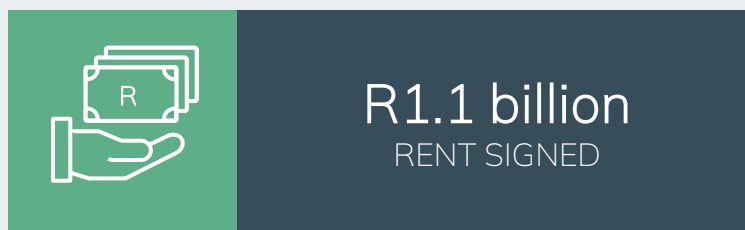
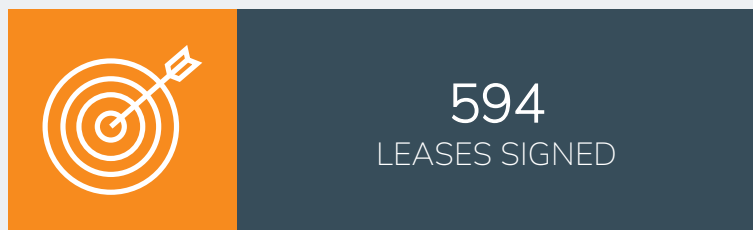
- Overall improvement in segmental portfolio trading **density growth** with 7.8% in township, 4.4% in rural, 3.8% in urban, 3.8% in commuter and 1.1% in value centres
- **Township** and **rural** centres continue to outperform with year-on-year growth in both sales (+8.8% and +3.5%) and footfall (+2.3% and +2.6%)
- We are encouraged to see **sustained customer loyalty**, reflecting our continued focus on consumer needs and strategic initiatives, resulting in a **1.0% increase in footfall**
  - Rural 2.6%, township 2.3%, commuter 4.1% and urban 4.8%
- The average customer **spend per head** across the total portfolio has reached an estimated **R176** in January 2025 (R143 January 2024)
  - Rural portfolio reaching R233 per customer and the **township** assets R142 per customer
  - The **best performing provinces** with regards to footfall were the **Gauteng (+5.4%)** and **Western Cape (+3.6%)** with **East Rand Mall (15.5%)**, **Moruleng Mall (12.3%)** and **Durban Workshop (6.8%)** exhibiting the most significant growth in the broader portfolio
- Year-on-year portfolio **sales increased by 4.5%** and continue to grow across all major categories





# Operating metrics & leasing activity

Continued vibrant leasing activity, supported by strong letting across all segments



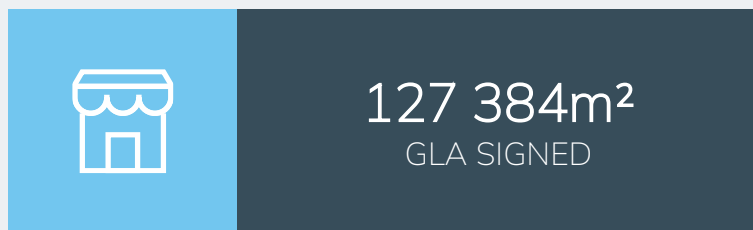
- Most vibrant leasing activity (both new and renewals) was in the township (30%), rural (27%) and urban (17%) portfolios
- Continued support from both:
  - National listed tenants: TFG, Pepkor, Mr Price, Shoprite
  - Secondary unlisted tenants: Gym Company, The Magic Store, Pedro's
- Rental reversions increased by 2.3%, with 84% of the renewals either flat or positive

**456**  
RENEWALS

**138**  
NEW CONTRACTS

**R945 million**  
RENEWALS

**R184 million**  
NEW CONTRACTS



**108 641m<sup>2</sup>**  
RENEWALS  
(14.1% of GLA)

**18 743m<sup>2</sup>**  
NEW CONTRACTS  
(2.4% of GLA)

**3.6 years**  
RENEWALS

**3.8 years**  
NEW CONTRACTS

# 03 Castellana Properties overview and trading update

ALFONSO BRUNET

# Spain trading environment



Spain's economy continues to demonstrate strength, with solid growth across all key indicators

Spanish economy grew by 3.2% in 2024, exceeding forecasts of 1.4%.

This growth is due to the good performance of the external sector, tourism, and the recovery of private consumption.

2024 inflation closed at 2.8% (estimated at 3%).

For 2025, Bank of Spain forecasts 2.5% and 1.7% for 2026.

According to the EPA (Active Population Survey), the unemployment rate fell to 10.6% in Q4 2024.

This is the lowest figure since Q2 2008.

The ECB cut interest rates by 25 basis points in March.

Positive look-through for consumption rates and growth as well as valuations.

According to the Ministry of Industry and Tourism, 2024 closed with the highest tourist number to date, at 93.8 million (10.1% more than 2023).

Most importantly, expenditure is growing at record rates, increasing by 16.1%.



# Portugal trading environment



## The Portuguese economy remains stable, with good prospects

According to BPI Research\*, the Portuguese economy surprised on the upside in 2024, **with GDP growth of 1.9%**.

The economy is expected to remain resilient in 2025, driven by private consumption, investment and tourism.

Inflation slowed to **2.5% in January**, with forecasts averaging at 2.1% for 2025.

The unemployment rate for 2024 was reported **at 6.4%**, a slight improvement in comparison to the 6.5% rate recorded in 2023.

Bank of Portugal raised its **growth forecast** for 2024 to **1.7%** from 1.6%, and for 2025 to **2.2%** from 2.1%, in alignment to the positive outlook.

A new record achieved in the tourism sector in 2024, **with 31.6 million tourist arrivals and 80.3 million overnight stays**.

For 2025, the outlook remains very positive, thanks to the strengthening of purchasing power.

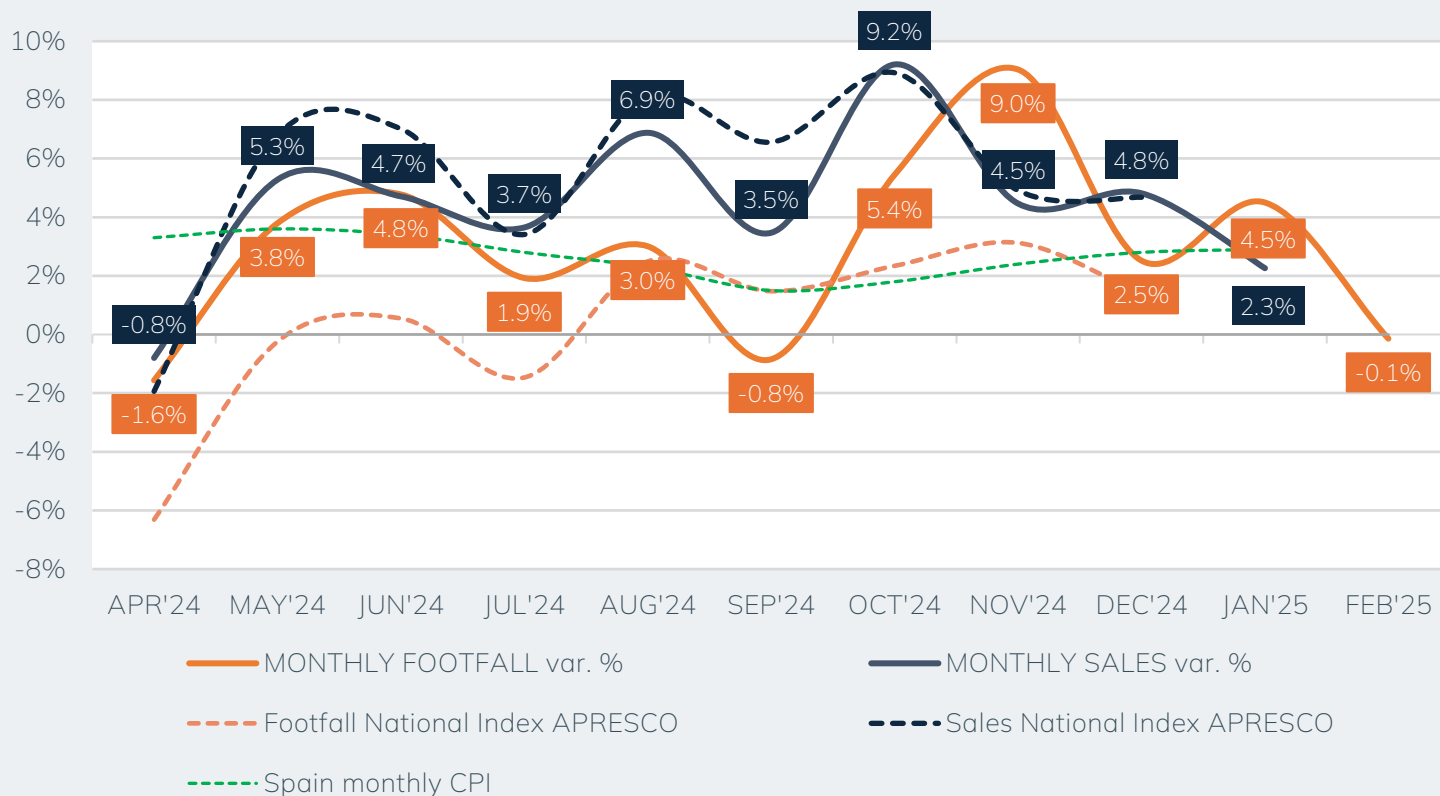


# Spain footfall and sales index



## Sales and footfall numbers continue to achieve record levels

FOOTFALL & SALES MONTHLY VARIATION



### FOOTFALL:

- The Spanish portfolio reached a record of **46.5 million visits** in 2024, representing an **increase of 3.8%** compared to 2023.
- El Faro, Bahía Sur and Puerta Europa have set new footfall records during the past year (with **more than 8 million** in El Faro and Bahía Sur, and **more than 5 million** in Puerta Europa).
- The number of visits for the current FY, **have increased by 3.0%**, from April 2024 to February 2025, compared to the same period last year.

### SALES:

- **Tenant sales have grown by 4.3%** from April 2024 to January 2025, in comparison with the same period last year.
- In 2024 tenant **sales growth totalled 5.0%**, compared to 2023. By asset type, 2024 sales in our Shopping Centers surpassed 2023 sales by 4.1% and 5.8% in Retail Parks.

(i) Footfall data includes the following shopping centres: El Faro, Bahía Sur, Los Arcos, Vallsur, Habaneras, Puerta Europa, Granaita. There are no counters in the rest of the retail park assets. Granaita counts only cars – estimations based on 2 people on average per car. Sales data includes all retail assets.

(ii) Benchmark: APRESCO data (Association of Shopping Centre Owners).

Note: Data in this section presents 11-month actuals to 28 February 2025

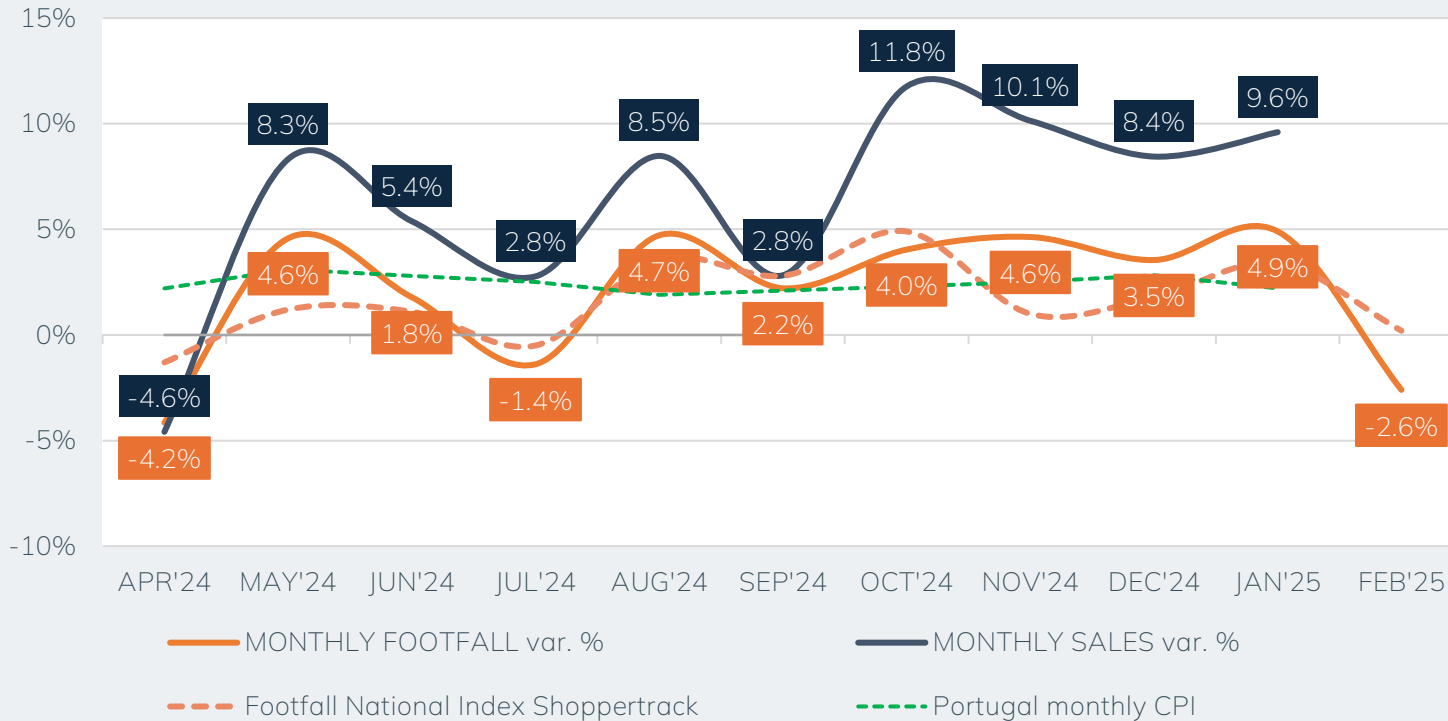
# Portugal footfall and sales index



Sales and footfall trending positively across the Portuguese portfolio



FOOTFALL & SALES MONTHLY VARIATION



**FOOTFALL:**

- Number of visits for the portfolio increased by 3.0% during last year (2024 vs 2023).
- All assets are performing well. Particularly noteworthy is the outstanding performance of Loures, which saw an impressive increase of 5.5%, with more than 6 million in footfall in 2024, the highest number to date.

**SALES:**

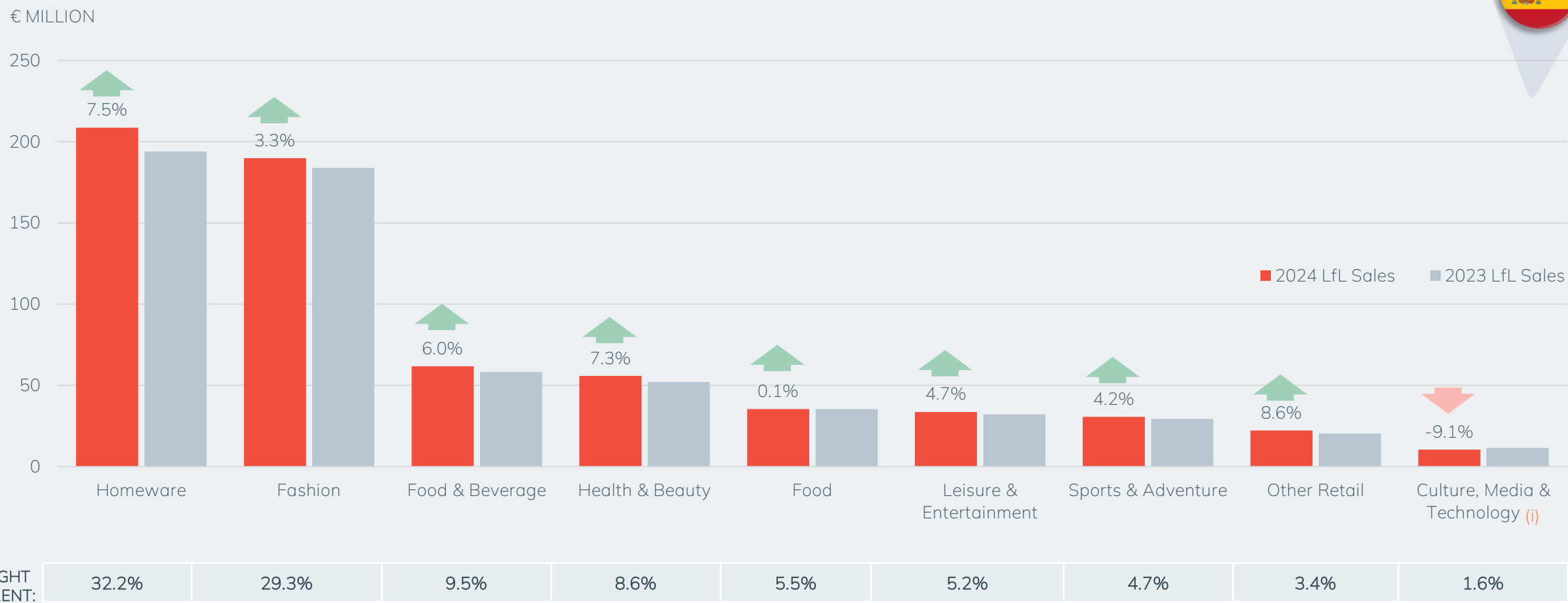
- Tenant sales grew by 6.7% (2024 vs 2023).
- All four shopping centres have shown outstanding growth during last year (2024 vs 2023):
  - 8ª Avenida: 6.2%,
  - Rio Sul: 7.2%
  - Loures: 10.2%
  - Sintra: 5.5%

(i) Footfall and sales data includes: Rio Sul, Loures, 8<sup>th</sup> Avenida and 100% of Sintra  
 (ii) Benchmark: Shoppertrack

# Spain sales performance per tenant category



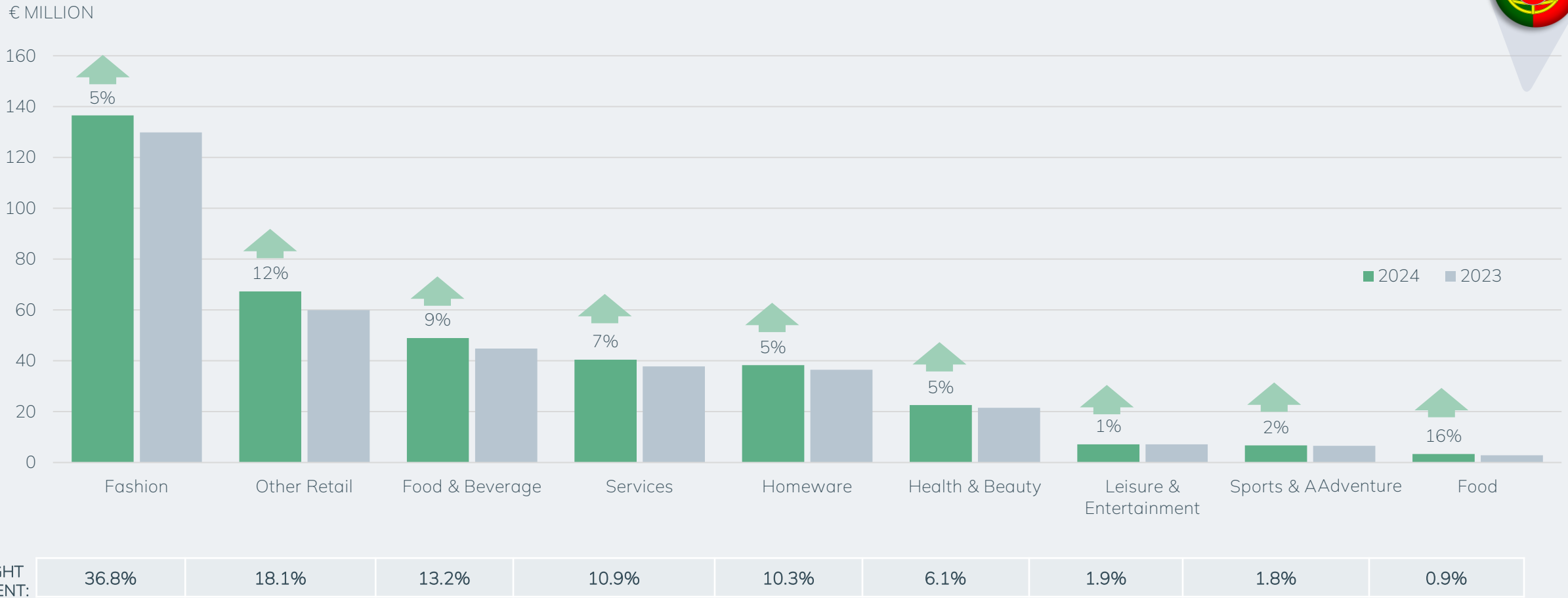
Sales continue to grow consistently in all categories



(i) The sample of Culture, Media & Technology comprises only one brand, which experienced a significant increase in sales during 2023 due to the launch of a new product.

# Portugal sales performance per tenant category

## Constant growth across categories

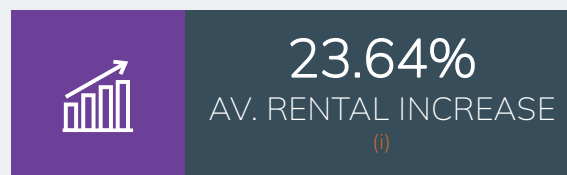
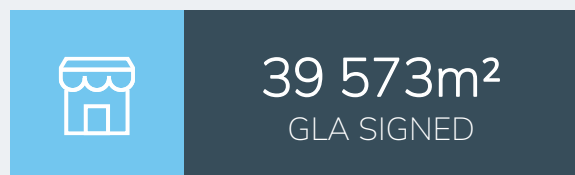
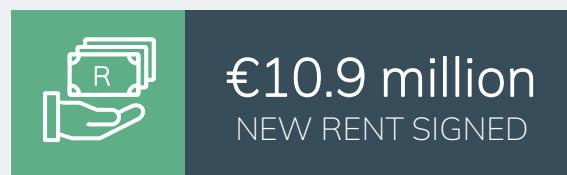
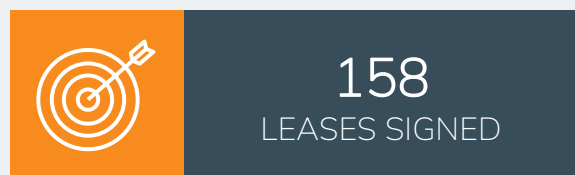


Note: Data includes: Rio Sul, Loures, 8ª Avenida, and 100% of Sintra



# Spain operating metrics & leasing activity

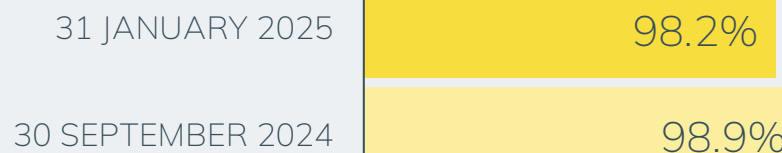
Outstanding metrics including exceptional rental increases, collections and occupancy levels



## KEY KPI'S YTD 28<sup>th</sup> OF FEBRUARY 2025



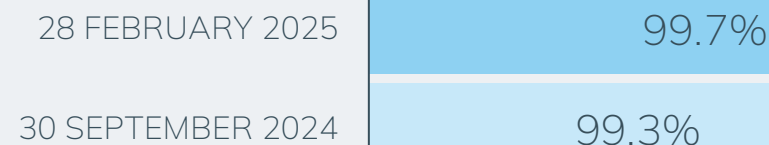
### PORTFOLIO OCCUPANCY<sup>(iii)</sup>



### RENTAL ARREARS



### RENT COLLECTION

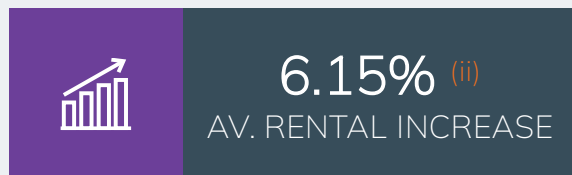
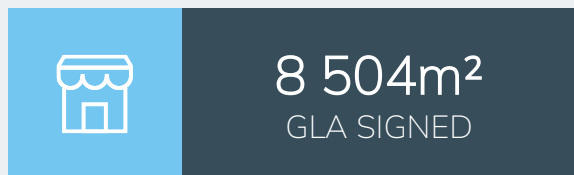
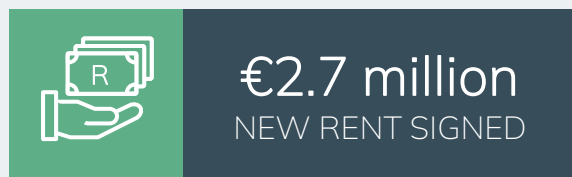
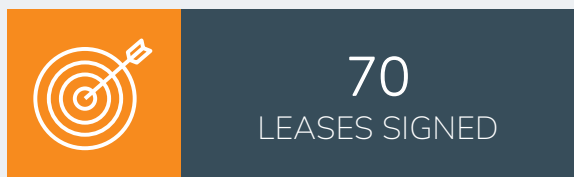


(i) Including leases with passing rent (renewals, relocations, resizing and replacements). Out of 158 leases signed, 70 include passing rent (43 renewals and 27 new contracts). Passing rent is defined as leases signed when a unit passes from one contract to another with no more than 6 months of void period between them.  
 (ii) Excludes CPI increases which will be applied on indexation date.  
 (iii) Like-for-like excluding the area under development at Vallsur, and El Faro Hipercor project.

# Portugal operating metrics & leasing activity



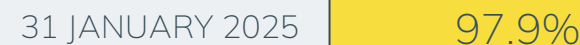
Positive metrics with steady growth across all levels <sup>(i)</sup>



## KEY KPI'S YTD 31<sup>st</sup> OF JANUARY 2025 <sup>(iv)</sup>



### PORTFOLIO OCCUPANCY



### RENTAL ARREARS



### RENT COLLECTION



<sup>(i)</sup> Data include SC Rio Sul, 8<sup>a</sup> AV and Loures.

<sup>(ii)</sup> Including leases with passing rent (renewals, relocations, resizing and replacements). Out of 70 leases signed, 61 include passing rent (46 renewals and 15 new contracts). Passing rent is defined as leases signed when a unit passes from one contract to another with no more than 6 months of void period between them.

<sup>(iii)</sup> Excludes CPI increases which will be applied on indexation date.

<sup>(iv)</sup> Portfolio occupancy include SC Rio Sul, 8<sup>a</sup> AV, Loures and 100% Sintra; Renta Arrears and Rent Collection include SC Rio Sul, 8<sup>a</sup>Av and Loures.



# 05 Capital allocation and Guidance

LAURENCE RAPP



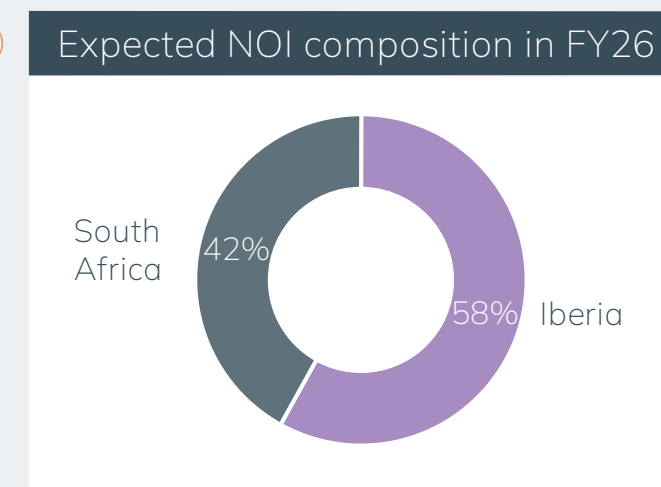
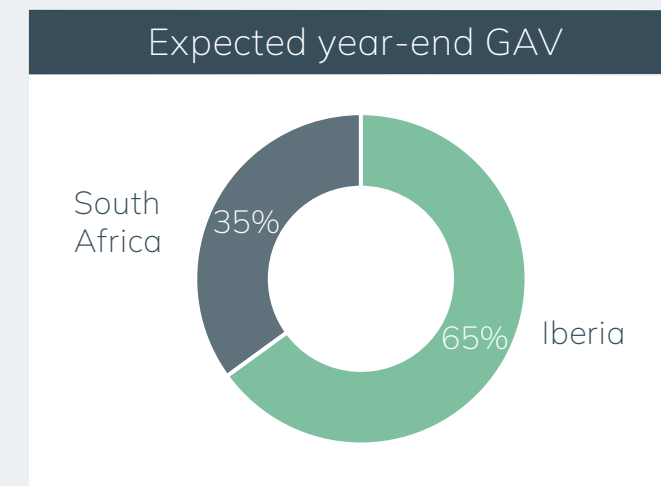
# Accretive capital allocation transforms the mix of Vukile's asset base and income profile



- Acquired three assets in Portugal in October 2024 for c.€176.5 million <sup>(i)</sup> at a yield of 9.27% and with a 38% LTV will generate a cash-on-cash return of c.10.3% <sup>(ii)</sup> in Year 1
- Acquired 50% of Alegro Sintra in December 2024 for €44,5 million <sup>(i)</sup> at a yield of 8% and with an LTV of 43% will generate a cash-on-cash return of c.8.70% <sup>(ii)</sup>
- All Portuguese assets housed in a new vehicle called Caminho of which Castellana owns 70% and RMB a 30% stake
  - Call option to acquire the RMB stake in place
- In March 2025 Castellana acquired 100% of Bonaire Shopping Centre in Valencia for €305 million <sup>(i)</sup> at a purchase yield of 7.2% and with a 40% LTV will generate a cash-on-cash return of c.8.25%
- One more acquisition in Portugal is expected to close in the next few weeks with both debt and equity funding already in place
- In SA, acquired 50% in Mall of Mthatha in April 2024. Made significant progress in repositioning the mall and is expected to yield in excess of 10%

<sup>(i)</sup> Excluding transaction costs

<sup>(ii)</sup> Net of corporate costs and withholding taxes (where applicable)



# Outlook and Guidance



- With the Castellana Asset Base increasing by c.60% to €1.6 billion (now accounting for 65% of our GAV) we feel it is best to allow time for the team to focus on integration, optimisation and crystallising value from these assets
- As such, we will not be actively closing new deals until such time as we are confident the new assets are fully embedded into our processes, however we will remain open to consider opportunistic deals as and when they are presented
- We therefore do not anticipate raising further equity for the time being either through DRIPs or bookbuilds
- Having just finalised our budgeting cycle for FY2026 we are happy to provide preliminary guidance for FY26 of growth in FFO and dividend per share of at least 6%
  - Based on a EUR / ZAR exchange rate of 18.65 and no further interest rate cuts in SA, but two Euro interest rate cuts in FY26
- Formal guidance will be confirmed at year end results in mid-June 2025



# 06 Questions and answers